

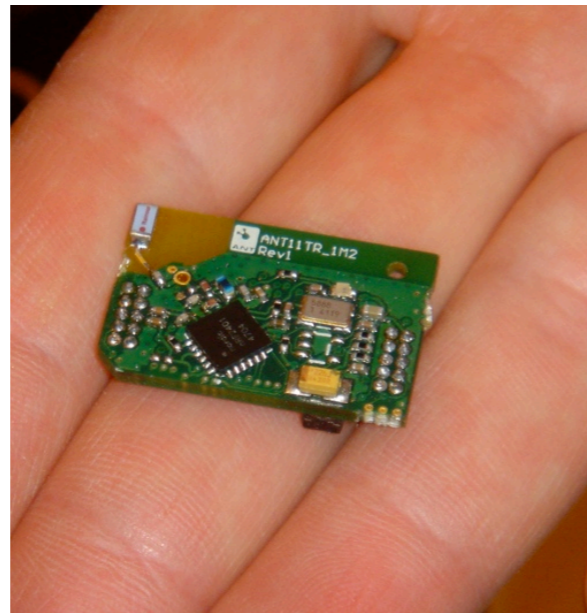


Inaugural Medical Device Connectivity Conference

September 10-11, 2009

*Joseph B Martin
Conference
Center at
Harvard Medical
School*

Welcome



First year

200+ attendees

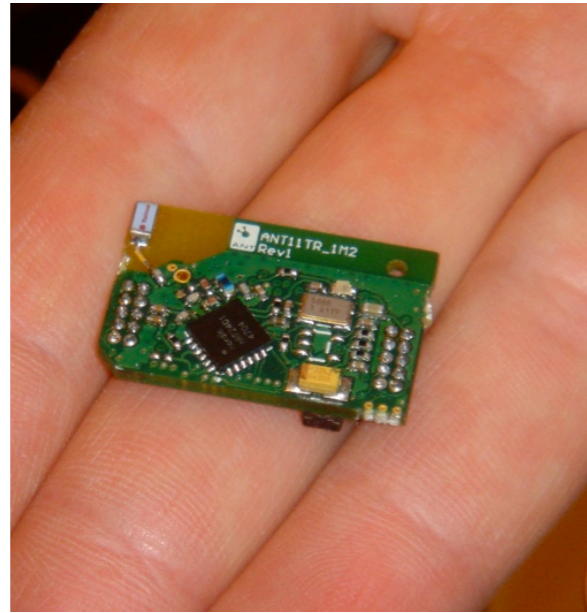
9 Sponsors

10 Supporting publications

4 Supporting organizations



Welcome



Today:

Frame the topic

Industry standards

Regulatory changes

Safety issues

What does it cost?

Tomorrow - 4 tracks:

Infrastructure

Connectivity Solutions

Clinical & Workflow Impacts

Scheduled Sponsor Meetings

The Center for Business Innovation
Presents

The Inaugural
Medical Device Connectivity
Conference & Exhibition

Agenda

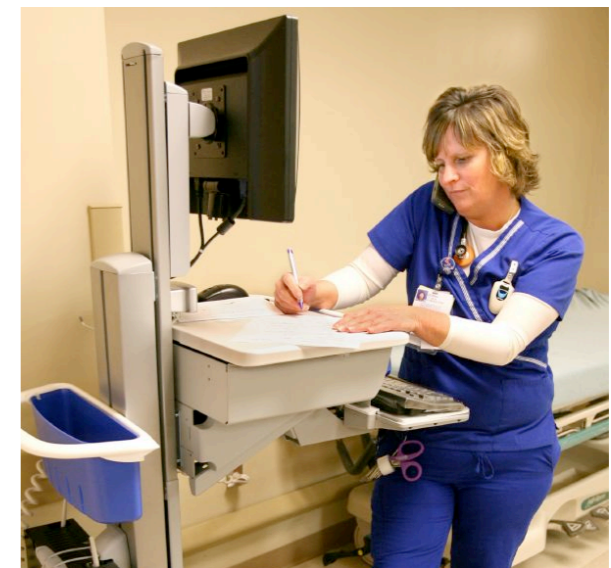
Definitions

Market Segmentation

Trends

Barriers

Stimulus Impact



Connectivity

Workflow automation through the integration of medical devices and information systems

Interoperability

The ability of two or more systems or components to exchange information *and to use the information that has been exchanged*

Semantic Interoperability

Where two or more systems are capable of communicating and exchanging data

Syntactic Interoperability

The ability to automatically interpret and use the information exchanged to produce useful results as defined by the end users of both systems

Agenda

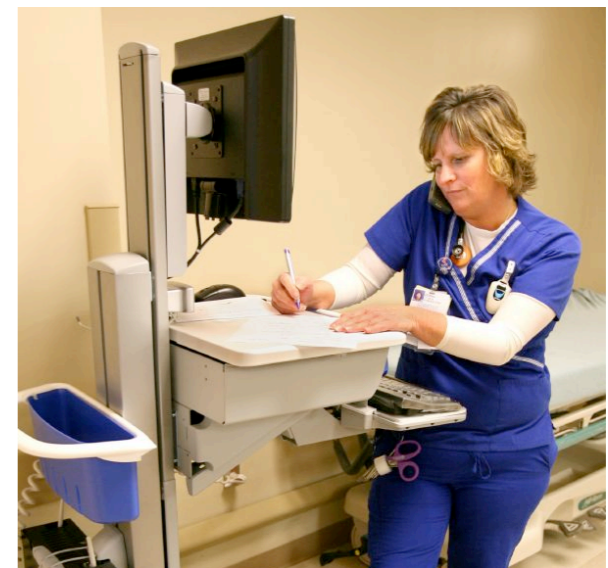
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Communications

Phones

Pagers

PDAs

Computers
on wheels

Overhead pages

Nurse call

Medical Devices

PoC diagnostics

Ventilators

Patient
monitors

IV pumps

Telemetry packs

Spot vital signs
monitors



Tasks

Patient care

Patient
assessments

Alarms

Meds
administration

Documentation

Coordinating care

Patient education

Communications

Phones

Pagers

PDA's

Computers
on wheels

Disparate alarms
Different alarm annunciation
Different alarm classifications
Alarms at device or central station

Medical Devices

PoC diagnostics

Ventilators

Patient
monitors

IV pumps

Telemetry packs

Spot vital signs
monitors

Alarm fatigue
Failure to rescue

No single vendor solution
Vendor standardization difficult to
achieve

Coordinating care
Patient education



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Telemetry

Spot vital
monitors

Two-way phone tag
Unheard calls or pages
Delayed or undelivered pages
Proliferation of devices

Noise and confusion
Unreliable communications

Delays in care delivery
Patient safety impact

Patient education

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Meds
administration

Coordinating care

Communications

Phones

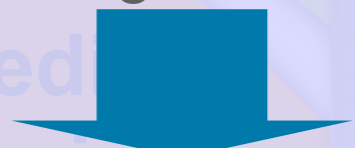
Pagers

PDAs

Variable workload by patient
Direct care vs. facilitating care
Open nursing positions
Nursing skill levels

Overhead pages

Nurse call



Interrupt-driven environment
Direct care sometimes lags



Delays in care delivery
Tasks poorly aligned with devices, and
IT

Telemetry packs

Spot vital signs
monitors

Tasks

Patient care

Patient
assessments

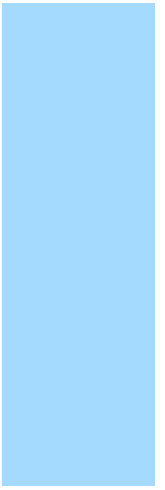
Alarms

Meds
administration

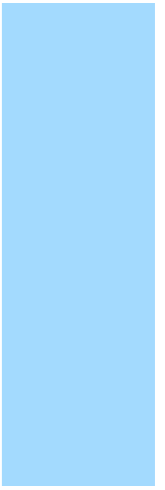
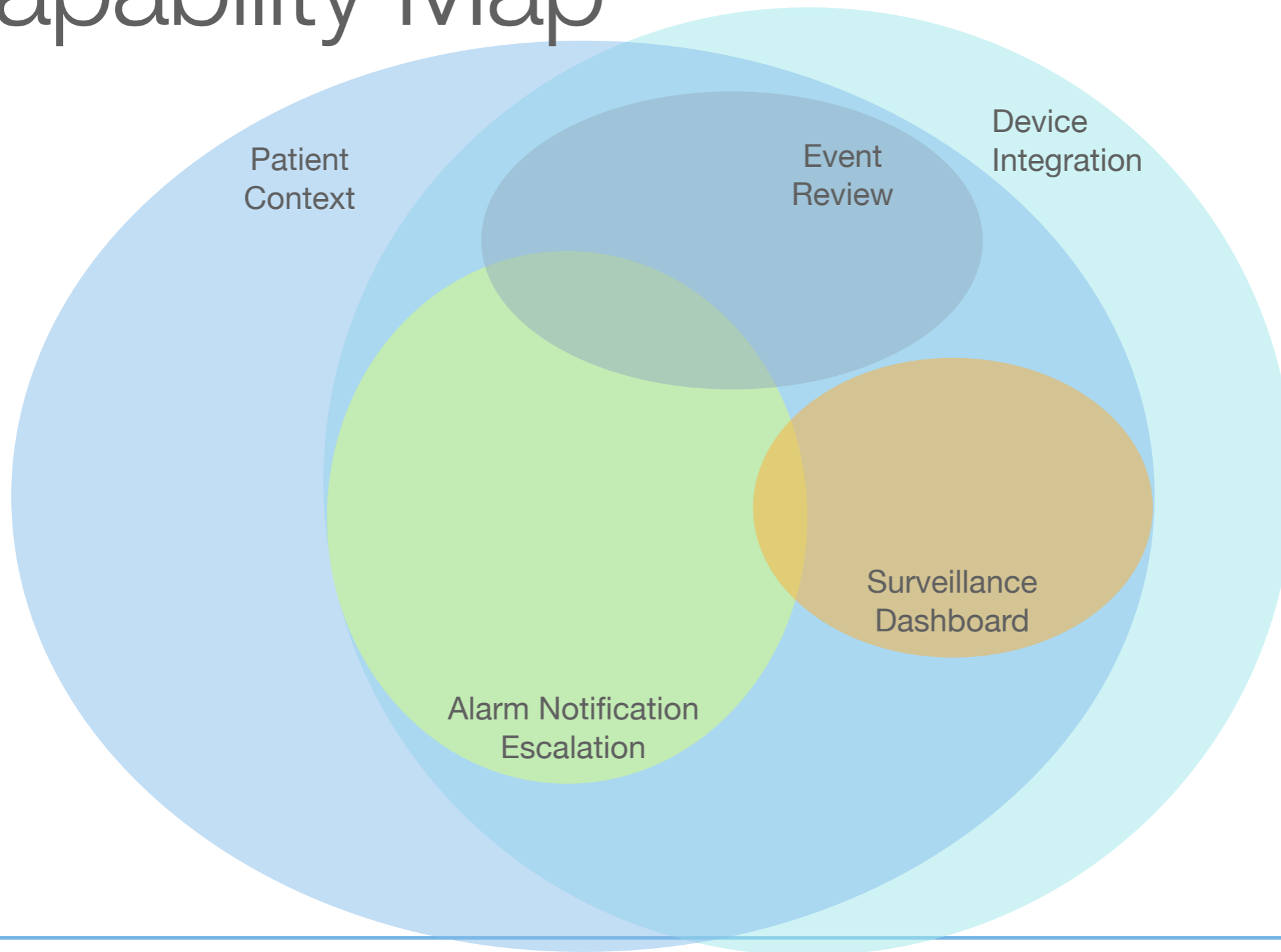
Documentation

Coordinating care

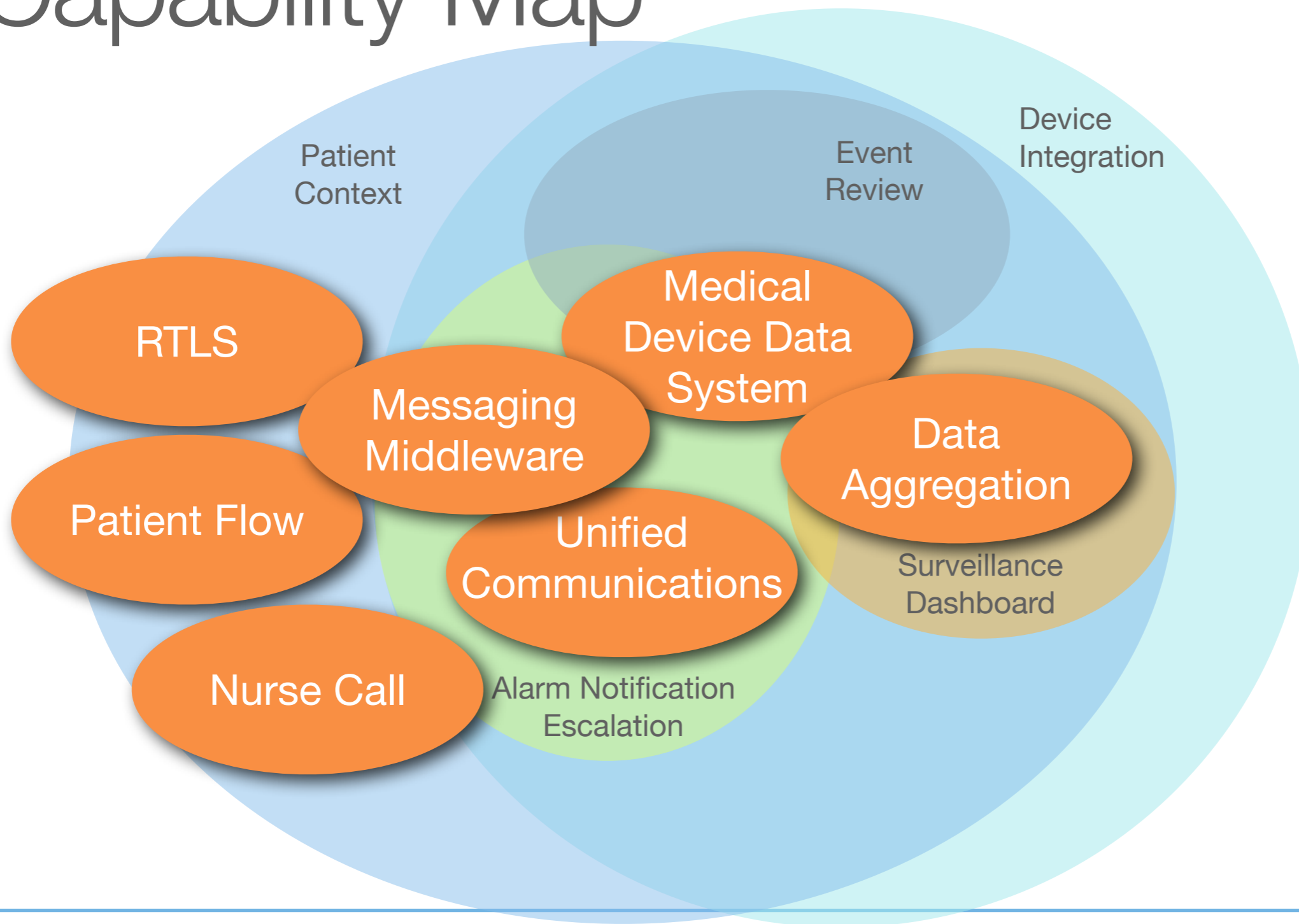
Patient education



Capability Map



Capability Map



Dashboard

Web Server

Rules
Engine

Messaging
Engine

Interface
Engine

ESB/SOA

DBMS

Data Acquisition

Evolving Architecture

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Conventional Medical Devices

“Embedded system”

Analog or digital

Manufactured by vendor

Serial port for printing

Virtualized Medical Device

- ▶ Extending embedded systems to general purpose computing platforms
 - ▶ Patient monitoring central stations, ICU flowsheets
 - ▶ Cath lab data analysis, reporting
 - ▶ PACS
 - ▶ Smart pumps DERS



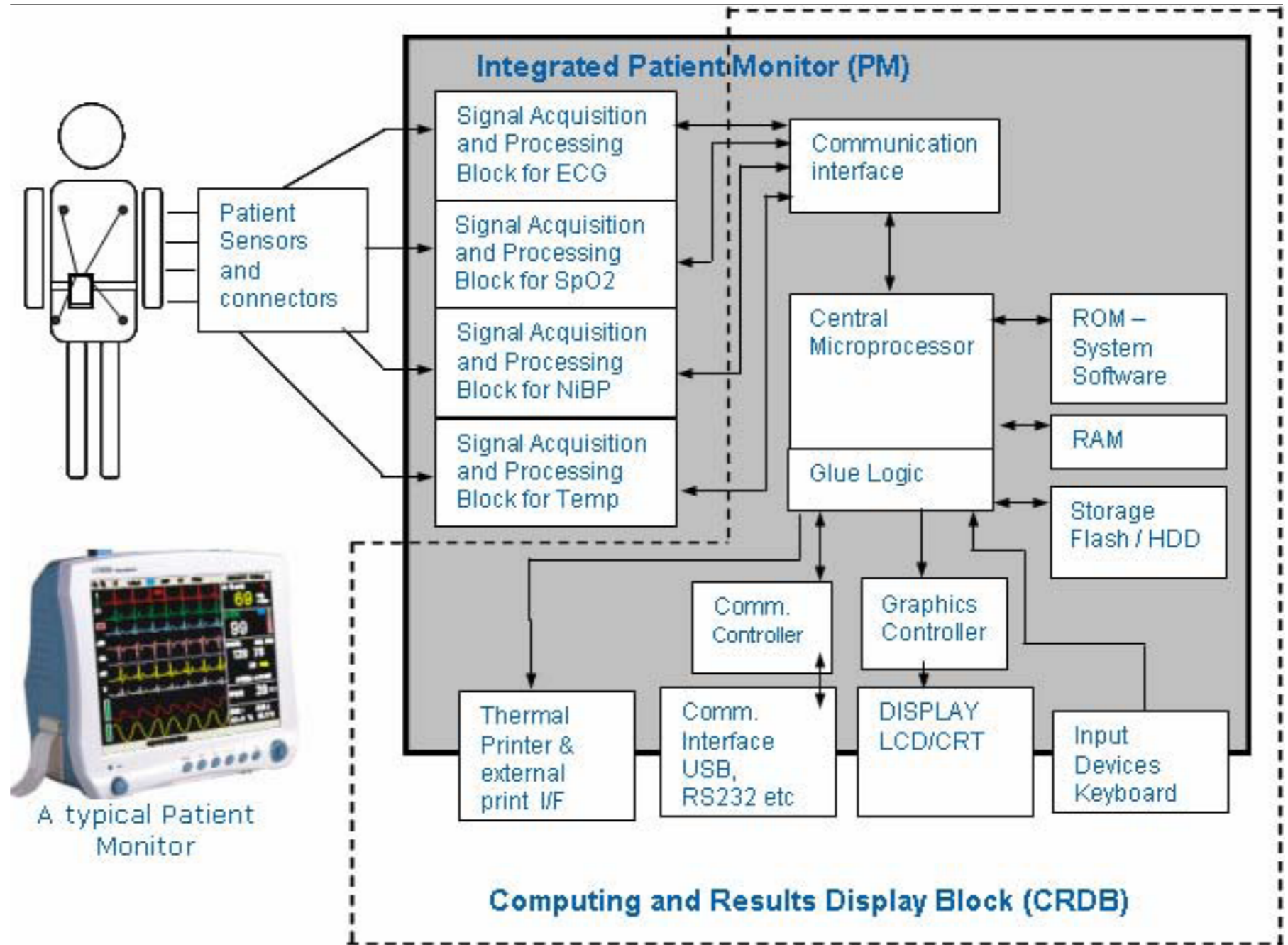
MacLab

Cath recorder market owned
by Electronics for Medicine

Marquette automated data
analysis and reporting

Utilized off-the-shelf Personal
Computers





A typical Patient Monitor

Intel Digital Health

Device Virtualization



Spirometry



PoCT

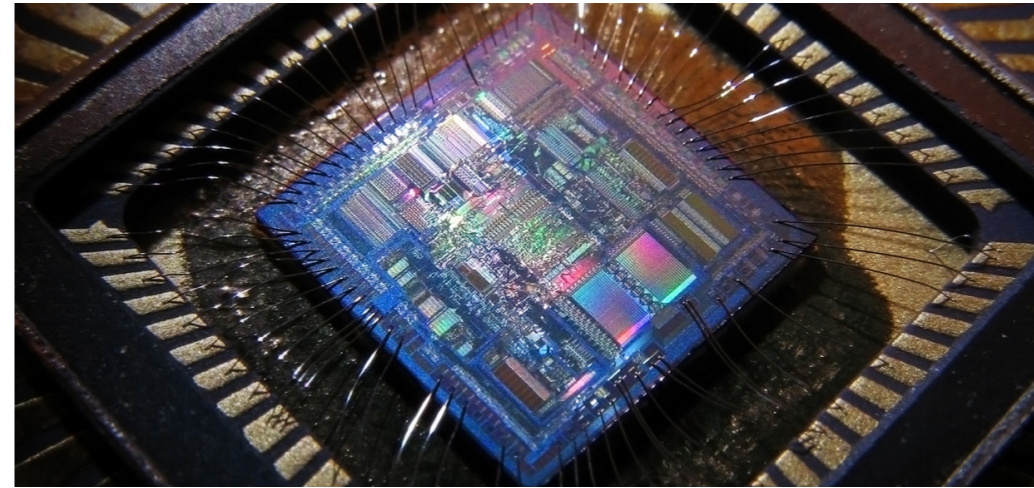


ECG testing



Diagnostic ultrasound

What's Next?



Systems of System

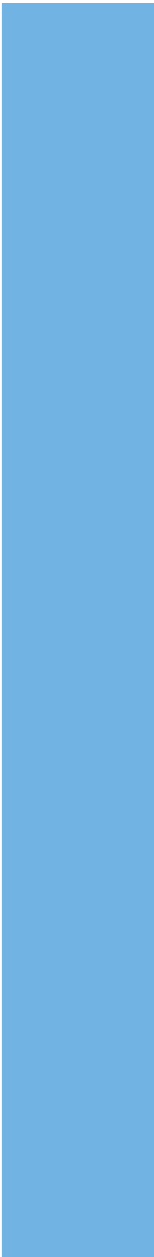
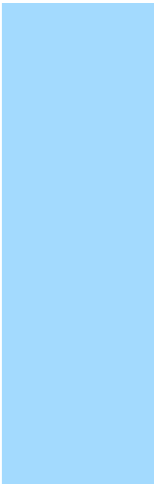
- ▶ The combination of separate products or monolithic systems into an overall system
- ▶ Optimize interacting legacy and new systems brought together
- ▶ Intended to satisfy multiple objectives
- ▶ Risk: extensibility and flexibility over time
- ▶ Risk: safety impact from unintended consequences

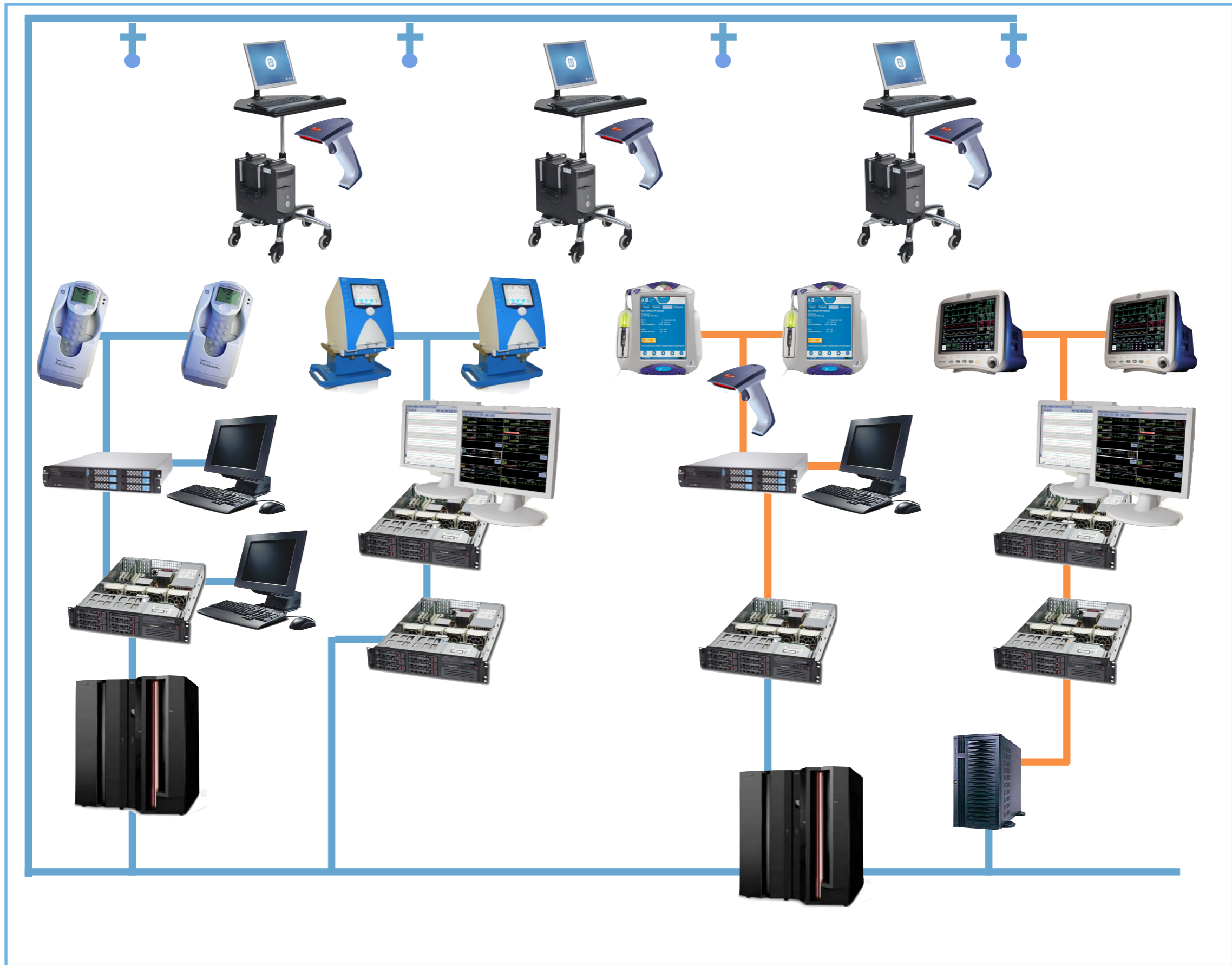
How They're Deployed

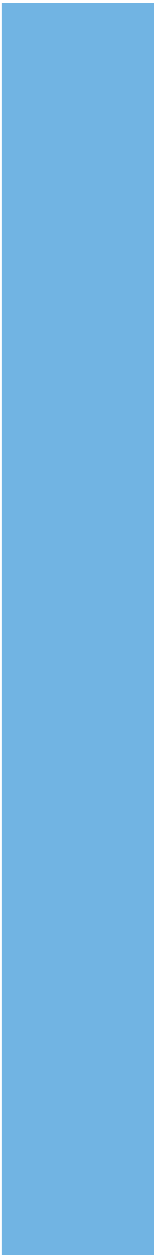
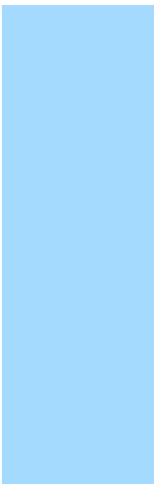
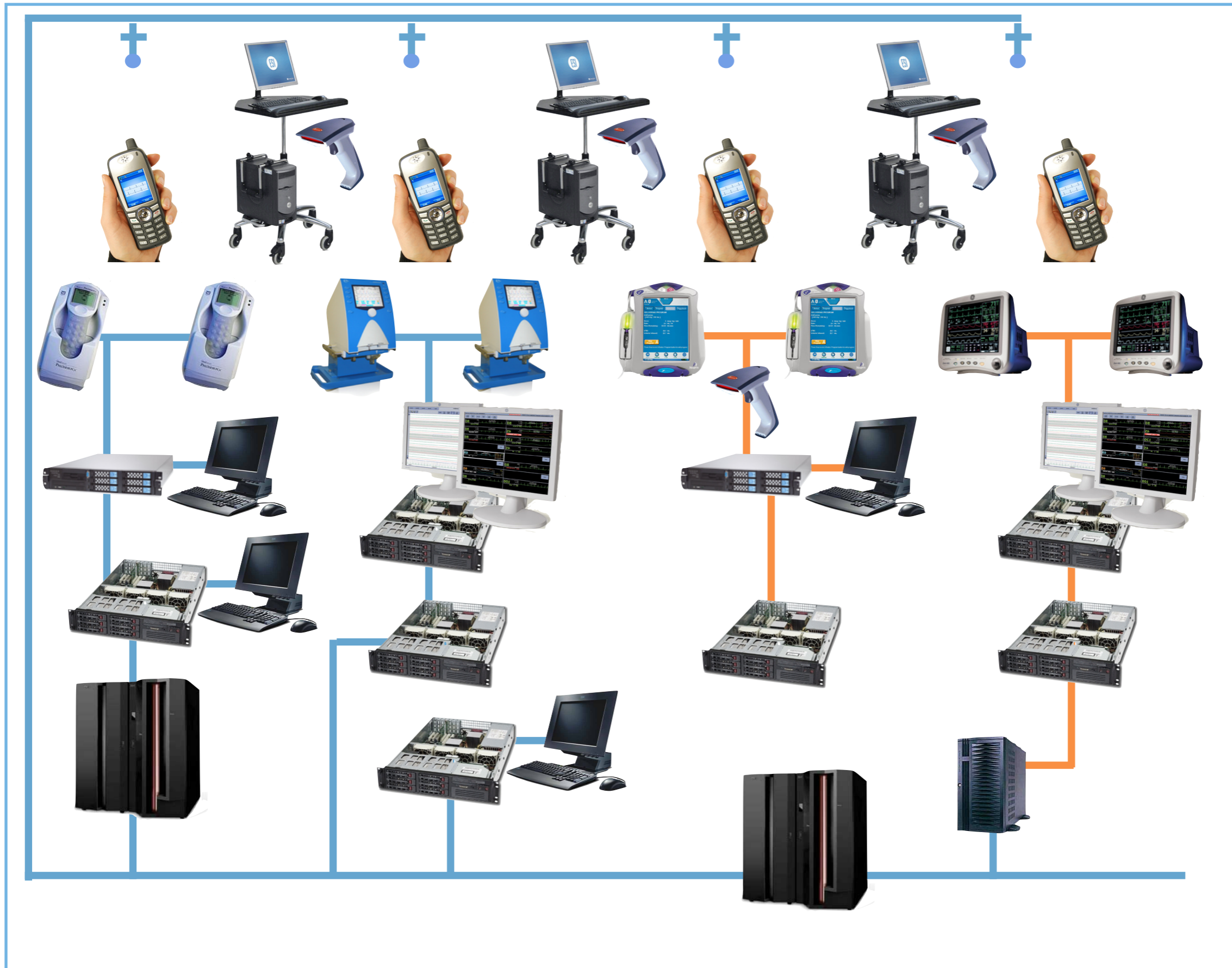














How They're Tested

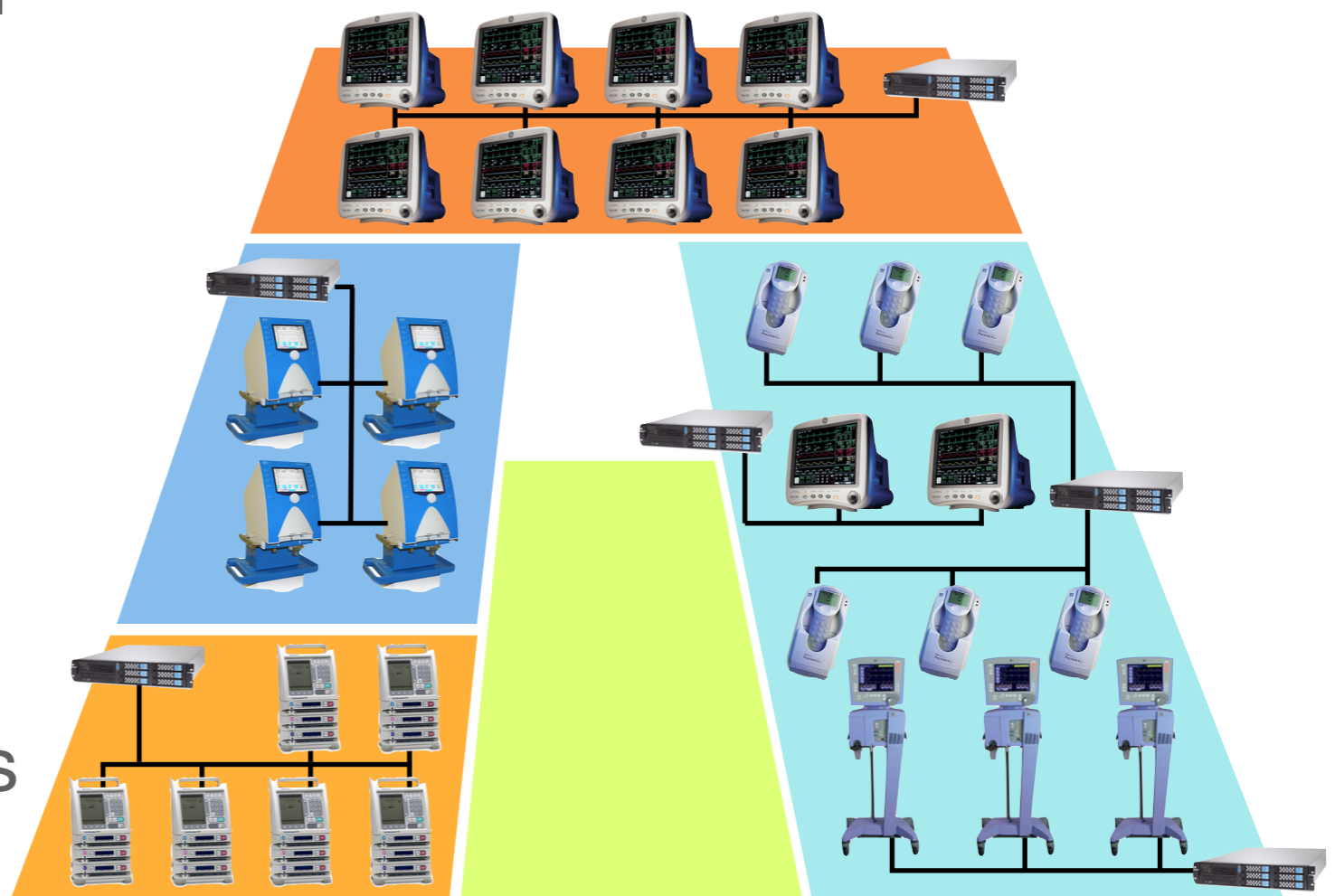


Safety Risks

Multiple stakeholders	Effective coordination and consensus building across organizations difficult to achieve
Multiple selection criteria	Definition and evaluation of systems to deliver ultimate capabilities often not determined
Sequential adoption	Integrating initial phase systems with subsequent phases prone to unanticipated change and cost
Integration risk	Integration risk is often not explicitly evaluated
Functional performance risk	Functional performance risk across systems often not explicitly evaluated
Interface complexity	Difficult to evaluate interface complexity across systems and accurately assess risk

Private Device Networks

- ▶ Separate physically or routed
- ▶ Controlled and supported by vendor
- ▶ Easier to support
- ▶ Lower R&D costs
- ▶ Ideal for stand-alone departmental systems



Private Network Limits

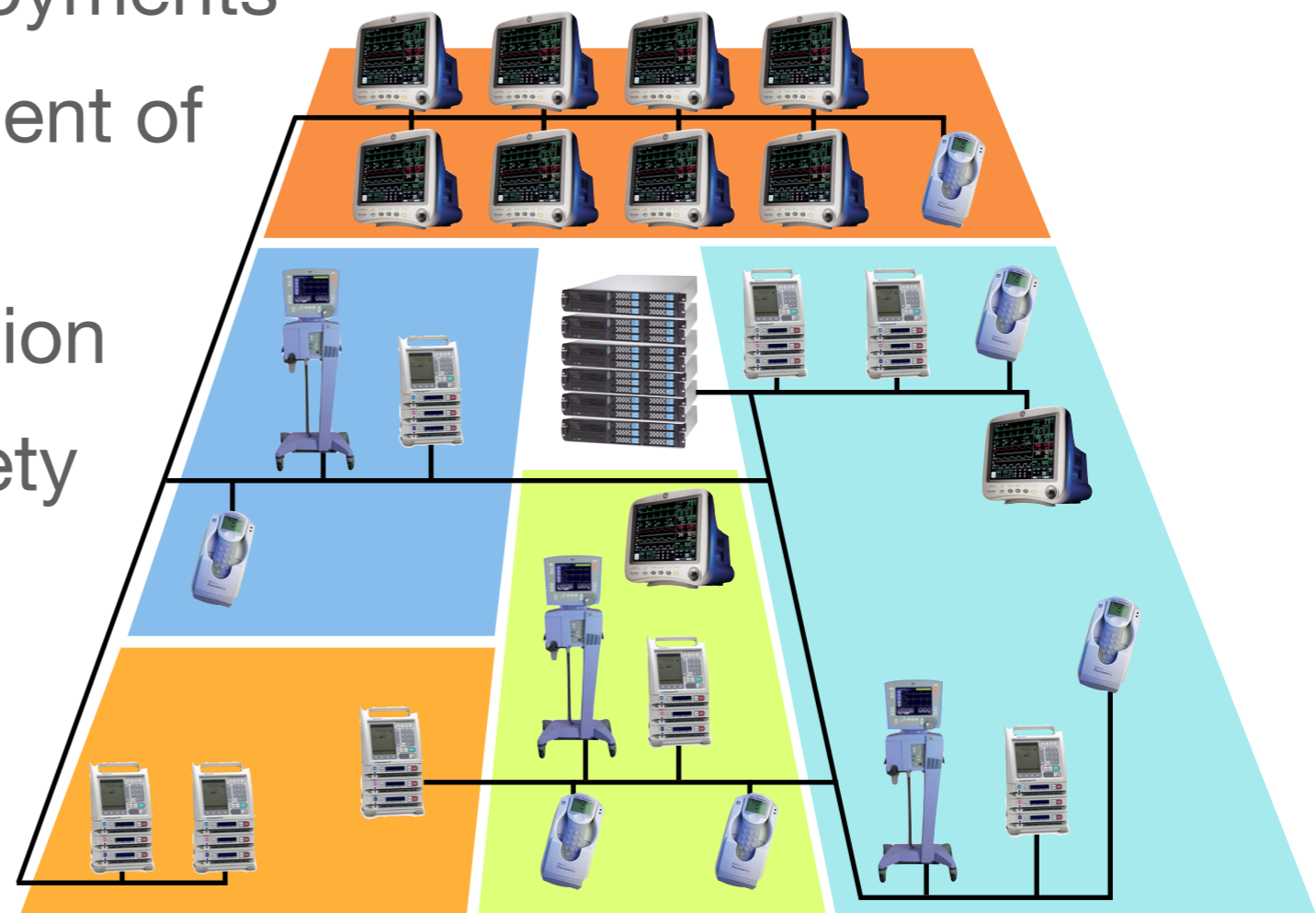
- ▶ Create “islands of information”
- ▶ Sometimes include discontinued third party products
- ▶ Not kept current with evolving network/computer technology
- ▶ Proliferate widely
- ▶ Barrier to enterprise deployment
- ▶ Customer sees unnecessary complexity, duplication and cost



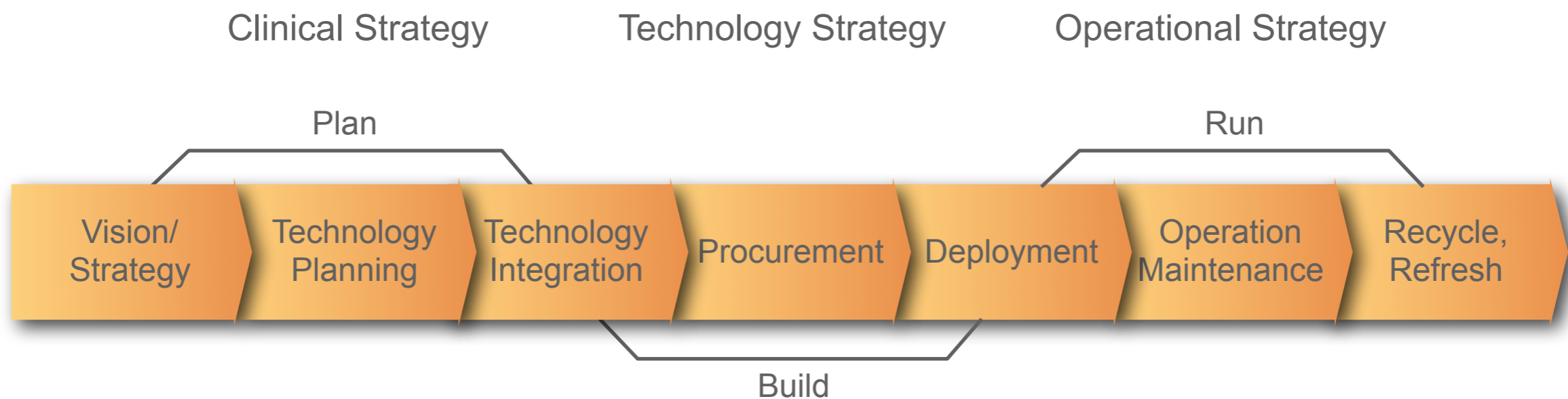
Bob Metacalf, Ethernet inventor holding ThickNet network cable

Medical Device As Information Appliance

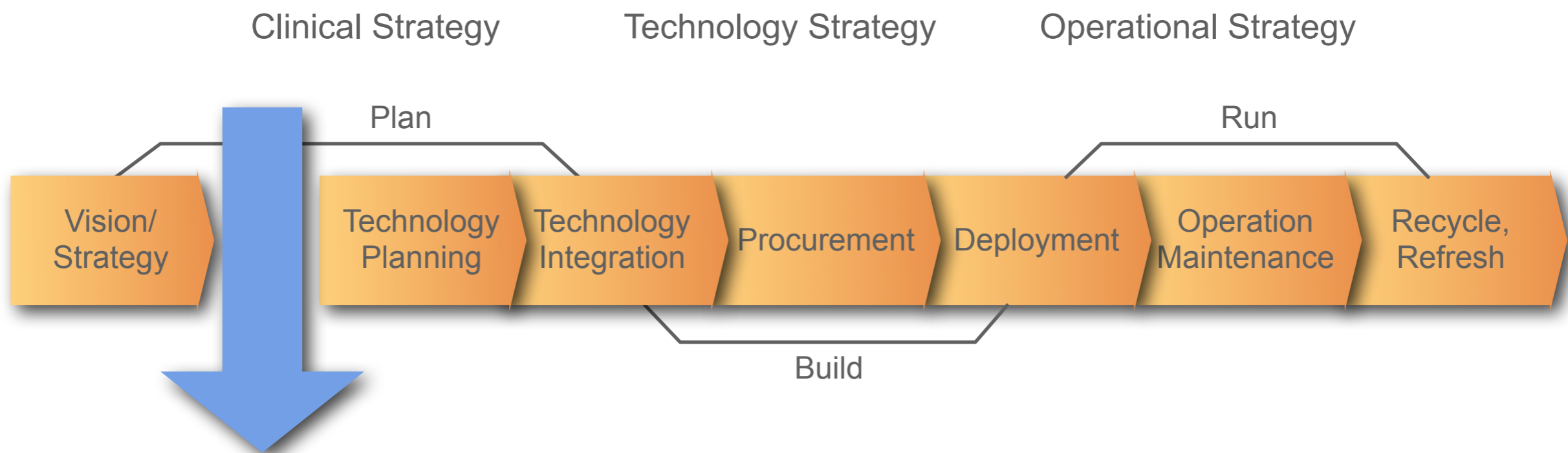
- ▶ Enterprise-wide deployments
- ▶ Overlapping deployment of different devices
- ▶ Driven by EMR adoption
- ▶ Driven by patient safety applications



Technology Management

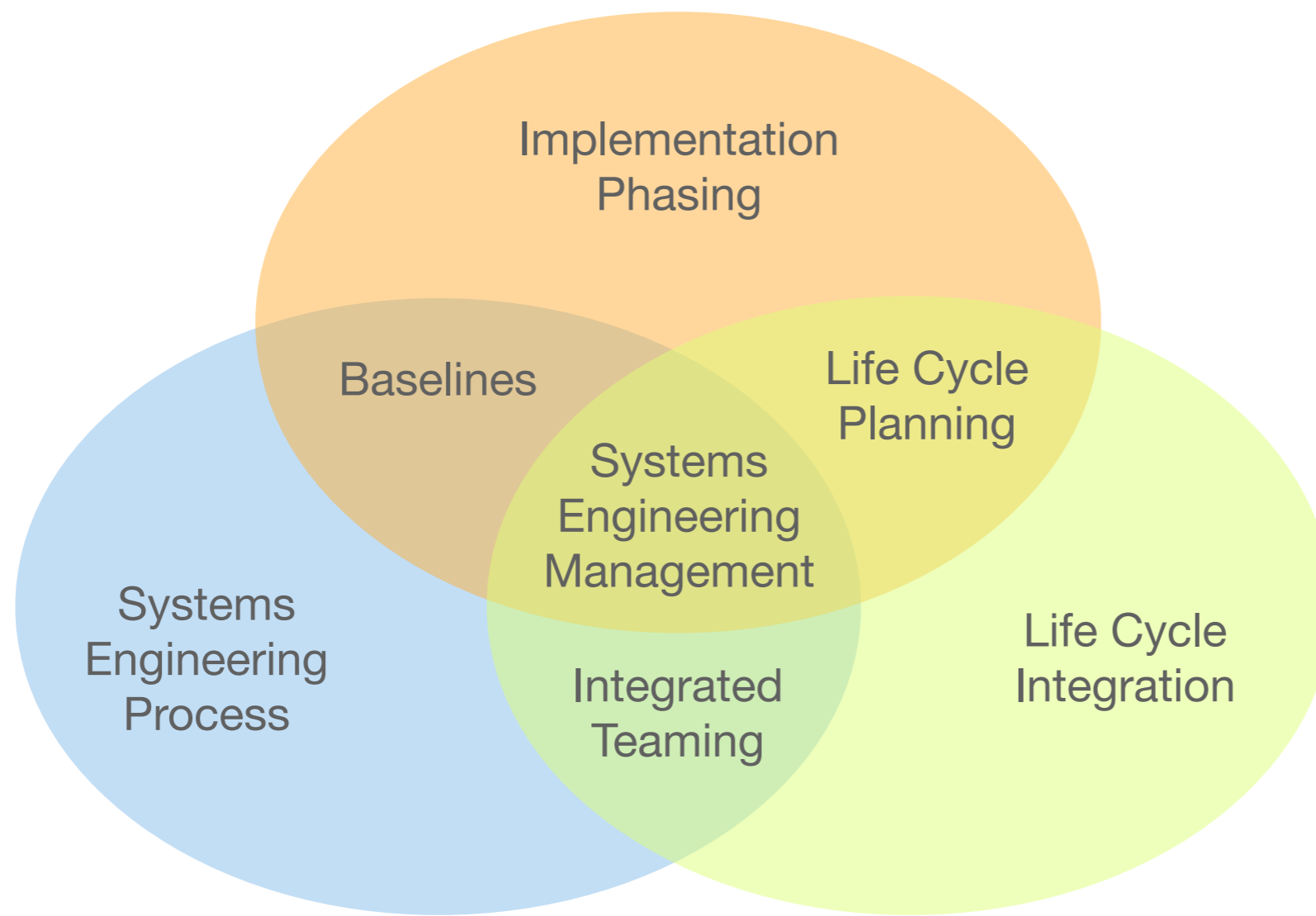


Technology Management

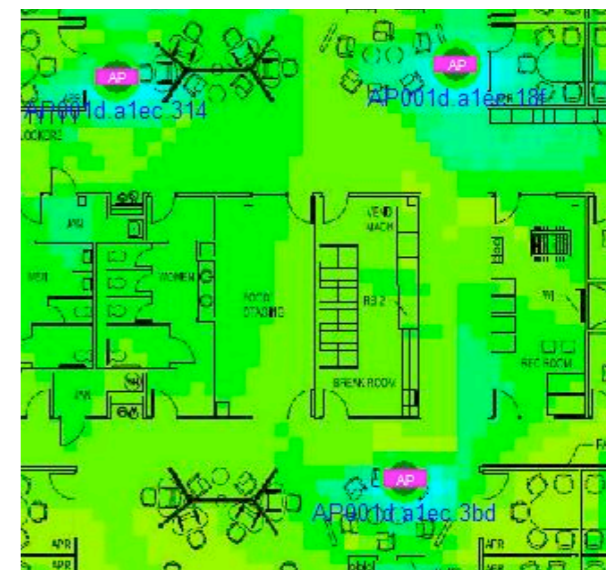
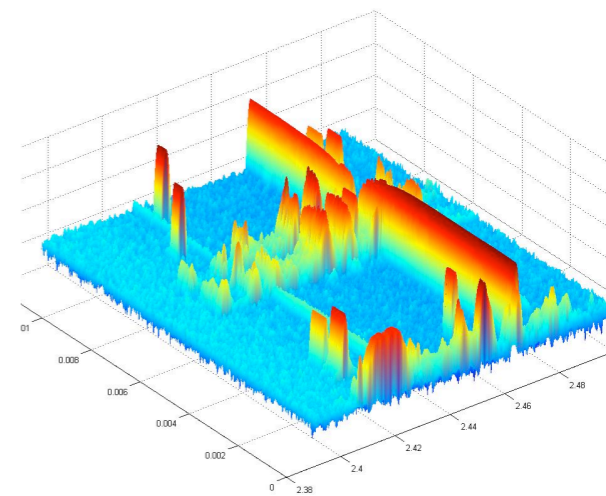
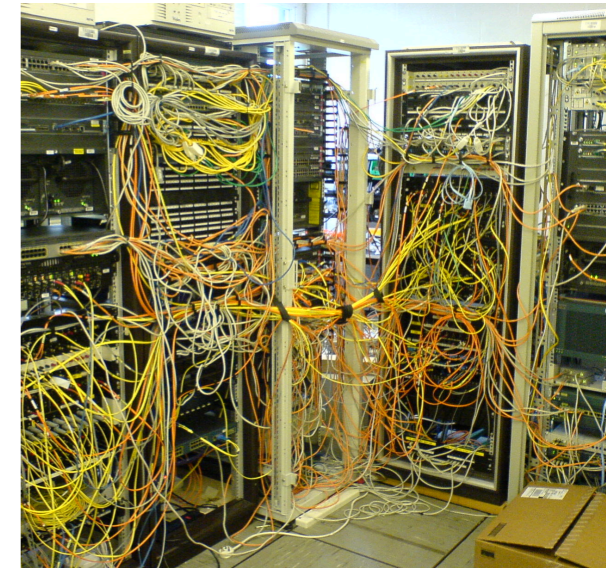


Needs assessment?

Technology Management



Wireless Uncertainties



Agenda

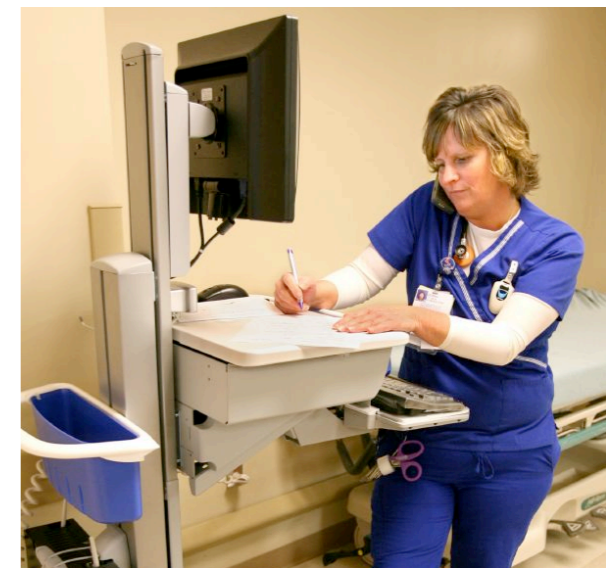
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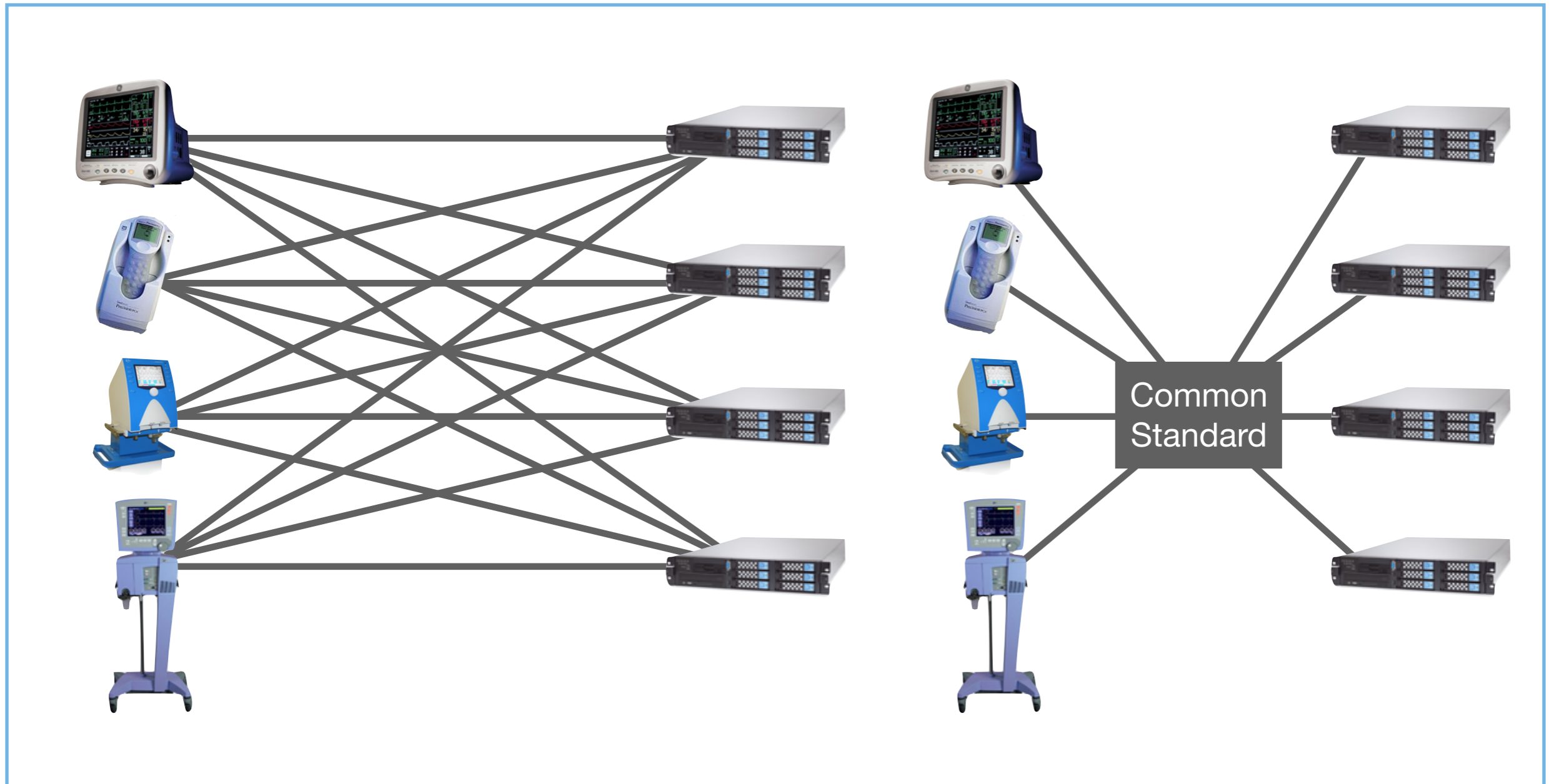


Connectivity Barriers

- ▶ Absence of standards
- ▶ Complex systems integration
- ▶ Proprietary APIs
- ▶ Unnecessary duplication of effort
- ▶ Higher costs and prices



One-Off Integration



Integration Costs

- ▶ Initial integration - per integration half
 - ▶ 4 to 6 months
 - ▶ \$300,000 to \$500,000
- ▶ Sustaining engineering - per integration half
 - ▶ 1 to 4 months
 - ▶ \$200,000 to \$400,000

Company Impact

- ▶ 2 product lines, 4 interfaces each = 8 interfaces
- ▶ \$3.2 million initial integration (\$400k x 8)
- ▶ \$2.4 million sustaining (\$300k x 8)
- ▶ 5 year cost: \$15.2 million

Industry Impact

- ▶ 20 manufacturers
- ▶ \$64 million initial integration (\$3.2m x 20)
- ▶ \$48 million sustaining (\$2.4m x 20)
- ▶ 5 year cost: \$304 million (\$15.2m x 20)

Connectivity Costs

- ▶ Connectivity costs 30% - 40% device purchase price; ~ \$10,500 per bed for basic EMR connectivity
- ▶ Upgrade costs can equal replacement costs
- ▶ Proprietary systems (e.g., WMTS) raises changing costs



What, Me Worry?

- ▶ Clear market demand
- ▶ Ongoing commitments
- ▶ Opportunity cost
- ▶ Standards efforts



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ARRA & HITECH

Reimburse provides a portion of investment in certified Electronic Medical Records



Meaningful Use

The requirements that must be met to qualify for reimbursement

Payment Year	Payment Amount (\$) * or Penalty (%) ** per provider based on First qualifying year										
	Now-2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Unimplemented
2011	\$15,000	-	-	-	-	-	-	-	-	-	-
2012	\$12,000	\$15,000	-	-	-	-	-	-	-	-	-
2013	\$8,000	\$12,000	\$15,000	-	-	-	-	-	-	-	-
2014	\$4,000	\$8,000	\$12,000	\$12,000	-	-	-	-	-	-	-
2015	\$2,000	\$4,000	\$8,000	\$8,000	\$8,000	-	-	-	-	-	-
2016	\$0	\$2,000	\$4,000	\$4,000	\$4,000	\$0	1%	1%	1%	1%	1%
2017	\$0	\$0	\$2,000	\$2,000	\$2,000	\$0	\$0	2%	2%	2%	2%
2018	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	3%	3%	3%
2019	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	3-4% ***	3-4%
2020+	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	3-5%
Totals	\$41,000	\$41,000	\$41,000	\$26,000	\$14,000	\$0	\$0	\$0	\$0	\$0	-

* - Maximum amount possible, actual amount is 75% of allowed charges for professional services under Medicare.

Roadmap

Medical device interoperability

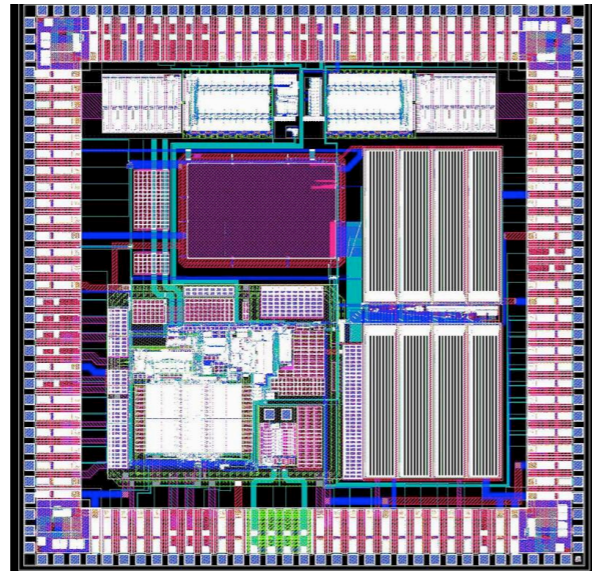
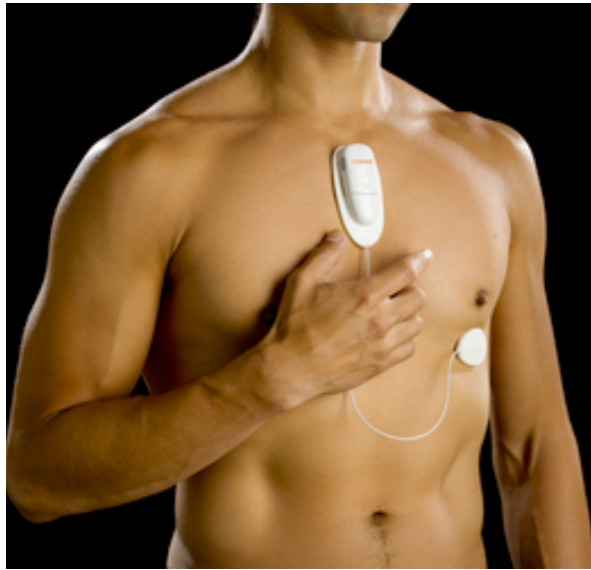


2015 Objectives

- ▶ Improve quality, safety, and efficiency
 - ▶ Achieve minimal levels of performance on quality, safety, and efficiency measures
 - ▶ Implement clinical decision support for national high priority conditions
 - ▶ Achieve medical device interoperability
 - ▶ Provide multimedia support (e.g., x-rays)

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 - ▶ Implement clinical decision support for national high priority conditions
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Bibliography



FDA Proposed MDDS Rule

IEC 80001 - An Introduction

Medical Device Connectivity - Why Bother?

Device/EMR Integration - Basic Components and Market Segmentation

Cisco Stumbles in Health Care

Is ISO/IEEE 11072 a Viable Standard?

Secondary vs. Primary Alarm Notification

Why Connect Medical Devices?

Patient Safety, Medical Devices, and Interoperability

Barcoding and Patient Context

Distributed Antenna Systems

Hospital Network Management

Network Management Improves for Medical Devices