

efil	e GR/	APHIC print - DO NOT PROCESS As Filed Data -		DL	.N: 9	93493318045863
	00	Return of Organization Exempt From I	ncome 7	Tax		OMBNo 1545-0047
Form 📆	99	Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue (benefit trust or private foundation)			,	2012
	ent of the Revenue S	E The organization may have to use a convict the return to estudy at	ite reporting	requireme	nts	Open to Public Inspection
A Fo	r the 2	012 calendar year, or tax year beginning 01-01-2012 , 2012, and ending 12-31-	·2012		<u>.</u>	
_		Texas Health Resources		D Employe	er ide	ntification number
	lress cha	Doing Business As		75-270	238	8
	ne chan	-				
_	ıal returi	612 E Lamar Blud	2	E Telephon	e nun	nber
	minated	Suite 1400		(682)2	36-	7900
·	ended re	etum City or town, state or country, and ZIP + 4 Arlington, TX 76011 pending		C Crocc roc	ounto	* 1 575 556 461
, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	lication	F Name and address of principal officer	H(a) Is thu			\$ 1,575,556,461
		Doug Hawthorne	affilia		eturi	TYes 🔽 No
		612 E Lamar Blvd Arlington, TX 76011	Ц(Ь) .			
						ıded?
I Ta	x-exem	pt status 🔽 501(c)(3) 🔽 501(c)() ┥ (Insert no) 🔽 4947(a)(1) or 🔽 527				
w t	ebsite	▶ texashealth org	H(c) Grou	p exemptio	n nu	mber 🕨
K Form	n of ora	anization 🔽 Corporation 🗍 Trust 🗍 Association 🗍 Other 🕨	L Year of for	mation 1997	7 N	State of legal domicile TX
	rt I	Summary				
s & Governance		lumber of voting members of the governing body (Part VI, line 1a)		· -	3	16
ties		lumber of independent voting members of the governing body (Part VI, line 1b)			4	14
Activitie		otal number of individuals employed in calendar year 2012 (Part V, line 2a)		· · -	5	2,616
ă		otal number of volunteers (estimate if necessary)		• –	6 7a	400 2,191,729
		let unrelated business taxable income from Form 990-T, line 34		: F	7u 7b	87,735
		·	1	r Year	T	Current Year
	8	Contributions and grants (Part VIII, line 1h)		732,25	58	2,796,542
Revenue	9	Program service revenue (Part VIII, line 2g)	3	90,970,04	4	434,611,242
eve	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . .		97,151,59		84,338,535
LLL	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		6,264,97	1	3,139,197
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line12)	4	95,118,87	0	524,885,516
	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3) \ldots .		1,285,57	6	587,640
	14	Benefits paid to or for members (Part IX, column (A), line 4)			0	0
\$	15	Salarıes, other compensation, employee benefits (Part IX, column (A), lines 5–10)	1	93,430,59	2	216,755,747
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		437,71		0
Ĵ.	Ь	Total fundraising expenses (Part IX, column (D), line 25) 🍋				
ш	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)				224,176,711
	18	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	4	37,691,13	32	441,520,098
	19	Revenue less expenses Subtract line 18 from line 12		57,427,73		83,365,418
Net Assets or Fand Balances				of Current		End of Year
sset Bafa	20	Total assets (Part X, line 16)	2,4	06,057,45	55	3,011,378,838
and I	21	Total liabilities (Part X, line 26)	2,4	81,174,01	. 9	2,880,540,341
	22	Net assets or fund balances Subtract line 21 from line 20	-	75,116,56	54	130,838,497
	't II	Signature Block				
		lties of perjury, I declare that I have examined this return, including accompany ge and belief, it is true, correct, and complete Declaration of preparer (other tha				

preparer has any knowledge

Sign Here		Sig RI	**** gnature of officer CK MCWHORTER Sr VP Finance pe or print name and title			2013-11-12 Date	
Paid Prepare	.r		Print/Type preparer's name Firm's name	Preparer's signature	Date	Check f If self-employed	
Use Onl			Fırm's address ►	Phone no			
May the IR	S d	ISC	uss this return with the prepa	rer shown above? (see instructio	ns)		. [Yes [No

Form	990 (2012)					Page 2
Par		nt of Program Servention of Program Servention of Program Servention of the serventi				ম
1	Briefly describe t	he organization's missic	n			
Thro	ugh its affiliates, TI	HR operates an integrat	ed healthcare sy	stem with services an	d facılıtıes throughout North Ce	ntral Texas
	- · · ·	·				
2		on undertake any sıgnıfı 0 or 990-EZ?			which were not listed on	∏Yes 🔽 No
	If "Yes," describe	these new services on S	Schedule O			
3	services?	on cease conducting, or 				∏Yes No
4	Describe the orga expenses Section	nızatıon's program serv	ce accomplishn 4) organizations	s are required to report	ee largest program services, as the amount of grants and alloca	
4a	(Code) (Expenses \$	441,520,098	including grants of \$	587,640) (Revenue \$	425,700,173)
	THR include informa insurance, treasury, members of the me owned affiliate of Th	tion services, managed care (marketing, general accountin dical staff of THR affiliated ho	contracting, human g, and strategic pla ispitals THR also op nary and specialty c	resources, revenue cycle, le nning THR also operates pr perates, manages and coord are physician practices prov	ontrolled affiliates The range of centra gal, tax, compliance, supply chain, qua ofessional office buildings leased prima inates through Texas Health Physicians iding the north Texas area community	alify business development, rily to physicians who are s Group (THPG), a wholly
4b	(Code) (Expenses \$		including grants of \$) (Revenue \$)
4 c	(Code) (Expenses \$		including grants of \$) (Revenue \$)
4d	Other program s (Expenses \$	ervices (Describe in Sc in	nedule O) cluding grants o	f\$) (Revenue \$)
4e		ervice expenses 🕨	441,520,098			
_			,,			Form 990 (2012)

Form 990 (2012)
Part IV	Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕲	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I 🔂	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II 🔂	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If</i> " <i>Yes," complete Schedule D, Part I</i>	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> 💁	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 😼	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> 😨	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. 😨	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 🔁	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🗐	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I (see instructions)</i>	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If</i> "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 🔞	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 🛛 📆	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> 🔞	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25</i>	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? \ldots .	24b		No
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? \ldots .	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If</i> " <i>Yes," complete Schedule L, Part I</i> .	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If</i> " <i>Yes</i> ," <i>complete Schedule L, Part II</i>	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c	Yes	
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M .	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> 😨	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🔞	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 990	(2012)

Form	990 (2012)			Page 5
Ра	rt V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response to any question in this Part V		<u></u>	<u>, .</u>
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 424 Enter the number of Forms W-2G included in line 1a <i>Enter -0</i> - if not applicable 1b 0	_		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
Za	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a	5		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	1		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4 a		No
Ь	If "Yes," enter the name of the foreign country 🕨 See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts	-		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? \cdot .	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	50		
Ľ		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
Ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? \cdot .	7 f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		No
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		No
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		No
9	Sponsoring organizations maintaining donor advised funds.			
a	Did the organization make any taxable distributions under section 4966?	9a		No
Ь	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		No
10	Section 501(c)(7) organizations. Enter			
a b		-		
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b			
с	Enter the amount of reserves on hand	1		
14a	Did the organization receive any payments for indoor tanning services during the tax year?			No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O $$.	14b		

Form	990 (2012)			Page 6
Par	t VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7 "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or change See instructions.			ule O.
	Check if Schedule O contains a response to any question in this Part VI	•••	• •	ম
Se	ection A. Governing Body and Management			
			Yes	No
Та	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? $$.	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а		8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
_				
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	9		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		
9 Se 10a	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9	ie Cod	e.)
9 Se 10a	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9 eveni	ie Cod	e.) No
9 Se 10a b 11a	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9 evenu 10a	ie Cod	e.) No
9 50 10a b 11a b	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9 evenu 10a 10b	<i>ie Cod</i> Yes Yes	e.) No
9 5e 10a b 11a b 12a	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9 evenu 10a 10b	ue Cod Yes	e.) No
9 10a b 11a b 12a b	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9 evenu 10a 10b 11a	<i>ie Cod</i> Yes Yes	e.) No
9 10a b 11a b 12a b	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9 evenu 10a 10b 11a 12a	<i>ie Cod</i> Yes Yes	e.) No
9 10a b 11a b 12a b	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9 evenu 10a 10b 11a 12a 12b	<i>ie Cod</i> Yes Yes Yes Yes Yes	e.) No
9 10a b 11a b 12a b c	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9 evenu 10a 10b 11a 12a 12b 12c	<i>Je Cod</i> Yes Yes Yes Yes	e.) No
9 10a b 11a b 12a b c 13 14 15	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9 evenu 10a 10b 11a 12a 12b 12c 13	<i>ie Cod</i> Yes Yes Yes Yes Yes	e.) No
9 10a b 11a b 12a b c 13 14 15 a	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9 evenu 10a 10b 11a 12a 12b 12c 13 14	<u>Je Cod</u> Yes Yes Yes Yes Yes Yes	e.) No
9 10a b 11a b 12a b c 13 14 15 a	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9 evenu 10a 10b 11a 12a 12b 12c 13 14	<u>Je Cod</u> Yes Yes Yes Yes Yes Yes	e.) No
9 10a b 11a b 12a b c 13 14 15 a b	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9 evenu 10a 10b 11a 12a 12b 12c 13 14	<u>ie Cod</u> Yes Yes Yes Yes Yes Yes	e.) No
9 10a b 11a b 12a b c 13 14 15 a b 16a	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9 evenu 10a 10b 11a 12a 12b 12c 13 14	<u>ie Cod</u> Yes Yes Yes Yes Yes Yes	e.) No
9 10a b 11a b 12a b c 13 14 15 a b 16a	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9 evenu 10a 10b 11a 12a 12b 12c 13 14 15a 15b	Je Cod Yes Yes Yes Yes Yes Yes Yes Yes	e.) No
9 10a b 11a b 12a b c 13 14 15 a b 16a b	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9 evenu 10a 10b 11a 12a 12b 12c 13 14 15a 15b 16a	Je Cod Yes Yes Yes Yes Yes Yes Yes Yes Yes	e.) No

18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)
	(3)s only) available for public inspection Indicate how you made these available Check all that apply
	🔽 O wn website 🔽 A nother's website 🔽 U pon request 🔽 O ther (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►DAVID JACKSON 612 E LAMAR BLVD Arlington, TX (682)236-7900

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid

+ List all of the organization's current key employees, if any See instructions for definition of "key employee "

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

• List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

🦵 Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	more t perso	han o n is	one l both	oox, an d	heck unless officer stee)	5	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organızatıons below dotted lıne)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W-2/1099- MISC)	organızatıon and related organızatıons
See Additional Data Table										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	more t perso	tion (than c on is l	one l both	oox, an d	heck unless officer stee)		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	amou com fr	pens om t	other ation he
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	r	elate	on and d tions
1b	Sub-Total	• • • • • • •	· ·		•	• •		•					
c d	Total (add lines 1b and 1c)	-			•	•	•		24,001,013	2,323,136	;	2	,825,457
2	Total number of individuals (ii \$100,000 of reportable comp	ncluding but not	limited	to the	ose	Iste					1		
											Y	es	No
3	Did the organization list any f on line 1a? <i>If</i> "Yes," complete										3		No

4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person			No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

		,
(A) Name and business address	(B) Description of services	(C) Compensation
HC Beck Ltd , 1807 Ross Ave DALLAS TX 75201	Const Contractor	27,735,076
One Southwest Media Group Inc , 2100 Ross Ave DALLAS TX 75201	Advertising	7,564,344
Presidio Networked Solutions Inc , 7601 Ora Green Dr GREENBELT MD 20770	Wireless Services	6,781,870
EPIC Systems Corporation , 1979 Milky Way VERONA WI 53593	Training & Consult	5,021,085
Healthways Inc , 701 Cool Springs Blvd FRANKLIN TX 37067	Consulting	4,133,487
2 Total number of independent contractors (including but not limited to thos	e listed above) who received more than	

\$100,000 of compensation from the organization ►190

Form	990	(2012)	
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Part VIII Statement of Revenue

Part V	/	Statement o Check if Schedu	o f Revenue ule O contains a respor	<u>nse to</u> any question	in this Part VIII .		<u>.</u>	<u> </u>
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
	1a	Federated cam	paıgns 1a					
unts	Ь	Membershıp du	es1b					
61a M01	с	Fundraising eve	ents 1c					
fts,	d		zations 1d	535,120				
Gil		Government grant						
ns, Sin	e	-						
utio ier	f	similar amounts no	ons, gifts, grants, and 1f ot included above	2,261,422				
Contributions, Gifts, Grants and Other Similar Amounts	g	Noncash contributi 1a-1f \$	ons included in lines		İ	ĺ		ĺ
ju o	h	Total. Add lines	s1a-1f		2,796,542			
				Business Code				
nue	2a	MANAGEMENT FEE		541610	353,428,786	352,917,405	511,381	
je ve	Ь	RENTAL FEE			56,719,536	56,719,536	,	
Program Service Revenue	с	JV ACTIVITY		541900	23,204,215	23,263,468	-59,253	
ervić	d	PATIENT REVENUE			5,240	5,240	,	
ی ج	e	ELECTRONIC HEAL	TH RECORDS		, 1,253,465	1,253,465		
() rar	f	All other progra	am service revenue					
Å	g	Total. Add lines	s2a-2f		434,611,242			
	3		ome (including dividen					
		and other simil	aramounts)	•	57,215,719			57,215,719
	4	- ··	stment of tax-exempt bond	proceeds	1,021,808			1,021,808
	5	Royalles .	(I) Real	(II) Personal	1,021,000			1,021,000
	6a	Gross rents	())	()				
	Ь	Less rental expenses						
	с	Rental income	0	0				
	d	or (loss) Net rental inco	Lener (loss)		0			
			(I) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	1,077,786,681	7,080				
	b	Less cost or other basis and sales expenses	1,050,144,673	526,272				
	С	Gain or (loss)	27,642,008	-519,192				
	d		s)	· · · •	27,122,816			
enue	oa	Gross income from fundraising events (not including \$ of contributions reported on line 1c)						
Other Revenue		See Part IV, lır	ne 18 a					
Ţ.			penses b					
	с 9а		(loss) from fundraising rom gaming activities	evenits 🌬				
			ne 19					
	.		a					
	b c		penses b (loss) from gaming acti		n			
		Gross sales of		······································				
		returns and allo	owances . a					
			oods sold b					
	C	Net income or i Miscellaneous	(loss) from sales of invo s Revenue	entory 🕨				
	11a	TLECOMMUNI		519100	1,736,218		1,736,218	
	b				13,965		· ·	13,965
	c	GUARANTEE F			89,506	89,506		
	d	All other reven			277,700	274,317	3,383	
	е	Total. Add lines		· · · ►	2 117 200			
	12	Total revenue.	See Instructions .	🕨	2,117,389		_	
					524,885,516	434,522,937	2,191,729	58,251,492 Form 990 (2012)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)										
	Check if Schedule O contains a response to any question in this Pa	rtIX								
	ot include amounts reported on lines 6b, 9, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses					
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	587,640	587,640							
2	Grants and other assistance to individuals in the United States See Part IV, line 22	0								
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0								
4	Benefits paid to or for members	0								
5	Compensation of current officers, directors, trustees, and key employees	21,753,452	21,753,452	0	0					
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0								
7	Other salaries and wages	156,491,116	156,491,116							
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	5,048,229	5,048,229							
9	Other employee benefits	22,846,840	22,846,840							
10	Payroll taxes	10,616,110	10,616,110							
11	Fees for services (non-employees)									
а	Management	6,491,646	6,491,646							
b	Legal	2,028,121	2,028,121							
с	Accounting	1,892,782	1,892,782							
d	Lobbying	1,350,808	1,350,808							
е	Professional fundraising services See Part IV , line 17	0								
f	Investment management fees	7,165,602	7,165,602							
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on									
	Schedule O)	44,300,081	44,300,081							
12	Advertising and promotion	11,992,074	11,992,074							
13	Office expenses	14,933,653	14,933,653							
14	Information technology	41,593,734	41,593,734							
15	Royalties	0								
16	Occupancy	28,493,889	28,493,889							
17 18	Travel	2,158,432	2,158,432							
10	state, or local public officials	0	2 077 100							
19 20	Conferences, conventions, and meetings	3,077,109	3,077,109							
		4,174,349	4,174,349							
21 22	Payments to affiliates	0 35,191,881	2E 101 001							
	Depreciation, depletion, and amortization		35,191,881							
23 24	Insurance	318,185	318,185							
	miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)									
а	TAXES	8,486,851	8,486,851							
b	REPAIRS & MAINTENANCE	5,872,521	5,872,521							
С	LICENSE/DUES	2,472,039	2,472,039							
d	SUPPLIES	1,056,983	1,056,983							
	All other expenses	1,125,971	1,125,971							
25	Total functional expenses. Add lines 1 through 24e	441,520,098	441,520,098	0	0					
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ┌ if following SOP 98-2 (ASC 958-720)									
				Fo	rm 990 (2012)					

Balance Sheet

Part X

. (A) (B) Beginning of year End of year Cash—non-interest-bearing -7,056,365 -1,847,284 1 1 231,515,599 2 349,515,002 2 Savings and temporary cash investments 0 0 3 з Pledges and grants receivable, net 4 14,674,731 4 18,031,017 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L 7,945,773 5 5,785,383 6 Loans and other receivables from other disgualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Assets 0 6 0 9,144,944 7 13,006,350 7 Notes and loans receivable, net 58,285 58,285 8 Inventories for sale or use 8 35,388,739 28,015,016 9 Prepaid expenses and deferred charges 9 10a Land, buildings, and equipment cost or other basis 619.827.906 10a Complete Part VI of Schedule D 291,000,900 b Less accumulated depreciation 10b 291,625,849 10c 328,827,006 1.655,681,911 1,996,776,826 11 11 Investments—publicly traded securities 12 12 0 Investments—other securities See Part IV, line 11 83,583,632 142,354,058 13 13 Investments—program-related See Part IV, line 11 19,317,803 14 19,066,146 14 64,176,554 111,791,033 15 15 16 **Total assets.** Add lines 1 through 15 (must equal line 34) 2,406,057,455 16 3,011,378,838 137,961,639 175,000,966 17 17 Accounts payable and accrued expenses 0 18 0 18 0 0 19 Deferred revenue 19 1.086.581.412 1.163.090.396 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability Complete Part IV of Schedule D . . 0 21 0 ..iabilities 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disgualified 0 22 0 0 107,491,851 23 Secured mortgages and notes payable to unrelated third parties . . 23 0 0 24 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 1,256,630,968 25 1,434,957,128 D........................ 2,481,174,019 2,880,540,341 26 Total liabilities. Add lines 17 through 25 26 Organizations that follow SFAS 117 (ASC 958), check here 🕨 🔽 and complete Fund Balances lines 27 through 29, and lines 33 and 34. Unrestricted net assets -75,310,610 27 27 130,838,497 194.046 0 28 28 Temporarily restricted net assets 29 0 29 0 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here 🕨 🦵 and complete lines 30 through 34. 5 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ Total net assets or fund balances -75,116,564 33 33 130,838,497 34 Total liabilities and net assets/fund balances 2,406,057,455 3,011,378,838 34

Form	990	(201	.2)
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Pa	rt XI Reconcilliation of Net Assets Check If Schedule O contains a response to any question in this Part XI				ম
1	Total revenue (must equal Part VIII, column (A), line 12)				
1		1		524,8	385,516
2	Total expenses (must equal Part IX, column (A), line 25)	2		441,5	520,098
3	Revenue less expenses Subtract line 2 from line 1	3			
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	3		03,.	365,418
-		4		-75,:	116,564
5	Net unrealized gains (losses) on investments	5		113,8	374,723
6	Donated services and use of facilities	6			
7	Investment expenses				
8	Prior period adjustments	7			
		8		1,4	199,886
9	Other changes in net assets or fund balances (explain in Schedule O)	9		7,2	215,034
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		130 8	338,497
Par	t XII Financial Statements and Reporting	10		150,0	,10,407
	Check if Schedule O contains a response to any question in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If `Yes,' check a box below to indicate whether the financial statements for the year were compiled or revi a separate basis, consolidated basis, or both	ewed on			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep	arate			
	basis, consolidated basis, or both				
	basis, consolidated basis, or both 「Separate basis 「Consolidated basis 「Both consolidated and separate basis				
с		ht of the	2c	Yes	
с	Separate basis Consolidated basis Both consolidated and separate basis If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for oversigned and the organization have a committee that assumes responsibility for			Yes	
	Separate basis Consolidated basis Both consolidated and separate basis If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain	IN		Yes	No

Software ID: Software Version: EIN: 75-2702388 Name: Texas Health Resources

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Indeper (A) Name and Title	(A) (B) Name and Title A verage hours per week (list			one	tee)	, th		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	any hours for related organizations below dotted line)	Individual trustee or dilector	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			related organızatıons
Allen MD Bohn Trustee	3 0	x						0		
Bass Anne Chairman	3 0	x								
Beavers DMin Jay Trustee	3 0	x								
Bloemendal MD Lee Trustee	3 0	x								
Cravens Tom Trustee	3 0	x								
Ferguson III John Trustee	3 0	x								
Greene Rıchard Trustee	3 0	x								
Hardesty DO Glenn Trustee	3 0	x						48,826	39,881	
Hunt Hunter Trustee	3 0	x								
Jarvıs Feliz Trustee	3 0	x								
Kelley Terry Trustee	3 0	x								
McDermott Grace Trustee	3 0	x								
Roberts Leonard Trustee	3 0	x								
Stripling MD Dennis Trustee	3 0	x								
Tatum Stephen Trustee	3 0	x								
Turner Wesley Trustee	3 0	x								
HawthorneDouglas D CHIEF EXECUTIVE OFFICER	40 0			x				2,489,610		195,733
Berdan Barclay EVP SR & COO THR	40 0			x				1,089,819		114,670
HansonStephen C EVP ZONE OPERATIONS LEADER	40 0			x				1,043,727		103,795
LongRonald R EVP RSRC DEVL & DEPLOY & CFO	40 0			x				935,511		102,447
AmparanOscar L EVP ZONE OPERATIONS LEADER	40 0			x				518,850	370,607	94,374
SchollJonathan Wade EVP CHIEF STRATEGY OFFICER	40 0			x				739,307		165,526
CanoseJeffrey L EVP ZONE OPERATIONS LEADER	40 0			x				428,797	306,284	85,371
BoesCharles EVP GENERAL COUNSEL	40 0			x				672,654		74,128
BellBonnie L EVP PEOPLE & CULTURE	40 0			x				665,725		79,014

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Indepe		actors								
(A) Name and Title	(A) (B) Name and Title A verage hours per week (list any			one on 19 r an trust	cee)	, th		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	hours for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
KramerKenneth J SVP ASSOC GEN COUNSEL	40 0			x				397,724		97,289
MitchellJohn D SVP BUSINESS DEVELOPMENT 	40 0			х				319,598		55,936
BerrettBntt R EVP	40 0			x					1,131,482	104,544
LesterMark C EVP ZONE CLINICAL LEADER	40 0			x				358,672	256,194	60,888
BerenzweigHarold K EVP ZONE CLINICAL LEADER	40 0			x				306,162	218,688	84,562
VargaDaniel W EVP SR & CHIEF CLINICAL OFFICE	40 0			x				500,000		
RansomElizabeth EVP ZONE CLINICAL LEADER	40 0			x				293,450		22,665
DeeganMichael J EVP Chief Clin & Qual Officer	40 0			х				135,547		
RyfaStanley R SVP Development	40 0				x			651,795		22,543
VelascoFerdinand T VP & CHIEF HLTH INFO OFFIC THR	40 0				x			629,885		114,554
MarxEdward SVP CHIEF INFO OFFICER	40 0				x			614,640		64,353
DennisStanley G SVP FINAN / CHIEF REV OFFICER	40 0				x			506,193		40,386
GaidaJohn B SVP SUPPLY CHAIN MGMT	40 0				x			500,744		62,732
GortiSudhakar VP CHIEF TECHNOLOGY OFFICER 	40 0				x			484,949		29,645
Shinkus ClarkJoan Frances SVP CHIEF NURSING EXECUTIVE	40 0				x			466,451		53,248
RoperJack R SVP FINANCE	40 0				x			463,884		56,255
MimsKrystal President THPR	40 0				x			775,849		88,922
KırbyMıchelle Rıddle SVP CHIEF HR OFFICER	40 0				x			419,561		51,640
GwaltneyElaine B SVP Communications & Image	40 0				x			417,736		50,418
TesmerDavid J SVP COMMUN ENGAG & ADVOCACY TH	40 0				x			411,481		58,892
SaldanaLuis Eduardo MEDICAL DIR	40 0				x			402,832		37,734
HolmesKevin B SVP REAL ESTATE DEVL & DEPLOY	40 0				x			396,907		64,099
AndersonSusan Elaine SVP & CHIEF COMPLIANCE OFFICER	40 0				x			379,172		37,904
JonesRobert Douglas SVP TREASURER/CHIEF INVEST OFF	40 0				x			377,893		58,749
Stolz Michael President THPG	40 0 2 0				x			740,254		73,717

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	any hours for related organizations below dotted line)	Individual trustae or dilector	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organızatıons
Ziesmann Thomas SVP COO THPG	40 0 2 0				x			593,043		163,237
Peterson Lisa SVP Chief Financial Officer	40 0 2 0				x			472,172		39,701
Tabuena Jose VP THPG Compliance	40 0 2 0				x			397,844		21,071
PearsonGeorge SVP MED STF AFFRS PHYS RLTNS	40 0					x		374,202		52,615
McWhorterRicky E SVP FINANCE	40 0					x		371,159		45,190
Soderstrom Carl Dırector THPG	40 0					x		928,374		33,034
Heighten Clay Director THPG	40 0					x		924,915		41,487
Myers Lynne Medical Director	40 0					x		355,099		22,389

		JLE A r 990EZ)	Publi	c Chari	ty Statu	s and P	ublic Sup	oport			154! N 4	<u>5-0047</u>
Departri	nent of the T	reasury	Complete if t	-		ion 501(c)(3 mpt charitat		n or a sectior	I	Oper	U I 1 to P	ublic
Internal	Revenue S	ervice	🕨 Attach	to Form 99	0 or Form 99	0-EZ. 🕨 See	separate inst	ructions.			specti	
	e of the Health R	organizati esources	on						/er ident if	ication nu	ımber	
Da	rt I	Peacon	for Public Charity	Status (A	llorganiza	tions must	complete th	75-27		tions		
			a private foundation be							cions.		
1	-		onvention of churches,				-	-	i).			
2	·	•	escribed in section 170(
3			or a cooperative hospita				ection 170(b)(1)(A)(iii).				
4	_		b)(1)(A)	(iii). Enter	r the							
-		A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Ente hospital's name, city, and state										
5		An organization operated for the benefit of a college or university owned or operated by a governmental unit described in										
	5	section 170	(b)(1)(A)(iv). (Comple	te Part II)								
6	F /	A federal, s	tate, or local governme	nt or goverr	imental unit	described in	section 170(b)(1)(A)(v).				
7 8		described i	ation that normally rece n section 170(b)(1)(A) ty trust described in se	(vi). (Comp	lete Part II 🕽)	-	nmental unıt	or from the	e general	public	
9			ation that normally rece					atributions m	ambarshu	n fees an	d aros	<u> </u>
5		-	m activities related to i				-	-			-	5
		•	from gross investment			-						
			the organization after 2				•		ii tuxym	om busine		
10	_		ation organized and oper						4)			
11	<u>।</u> ।	An organiza one or more he box tha	ation organized and oper e publicly supported org t describes the type of s ype I b Type II	rated exclus anizations o supporting o	sively for the described in organization	benefit of, t section 509 and complet	o perform the (a)(1) or sect e lines 11e th	functions of, non 509(a)(2 rough 11h	or to carry) See sec	tion 509(a	a)(3).	Check
e	Ċ		g this box, I certify that foundation managers an 9(a)(2)									
f g]	f the orgar check this	nization received a writte						ype III su	pporting c	organız	ation,
Э		ollowing pe		gamzacion		y girt of cont		any of the				
	((i) A perso	n who dırectly or ındırec	tly controls	, either alon	e or togethei	with persons	described in	(11)		Yes	No
	ä	and (111) bel	ow, the governing body	of the supp	orted organiz	zation?				11g(i)		No
	((ii) A famılı	y member of a person de	escribed in ((ı) above?					11g(ii)		No
	((iii) A 35%	controlled entity of a p	erson desci	rıbed ın (ı) or	·(π) above?				11g(iii)		No
h	F	Provide the	following information a	bout the sup	oported orga	nızatıon(s)						
sup	Name of oported nization		N (iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is organizat col (i) lis your gov docum	tion in sted in erning	(v) Did ya the organ in col (i) supp	nization of your	organızat col (i) org	(vi) Is the (vii) A organization in monetar col (i) organized in the U S ?			
			instructions))	Yes	No	Yes	No	Yes	No			
	itional a Table											
Tota	l										308,4	97,121
		k Reduction	Act Notice, see the Instr	uctions for I	 =orm 990 or 9	990EZ.	Cat No	11285F	Schedu	lle A (Form 99		

DLN: 93493318045863

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

Pa	(Complete only if you of						
	Part III. If the organiza						uality under
S	ection A. Public Support						
Cal	endar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	ınclude any "unusual grants ")						
2	Tax revenues levied for the						
-	organization's benefit and either						
	paıd to or expended on ıts behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
4	the organization without charge Total. Add lines 1 through 3						
5	The portion of total contributions						
5	by each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
s	ection B. Total Support						I
_	endar year (or fiscal year beginning	(-) 2008	(1) 2000	(-) 2010	(4) 2011	(-) 2012	
	in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not						
	the business is regularly carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)						
11							
12	10) Gross receipts from related activition	as atr (see inst				12	
13	First five years. If the Form 990 is		-	l third fourth or	fifth tax year ac a		zation chack
10	this box and stop here						reaction, theth
s	ection C. Computation of Pub					· · · · ·	
14	Public support percentage for 2012			11, column (f))		14	
15	Public support percentage for 2011	Schedule A, Pa	rt II, line 14			15	
16a	33 1/3% support test—2012. If the o	organization did i	not check the box	on line 13, and l	ine 14 is 33 1/3%	or more, check t	hıs box
	and stop here. The organization qua		, , , , , ,				▶
b	33 1/3% support test—2011. If the	-			, and line 15 is 33	1/3% or more, ch	. —
172	box and stop here. The organization 10%-facts-and-circumstances test-				no 13 162 or 16	h and line 14	▶1
1/4	is 10% or more, and if the organizat						ı
	in Part IV how the organization mee						
	organization			_			▶
b	10%-facts-and-circumstances test-						
	15 is 10% or more, and if the organ						h.
	Explain in Part IV how the organizat supported organization	ion meets the "f	acts-and-circum	stances test in	ie organization qua	annes as a public	IY ►
18	Private foundation. If the organizat	ion did not check	k a box on line 13	,16a,16b.17a.	or 17b, check this	s box and see	F (
	instructions			. , , , ,	,		►

Schedule A (Form 990 or 990-EZ) 2012

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under
Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

-	ction A. Public Support				1		
Cale	ndar year (or fiscal year beginning in) 🏲	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants ")						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt						
	purpose						
3	Gross receipts from activities that are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its						
	behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified persons						
Ь	Amounts included on lines 2 and 3						
	received from other than						
	dısqualıfıed persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from line 6)						
Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9	in) ► A mounts from line 6	(-,	(-,	(-,	(-)	(-,	
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar						
	sources						
b	Unrelated business taxable						
	income (less section 511 taxes) from businesses acquired after						
	June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	O ther income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
40							
13	Total support. (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is for	r the organizati	on's fırst, second	, thırd, fourth, or	fifth tax year as a	a 501(c)(3)orga	nization,
Se	check this box and stop here ction C. Computation of Publi	c Support Pr	ercentage				▶
15	Public support percentage for 2012 (13, column (f))		15	
16	Public support percentage from 2011	Schedule A, P	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	me Percenta	ge			
17	Investment income percentage for 2	012 (line 10c, co	olumn (f) dıvıded	by line 13, colum	nn (f))	17	
18	Investment income percentage from	2011 Schedule	A, Part III, line 1	7		18	
19a	33 1/3% support tests-2012. If the c						
L	more than 33 1/3%, check this box ar						
Ь	33 1/3% support tests—2011. If the c is not more than 33 1/3%, check this						1/3% and line 18
20	Private foundation. If the organization						

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Explanation

Schedule A (Form 990 or 990-EZ) 2012

Software ID: Software Version: EIN: 75-2702388 Name: Texas Health Resources

Form 990, Sch A, Part I, Line 11h - Provide the following information about the supported organization(s).

(i) Name of Supported Organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section)	(iv) Is the organization i (i) listed in you governing document?		(v) Did you notify the organization in (i) of your support?		Is organız (ı) orga the l	ation in nized in J S ?	(vii) A mount of support?	
TEXAS HEALTH			Yes	No	Yes	No	Yes	No		
ARLINGTON	750972805	03	Yes		Yes		Yes		24074143	
TEXAS HEALTH HARRIS METHODIST FOUNDATION	752401033	09	Yes		Yes		Yes		2167576	
TEXAS HEALTH ALLIANCE	451502252	03	Yes		Yes		Yes		1192618	
TEXAS HEALTH AZLE	751748586	03	Yes		Yes		Yes		3381775	
TEXAS HEALTH CLEBURNE	751977850	03	Yes		Yes		Yes		6654222	
TEXAS HEALTH FORT WORTH	756001743	03	Yes		Yes		Yes		76369332	
TEXAS HEALTH HEB	751438726	03	Yes		Yes		Yes		27498480	
TEXAS HEALTH SOUTHWEST	752678857	03	Yes		Yes		Yes		19685022	
TEXA HEALTH STEPHENVILLE	751752253	03	Yes		Yes		Yes		4685402	
TEXAS HEALTH PHYSICIANS GROUPS	752613493	09	Yes		Yes		Yes		4848491	
TEXAS HEALTH PRESBYTERIAN FOUNDATION	752022128	09	Yes		Yes		Yes		2167576	
TEXAS HEALTH ALLEN	752890358	03	Yes		Yes		Yes		9234325	
TEXAS HEALTH DALLAS	751047527	03	Yes		Yes		Yes		64270029	
TEXAS HEALTH DENTON	432008974	03	Yes		Yes		Yes		17389906	
TEXAS HEALTH KAUFMAN	752771437	03	Yes		Yes		Yes		3655028	

01111 350, 80	, i A, i di c I, E			ning inn	ormatic				
(i) Name of Supported Organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section)	document?		(v) Did you notify the organization in (i) of your support?		(vi) Is the organization in (i) organized in the US ?		(vii) A mount of support?
			Yes	No	Yes	No	Yes	No	
TEXAS HEALTH PLANO	752770738	0 3	Yes		Yes		Yes		40299319
TEXAS HEALTH RESEARCH & EDUCATION INSTITUTE	752562191	04	Yes		Yes		Yes		0
TEXAS HEALTH SPECIALTY HOSPITAL	751648589	03	Yes		Yes		Yes		923877

Form 990, Sch A, Part I, Line 11h - Provide the following information about the supported organization(s).

efile GRAPHIC print - DO NOT PROCESS As Filed Data -					DLN	: 93493318045863
SC	HEDULE C		Political Campaign and	Lobbying	Activities	OMBNo 1545-0047
(For	m 990 or 990-EZ) nent of the Treasury Revenue Service		zations Exempt From Income Ta if the organization is described belo See separate	ow. 🕨 Attach to F		Open to Public
If the • S • S If the • S • S • S • S • S • S • S • S	e organization ar Section 501(c)(3) of Section 501(c) (oth Section 527 organiz e organization ar Section 501(c)(3) of Section 501(c)(3) of e organization ar	organizations (ner than sectior zations Comple nswered "Yes organizations th organizations th nswered "Yes	s" to Form 990, Part IV, Line 4, or hat have filed Form 5768 (election und hat have NOT filed Form 5768 (election s" to Form 990, Part IV, Line 5 (Pro	blete Part I-C Parts I-A and C bel Form 990-EZ, Pa er section 501(h)) n under section 50	ow Do not complete Part I-I rt VI, line 47 (Lobbying A Complete Part II-A Do not 1(h)) Complete Part II-B Do	B ctivities), then complete Part II-B o not complete Part II-A
Na	Section 501(c)(4), me of the organiza as Health Resources		nızations Complete Part III		Employer iden	tification number
10					75-2702388	
1 2 3 <u>Par</u> 1	Political expendi Volunteer hours t I-B Comple	itures te if the or	ganization's direct and indirect polition ganization is exempt under a e tax incurred by the organization under	section 501(c	•	\$
2			e tax incurred by organization manag		4955 🕨	\$
3 4a b	If the organization Was a correction If "Yes," describ	on incurred a s n made? De in Part IV	ection 4955 tax, did it file Form 472	0 for this year?		☐ Yes ☐ No ☐ Yes ☐ No
			ganization is exempt under			1(c)(3).
1 2		t of the filing o	nded by the filing organization for se rganization's funds contributed to ot	•		\$
3	Total exempt fur	nction expendit	tures Add lines 1 and 2 Enter here a	and on Form 1120	D-POL, line 17b 🕨 🕨	¢.
4	Did the filing org	anızatıon file F	form 1120-POL for this year?			└ Yes └ No
5	organization mad amount of politic	de payments F al contributior	nd employer identification number (El For each organization listed, enter the ns received that were promptly and d political action committee (PAC) If	e amount paid fro irectly delivered t	m the filing organization's f to a separate political orga	unds Also enter the nızatıon, such as a
	(a) Name	e	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0-
For P	aperwork Reductio	n Act Notice, se	æ the instructions for Form 990 or 990	-EZ. c	at No 50084S Schedule C ()	Form 990 or 990-F7\ 2012

Sc	hedule C (Form 990 or 990-EZ) 2012			Page 2
Р	art II-A Complete if the organization under section 501(h)).	is exempt under section 501(c)(3) a	nd filed Form 576	
A	Check F if the filing organization belongs to expenses, and share of excess lobb		ted group member's nan	ne, address, EIN,
B	Check Frithe filing organization checked bo			
	Limits on Lobbying E (The term "expenditures" means a		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o			
b	Total lobbying expenditures to influence a legisl	atıve body (dırect lobbyıng)		
С	Total lobbying expenditures (add lines 1a and 1			
d	O ther exempt purpose expenditures			
е	Total exempt purpose expenditures (add lines 1	c and 1d)		
f	Lobbying nontaxable amount Enter the amount columns	from the following table in both		
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
g	Grassroots nontaxable amount (enter 25% of lir	ne 1f)		
h	Subtract line 1g from line 1a If zero or less, ent	er -0 -		
i	Subtract line 1f from line 1c If zero or less, ente	er -0-		
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1i, did the organization file Form 47	20 reporting	∏Yes ∏No

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

	Lobbying Expendi	tures During	4-Year Avera	ging Period	-	
	Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
C	Total lobbying expenditures					
d	Grassroots nontaxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					
f	Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2012

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying		(;	a)	(b)
	ctivity.		No	Amo	unt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?	Yes			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes			
С	Media advertisements?		No		
d	Mailings to members, legislators, or the public?	Yes			293
е	Publications, or published or broadcast statements?		No		
f	Grants to other organizations for lobbying purposes?	Yes			166,131
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		1	184,384
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No		
i	O ther activities?		No		
j	Total Add lines 1c through 1i			1	350,808
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$?		No		
b	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), sectior 501(c)(6).	1 501(c)(5), o	r secti	on
			_	Ye	s No
1	Were substantially all (90% or more) dues received nondeductible by members?			1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3	
Par	tIII-B Complete if the organization is exempt under section 501(c)(4), sectior 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered line 3, is answered "Yes."				
1	Dues assessments and similar amounts from members	1 1			

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
С	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	_	
	political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	
2	art IV Supplemental Information		

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), ______Part II-A, line 2, and Part II-B, line 1______Also, complete this part for any additional information

Identifier	Return Reference	Explanation
Addıtıonal Information	Part II-B	Texas Health Resources (THR) is the parent organization for a healthcare system consisting of hospitals and other related healthcare organizations The amount of expenses paid, or incurred in connection with lobbying activities reported on this return represent the expenses incurred on behalf of THR and all its affiliates Total expenses for the system were \$3,436,014,582 for the year ended December 31,2012 Of this amount \$1,350,808 (0393%) is used in connection with lobbying activities Officers and/or Board members of THR may, to an insubstantial degree, make comments or statements concerning legislation that may affect either the healthcare industry or the health status of the communities that THR serves In pursuing this activity, officers and/or Board members may engage in conversations and/or write letters to various federal, state, and local officials regarding such matters The amount of time and money involved in these activities is negligible In no case has either THR, or any person acting on behalf of THR, intervened in any political campaign

Schedule C (Form 990 or 990EZ) 2012

efile GRAPHIC	print - DO NOT PROCESS As F	iled Data -			DLN: 93493318045863				
SCHEDULE D					OMBNo 1545-0047				
(Form 990)			al Statements		2012				
Department of the Treasury Internal Revenue Service	Part IV, line 6, 7, 8, 9, 1 ► Attach to For	10, 11a, 11b, 11c	ered "Yes," to Form 990 , 11d, 11e, 11f, 12a, or 1 parate instructions.	L2b	Open to Public Inspection				
Name of the organ Texas Health Resource				Emp	loyer identification number				
	institute Maintaining Dense Ad	icad Funda	an Othan Cimilan F		2702388				
	izations Maintaining Donor Ad zation answered "Yes" to Form 990			unas	or Accounts. Complete il the				
		(a) Dor	or advised funds		(b) Funds and other accounts				
1 Total number a									
	tributions to (during year)								
	nts from (during year) Je at end of year								
5 Did the organi	zation inform all donors and donor adviso organization's property, subject to the or	-		l or adv	ised Ves No				
6 Did the organi used only for c	zation inform all grantees, donors, and d charitable purposes and not for the benefi ermissible private benefit?	onor advisors in	writing that grant funds						
	rvation Easements. Complete if			o Forn	n 990, Part IV, line 7.				
☐ Preservati ☐ Protection	conservation easements held by the org on of land for public use (e g , recreation of natural habitat		Preservation of an		ically important land area d historic structure				
	on of open space								
	s 2a through 2d If the organization held a he last day of the tax year	a qualıfıed conse	rvation contribution in t	he forn	r				
a Total number	of conservation easements			2a	Held at the End of the Year				
•	restricted by conservation easements			2u 2b					
-	servation easements on a certified histo	oric structure in	cluded in (a)	 2c					
	servation easements included in (c) acc ure listed in the National Register	quired after 8/17	/06, and not on a	2d					
	servation easements modified, transferi	red, released, ex	tınguıshed, or termınate	ed by th	ne organization during				
4 Number of sta	tes where property subject to conservat	ion easement is	located 🕨						
5 Does the orga	nization have a written policy regarding t f the conservation easements it holds?				violations, and				
6 Staff and volur ►	nteer hours devoted to monitoring, inspe	cting, and enfor	cing conservation easer	nents c	during the year				
7 A mount of exp	enses incurred in monitoring, inspecting	g, and enforcing	conservation easement	s durin	g the year				
8 Does each cor	nservation easement reported on line 2(70(h)(4)(B)(ii)?	d) above satısfy	the requirements of sec	tion 17	70(h)(4)(B)(1) [Yes [No				
balance sheet	lescribe how the organization reports col , and include, if applicable, the text of th on's accounting for conservation easeme	e footnote to the							
Part III Organ	izations Maintaining Collection ete if the organization answered "Y	s of Art, Hist	torical Treasures,	or Ot	her Similar Assets.				
1a If the organiza works of art, h	ition elected, as permitted under SFAS 1 istorical treasures, or other similar asse de, in Part XIII, the text of the footnote t	16 (ASC 958), ets held for publi	not to report in its reve c exhibition, education,	or rese	arch in furtherance of public				
b If the organiza works of art, h	tion elected, as permitted under SFAS 1 istorical treasures, or other similar asse de the following amounts relating to thes	16 (ASC 958), ets held for publi	to report in its revenue	statem	ent and balance sheet				
(i) _{Revenues}	included in Form 990, Part VIII, line 1				▶\$				
(ii) _{Assets inc}	luded in Form 990, Part X				▶\$				
2 If the organiza	tion received or held works of art, histor ints required to be reported under SFAS								
a Revenues incl	uded in Form 990, Part VIII, line 1				▶\$				
b Assets include	ed in Form 990, Part X				▶\$				

•	
For Demonstration A at Nation, and the Instructions for Form 000	
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	

Sche	edule D (Form 990) 2012									Page 2	2
Par	tIIII Organizations Maintaining Co	llections of Art	, His	torical	Treas	ures, or C	the	r Similar .	Assets	(continued))
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other recor	ds,ch	eck any (of the fo	llowing that	are a	sıgnıficant ı	use of its	1	
а	Public exhibition		d	Γ Loa	an or ex	change prog	rams				
b			e	∏ otl	her						
с	Preservation for future generations										
4	Provide a description of the organization's co Part XIII	ollections and expla	ın how	they fur	ther the	e organızatıor	ı's ex	empt purpos	se in		
5	During the year, did the organization solicit o assets to be sold to raise funds rather than t							ular	∏ Ye	s ∏ No	
Pa	IT IV Escrow and Custodial Arrang					on answere	d "Y	es" to Forn	n 990,		-
	Part IV, line 9, or reported an an										-
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?		-			s or other ass	sets i	not	∏ Ye	s ∏ No	
Ь	If "Yes," explain the arrangement in Part XII	I and complete the	follow	/Ing table		г					-
_						-			Amount		-
ر د	Beginning balance					-	1c				-
d	Additions during the year					-	1d				-
e	Distributions during the year					-	1e				-
f	Ending balance						1f		_		-
2a	Did the organization include an amount on Fo	orm 990, Part X, lin	e 21?						∏ Ye	s No	
Ь	If "Yes," explain the arrangement in Part XII									<u> </u>	_
Pa	rt V Endowment Funds. Complete										-
1a	Beginning of year balance	(a)Current year	(D)	Prior year	D (C) Two years bacl		i nree years ba	ск (е) го	ur years back	-
b							-				-
c	Net investment earnings, gains, and losses						+		-		-
					_		-				-
d	Grants or scholarships				_		-				-
е	Other expenditures for facilities and programs										
f	Administrative expenses								_		-
g	End of year balance										-
2	Provide the estimated percentage of the curi	rent year end balan	ce (lin	e 1g, coli	umn (a)) held as					-
а	Board designated or quasi-endowment 🕨		•								
b	Permanent endowment										
с	Temporarily restricted endowment ►										
-	The percentages in lines 2a, 2b, and 2c sho	uld equal 100%									
3a	Are there endowment funds not in the posse:	ssion of the organiz	atıon t	hat are h	eld and	administere	d for	the			
	organization by							F		'es No	
	(i) unrelated organizations								3a(i)		
b	(ii) related organizations							· · · [·	Ba(ii) 3b		
4	Describe in Part XIII the intended uses of the						•	· · · L	30		
	rt VI Land, Buildings, and Equipme										-
	Description of property			(a) Cost	or other	(b)Cost or of		(c) Accumula) Book value	-
				basıs (ınve	esument)	basis (othe	'/	depreciatio			
1a	Land					58,769	,702			58,769,702	- !
b	Buildings					217,430	,219	114,633	,315	102,796,904	+
с	Leasehold improvements					60,507	,169	42,751	,600	17,755,569	 ;
d	Equipment					191,742	,437	133,615,	,986	58,126,451	
е	Other					91,378	,380			91,378,380)

Schedule D (Form 990) 2012

328,827,006

Schedule D) (Form	990)	2012

Schedule D (Form 990) 2012			Page 3
Part VII Investments-Other Securities. Se	ee Form 990, Part X, line 1	2.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of Cost or end-of-yea	
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•		
Part VIII Investments—Program Related. S	See Form 990, Part X, line	13.	
(a) Description of investment type	(b) Book value	(c) Method of Cost or end-of-yea	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	•		
Part IX Other Assets. See Form 990, Part X, (a) Desc			(b) Book value
(a) best			
Total. (Column (b) must equal Form 990, Part X, col.(B) line			
Part X Other Liabilities. See Form 990, Par	t X, line 25.		

1	(a) Description of liability	(b) Book value
Federal income t	axes	0
SECURITY DEPO	DSIT	43,744
TRUSTEE FUND	S-SUPP RETIREMENT	2,137,996
TRUSTEE FUND	S-CAA	2,454,810
POST RETIREM	ENT BENEFITS	7,982,977
UNAMORTIZED	RENT	3,065,740
OTHER LIABILI	TIES	2,910,429
ASSET RETIREM	1ENT OBLIGATION	1,750,235
MALPRACTICE	TRUST RESERVE	32,382,510
INTERCOMPAN	Y PAYABLE	1,382,228,687
Total. (Column (b)	must equal Form 990, Part X, col (B) line 25) 🏻 🖡	1,434,957,128

2. Fin 48 (ASC 740) Footnote In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2012

Ρ	а	g	e	4
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Part	XI Reconciliation of Revenue per Audited Financial State	emer	its W	ith Re	venue	per Re	eturn
1	Total revenue, gains, and other support per audited financial statements				•	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12						
а	Net unrealized gains on investments	2a					
b	Donated services and use of facilities	2b					
с	Recoveries of prior year grants	2c					
d	Other (Describe in Part XIII)	2d					
е	Add lines 2a through 2d		•			2e	
3	Subtract line 2e from line 1					3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line ${f 1}$						
а	Investment expenses not included on Form 990, Part VIII, line 7b .	4a					
b	Other (Describe in Part XIII)	4b					
с	Add lines 4a and 4b					4 c	
5	Total revenue Add lines ${f 3}$ and ${f 4c.}$ (This must equal Form 990, Part I, line	12)				5	
Part	XII Reconciliation of Expenses per Audited Financial Sta	teme	nts V	<u>Vith E</u>	xpenses	<u>s per</u>	Return
1	Total expenses and losses per audited financial statements $\ . \ . \ .$		•		• •	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25						
а	Donated services and use of facilities	2a					
b	Prior year adjustments	2b					
с	Other losses	2c					
d	Other (Describe in Part XIII)	2d					
е	Add lines 2a through 2d			•		2e	
3	Subtract line 2e from line 1					3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:						
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a					
b	Other (Describe in Part XIII)	4b					
с	Add lines 4a and 4b					4 c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line	e 18)				5	
Part	XIII Supplemental Information						

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
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Additional Data

Software ID:

Software Version:

EIN: 75-2702388

Name: Texas Health Resources

Form 990, Schedule D, Part X, - Other Liabilities

1 (a) Description of Liability	(b) Book Value
SECURITY DEPOSIT	43,744
TRUSTEE FUNDS-SUPP RETIREMENT	2,137,996
TRUSTEE FUNDS-CAA	2,454,810
POST RETIREMENT BENEFITS	7,982,977
UNAMORTIZED RENT	3,065,740
OTHER LIABILITIES	2,910,429
ASSET RETIREMENT OBLIGATION	1,750,235
MALPRACTICE TRUST RESERVE	32,382,510
INTERCOMPANY PAYABLE	1,382,228,687

efi	le GRAPHIC print -	DO NOT PRO	CESS A:	s Filed Data -			DLN:	934933	318045	863					
SC⊦	IEDULE H			Hospita	als			OMBNo	1545-	0047					
(For	m 990)			•				2	2012						
	nent of the Treasury Revenue Service	► Complete i		zation answered "Ye to Form 990. ► See		Form 990, Part IV, or rate instructions.	question 20.		to Publection	ic					
	e of the organization Health Resources						Employer identi								
Da	rt I Financial A	ssistance an	d Cartain	Other Communi	+ B		75-2702388								
Гe		ssistance an		other commun		sellents at cost			Yes	No					
1a	Did the organization ha	ave a financial as	ssistance po	lıcy durıng the tax y	'ear?	If "No," skip to ques	tion 6a 🛛 .	· 1a	a Yes						
b	If "Yes," was it a writte	en policy?						· 11) Yes						
2	If the organization had financial assistance po			acilities during the ta	ax ye	ar		e							
	Applied uniformly t Generally tailored				nform	nly to most hospital f	acilities								
3	Answer the following b organization's patients			nce eligibility criteri	ia tha	at applied to the large	est number of th	e							
а	Did the organization us If "Yes," indicate whic							are?	a Yes						
	┌ 100% ┌ 150%	┏ 200% ┏ 0	ther			%									
b	Did the organization us which of the following w								5	No					
	┏ 200% ┏ 250%	Г зоо% Г з	50% 🗖 40	0% 🔽 Other				%							
С	If the organization use criteria for determining used an asset test or o discounted care	g eligibility for fre	ee or discour	nted care Include in	the	description whether t	he organization								
4	Did the organization's provide for free or disc	ounted care to t	he "medicall	y indigent"?	•			. 4	Yes						
5a	Did the organization but the tax year?								Yes						
b	If "Yes," dıd the organ							. 5		No					
с	If "Yes" to line 5b, as care to a patient who v				zatio •	n unable to provide f	ree or discounte	ed 50							
6a	Did the organization pi				year	°		• 6	a Yes						
b	If "Yes," did the organ			·	•			· 6) Yes	<u> </u>					
	Complete the following worksheets with the So		worksheets	provided in the Sche	edule	H instructions Do n	ot submit these								
7	Financial Assistanc	ce and Certain	Other Com	munity Benefits a	t Co	st				<u> </u>					
	ancial Assistance an Means-Tested	activities or programs	(b) Persons served (optional)	(c) Total community benefit expense	y	(d) Direct offsetting revenue	(e) Net communer (e) Ne		(f) Perce total exp						
	overnment Programs Financial Assistance at cost	(optional)			_										
h	(from Worksheet 1) . Medicaid (from Worksheet 3			3,296,	,826	275,13	7	3,021,689	16	10 %					
c	column a)			11,773,	,980	6,338,04	9	5,435,932	2 9	00 %					
d	Worksheet 3, column b) Total Financial Assistance and Means-Tested	·		593,	,274	390,00	5	203,269	0 1	.10 %					
	Government Programs . Other Benefits			15,664,	,080	7,003,19	1	8,660,890	4 6	20 %					
e	Community health improvement services and community benefit operatio (from Worksheet 4)		881,651 881,651 0 47												
f	Health professions education (from Worksheet 5)	n			,			551,051							
g h	Subsidized health services (from Worksheet 6) Research (from Worksheet	7)													
I	Cash and in-kind contributions for community benefit (from Worksheet 8)			804,	_			804,260		30 %					
j k	Total. Other Benefits . Total. Add lines 7d and 7			1,685, 17,349,	<u> </u>	7,003,19	1	1,685,911 10,346,801		00 % 20 %					
	aperwork Reduction Act		structions for		,,,,,	Cat No 50		edule H (F							

_	edule H (Form 990) 2012 rt II Community Buildi	na Activities	s Complete ti	his table if the d	rnaniza		onduci	ted any commun	ntv h	uldin	Page
ГG	activities during the										
	of the communities i	it serves.				•		•			
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total communit building expense	y (d) [Direct off revenue	-	(e) Net communit building expense		(f) Perc total ex	
1	Physical improvements and housing										
2	Economic development										
3	Community support			35,0	97			35,	,097	0	020 %
4	Environmental improvements										
5	Leadership development and training										
6	for community members Coalition building										
7	Community health improvement advocacy										
8	Workforce development			10,1	.72			10,	,172		
9 10	Other							-			
	Total t IIII Bad Debt, Medicar	e & Collect	ion Practice	45,2	269			45,	,269	0	020 %
	ion A. Bad Debt Expense									Yes	No
1	Did the organization report bac Statement No 15?		ın accordance	with Heathcare F	inancial N	Manage	ement A	Association	1		No
2	Enter the amount of the organi		bt expense Ex	 vplain in Part VI t	•• he		i .		-		
	methodology used by the orga		-	•		2		28,958,823			
3	Enter the estimated amount of patients eligible under the org	-		•		т					
	the methodology used by the o	organızatıon to	estimate this a	mount and the ra							
	any, for including this portion					3					
4	Provide in Part VI the text of t or the page number on which t						rıbes l	oad debt expense			
	ion B. Medicare					1 -	ı				
5 6	Enter total revenue received fi	-	-					40,198,440			
6 7	Enter Medicare allowable cost Subtract line 6 from line 5 Th					. <u>6</u> . 7		48,861,917 -8,663,477			
8	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	t to which any s osting methodo	hortfall reporte	d in line 7 should	be treate	ed as c		nty benefit			
	Cost accounting system	_	st to charge rat	по Г	– Other						
Sect	ion C. Collection Practices		-								
9a	Did the organization have a wr	ritten debt colle	ction policy du	ring the tax year?					9a	Yes	
b	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part '	ection practice:	s to be followed	l for patients who	are know	n to qu	alıfy fo	r financial	9b		No
Pa	t IV Management Comp	anies and J	oint Venture	ES (owned 10% or more	by officers, di	rectors, t	rustees, k	ey employees, and physici	ans—se	e instruct	:ions)
	(a) Name of entity	(Ь) Description of pri activity of entity		(c) Organization's profit % or stock ownership % (d) Officers, director trustees, or key employees' profit or stock ownership				pro	e) Physic ofit % or ownershi	stock
1 Fk	ower Mound Hosp	Hospital				54 600	%			45 4	00 %
2 Gr	eenville Surg Ctr	Ambulatory Surg	ery Center			86 000	%			14 0	00 %
3 Ph	ysician Med Ctr	Hospital				6 000	%			46 9	930 %
4 Ro	ckwall Regional	Hospital				53 230	%			46 7	70 %
5 So	uthlake Specialty	Hospital				6 100	%			46 0	80 %
6 Su	rg Caregivers FW	Ambulatory Surg	ery Center			51 000	%			49 0	00 %
7 TH	Flower Mound	Orthopedic Surge	ery Center			51 000	%			49 0	00 %
8 TH	R-STT Rockwall ASC	Ambulatory Surg	ery Center			51 000	%			49 0	00 %
9 TH	R-STT Southlake	Ambulatory Surg	ery Center			51 000	%			49 0	00 %
10 US	SMD Arlington	Hospital				51 000	%		+	49 0	000 %
11 U9	MD Fort Worth	Hospital				50 970	%			49 0)30 %
12 De	enton Surgery Ctr	Ambulatory Surg	ery Center			70 300	%			29 7	' 00 %
13											

Schedule H (Form 990) 2012

										i age
Part \	Facility Information									
Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 7 Name, address, and primary website address		Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe) Facility reporting group
1	Rockwall Regional Hospital 3150 Horizon Rd Rockwall, TX 75032 www.texashealthrockwall.com	x	x					x		
2	Physicians Medical Center LLC 6020 Parker Rd Plano, TX 75093 www.thcds.com	x	x					x		
3	Southlake Specialty Hospital LLC 1545 E Southlake Blvd Southlake,TX 76092 www.texashealthsouthlake.com	х	x					x		
4	Flower Mound Hospital Partners 4400 Long Prairie Rd Flower Mound, TX 75028 www texashealthflowermound com	x	x					x		
5	USMD Hospital at Arlington 801 W Interstate 20 Arlington, TX 76017 www usmdarlington com	х	x					x		
6	Sherman Grayson Health System 500 N Highland Sherman,TX 75092 www wnj org	x	x					x		
7	USMD Hospital at Fort Worth 5900 Dirks Rd Fort Worth, TX 76132 www.usmdfortworth.com	×	×					×		

	art V Facility Information (continued)			
	ction B. Facility Policies and Practices			
(CC	mplete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) Rockwall Regional Hospital			
Nar	ne of hospital facility or facility reporting group	_		
For	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A)1			
FOI		- 1	Yes	No
Cor	nmunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1		
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			ĺ
b	Demographics of the community			ĺ
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			ĺ
е	The health needs of the community			ĺ
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	Γ The process for identifying and prioritizing community health needs and services to meet the community health needs			ĺ
h	The process for consulting with persons representing the community's interests			ĺ
i	$iggrambol{\Gamma}$ Information gaps that limit the hospital facility's ability to assess the community's health needs			ĺ
j	🔽 Other (describe in Part VI)			ĺ
2	Indicate the tax year the hospital facility last conducted a CHNA 20			l
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the	2		
4	persons the hospital facility consulted	3		<u> </u>
-		4		
5	Did the hospital facility make its CHNA report widely available to the public?	5		
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			ĺ
а	Hospital facility's website			ĺ
b	Available upon request from the hospital facility			ĺ
С	Other (describe in Part VI)			ĺ
	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
а	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			ĺ
С	Participation in the development of a community-wide plan			ĺ
d	Participation in the execution of a community-wide plan			ĺ
е	Inclusion of a community benefit section in operational plans			ĺ
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			ĺ
g	Prioritization of health needs in its community			ĺ
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			ĺ
i	Other (describe in Part VI)			l
	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section $501(r)(3)$?	8a		1
b	required by section 501(r)(3)?...................................	8b		
	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Schedule H (Form 990) 2012

Part V Facility Information (continued)

Fir	ancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	1
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care <u>200</u> % If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11		No
	If "Yes," indicate the FPG family income limit for eligibility for discounted care% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	1
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	Income level			1
b	Asset level			1
с	Medical indigency			1
d	✓ Insurance status			1
е	Uninsured discount			1
f	Medicaid/Medicare			1
a	State regulation			1
h	✓ Other (describe in Part VI)			1
13	Explained the method for applying for financial assistance?	13	Yes	1
	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			1
b	The policy was attached to billing invoices			1
с	The policy was posted in the hospital facility's emergency rooms or waiting rooms			1
d	The policy was posted in the hospital facility's admissions offices			1
e	The policy was provided, in writing, to patients on admission to the hospital facility			1
f	The policy was available upon request			1
g	Other (describe in Part VI)			1
Bil	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
10	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP			1
а	Reporting to credit agency			1
b	Lawsuits			1
с	Liens on residences			1
d	Body attachments			1
e	Other similar actions (describe in Part VI)			1
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before			1
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No
а	Reporting to credit agency			I
b				I
с	Liens on residences			I
d	Body attachments			I
е	Other similar actions (describe in Part VI)			I
	Schedule	H (For	m 990)	2012

Sch	edule H (Form 990) 2012		P	age
Pa	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	🔽 Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
С	🔽 Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy			
е	✓ Other (describe in Part VI)			
Ро	licy Relating to Emergency Medical Care			_
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
С	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Ch	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that			
_	can be charged			
	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
С	iggraphi The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual?	22		No

Schedule H (Form 990) 2012
	c tion B. Facility Policies and Practices mplete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V , Section A) Physicians Medical Center LLC			
an	e of hospital facility or facility reporting group	-		
or	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A) 2	-	Yes	No
m	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)		1.65	
	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1		
	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
	How data was obtained			
3	The health needs of the community			
	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
J	The process for identifying and prioritizing community health needs and services to meet the community health needs			
	The process for consulting with persons representing the community's interests			
I	Information gaps that limit the hospital facility's ability to assess the community's health needs			
i	O ther (describe in Part VI)			
	Indicate the tax year the hospital facility last conducted a CHNA 20 In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	3		
	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	4		
	Did the hospital facility make its CHNA report widely available to the public?	5		
	Hospital facility's website			
)	Available upon request from the hospital facility			
:	Other (describe in Part VI)			
	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
	 Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA Execution of the implementation strategy 			
	Participation in the development of a community-wide plan			
	Participation in the execution of a community-wide plan			
	Inclusion of a community benefit section in operational plans Adoption of a budget for provision of services that address the needs identified in the CHNA			
	Prioritization of health needs in its community			
	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	O ther (describe in Part VI) Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		
3	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as	-		
	required by section 501(r)(3)?	8a		
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		
C	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Fir	ancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	1
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care <u>200</u> % If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11		No
	If "Yes," indicate the FPG family income limit for eligibility for discounted care% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	1
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	Income level			1
b	Asset level			1
с	Medical indigency			1
d	✓ Insurance status			1
е	Uninsured discount			1
f	Medicaid/Medicare			1
a	State regulation			1
h	✓ Other (describe in Part VI)			1
13	Explained the method for applying for financial assistance?	13	Yes	1
	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			1
b	The policy was attached to billing invoices			1
с	The policy was posted in the hospital facility's emergency rooms or waiting rooms			1
d	The policy was posted in the hospital facility's admissions offices			1
e	The policy was provided, in writing, to patients on admission to the hospital facility			1
f	The policy was available upon request			1
g	Other (describe in Part VI)			1
Bil	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
10	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP			1
а	Reporting to credit agency			1
b	Lawsuits			1
с	Liens on residences			1
d	Body attachments			1
e	Other similar actions (describe in Part VI)			1
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before			1
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No
а	Reporting to credit agency			I
b				I
с	Liens on residences			I
d	Body attachments			I
е	Other similar actions (describe in Part VI)			I
	Schedule	H (For	m 990)	2012

Sch	edule H (Form 990) 2012		P	age
Pa	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	🔽 Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
С	🔽 Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy			
е	✓ Other (describe in Part VI)			
Ро	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
С	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that			
_	can be charged			
	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
С	iggraphi The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual?	22		No

Part V Facility Information (continued)
Section B. Facility Policies and Practices
(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
Southlake Specialty Hospital LLC

15

Name of hospital facility or facility reporting group

		-	Yes	N
Comr	nunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community			
	health needs assessment (CHNA)? If "No," skip to line 9	1		ļ
	If "Yes," indicate what the CHNA report describes (check all that apply)			
a	A definition of the community served by the hospital facility			
b	Demographics of the community			
с	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
e	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	T Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
	Indicate the tax year the hospital facility last conducted a CHNA 20			
:	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the			
	persons the hospital facility consulted	3		-
1	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	4		-
	Did the hospital facility make its CHNA report widely available to the public?	5		-
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
	Hospital facility's website			
	Available upon request from the hospital facility			
	Other (describe in Part VI)			
1	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
a	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
С	Participation in the development of a community-wide plan			
	Participation in the execution of a community-wide plan			
	Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	Prioritization of health needs in its community			
	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			
1	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		
	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as	8a		
	required by section 501(r)(3)?...................................	oa 8b		_
	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its	00		_
	hospital facilities? \$			

Fir	ancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	1
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care <u>200</u> % If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11		No
	If "Yes," indicate the FPG family income limit for eligibility for discounted care% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	1
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	Income level			1
b	Asset level			1
с	Medical indigency			1
d	✓ Insurance status			1
е	Uninsured discount			1
f	Medicaid/Medicare			1
a	State regulation			1
h	✓ Other (describe in Part VI)			1
13	Explained the method for applying for financial assistance?	13	Yes	1
	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			1
b	The policy was attached to billing invoices			1
с	The policy was posted in the hospital facility's emergency rooms or waiting rooms			1
d	The policy was posted in the hospital facility's admissions offices			1
e	The policy was provided, in writing, to patients on admission to the hospital facility			1
f	The policy was available upon request			1
g	Other (describe in Part VI)			1
Bil	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
10	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP			1
а	Reporting to credit agency			1
b	Lawsuits			1
с	Liens on residences			1
d	Body attachments			1
e	Other similar actions (describe in Part VI)			1
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before			1
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No
а	Reporting to credit agency			I
b				I
с	Liens on residences			I
d	Body attachments			I
е	Other similar actions (describe in Part VI)			I
	Schedule	H (For	m 990)	2012

Sch	edule H (Form 990) 2012		P	age
Pa	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	🔽 Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
С	🔽 Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy			
е	✓ Other (describe in Part VI)			
Ро	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
С	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that			
_	can be charged			
	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
С	iggraphi The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual?	22		No

No

	art V Facility Information (continued)		
	ction B. Facility Policies and Practices		
	mplete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V , Section A) Flower Mound Hospital Partners		
Na	ne of hospital facility or facility reporting group	_	
Foi	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A) 4		
		-	Yes
Cor	nmunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)		1
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community	1	
	health needs assessment (CHNA)? If "No," skip to line 9	1	<u> </u>
	If "Yes," indicate what the CHNA report describes (check all that apply)		
а	A definition of the community served by the hospital facility		
b	Demographics of the community		
C	the community		
d	How data was obtained		
е	The health needs of the community		
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g	厂 The process for identifying and prioritizing community health needs and services to meet the community health needs		
h	The process for consulting with persons representing the community's interests		
i	$iggrambol{\Gamma}$ Information gaps that limit the hospital facility's ability to assess the community's health needs		
j	Other (describe in Part VI)		
2	Indicate the tax year the hospital facility last conducted a CHNA 20		
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community		
	served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the		
	persons the hospital facility consulted	3	
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	4	
5	Did the hospital facility make its CHNA report widely available to the public?	5	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)		
а	Hospital facility's website		
b	Available upon request from the hospital facility		
c	O ther (describe in Part VI)		
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)		
а	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA		
b	Execution of the implementation strategy		
c	Participation in the development of a community-wide plan		
d	Participation in the execution of a community-wide plan		
е	Inclusion of a community benefit section in operational plans		
f	Adoption of a budget for provision of services that address the needs identified in the CHNA		
g	Prioritization of health needs in its community		
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community		
i	Other (describe in Part VI)		
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI		1
	which needs it has not addressed and the reasons why it has not addressed such needs	7	⊢
8a	DId the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	8a	
b	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b	+

b	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?
С	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its
	hospital facilities? \$

Fir	ancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	1
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care <u>200</u> % If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11		No
	If "Yes," indicate the FPG family income limit for eligibility for discounted care% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	1
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	Income level			1
b	Asset level			1
с	Medical indigency			1
d	✓ Insurance status			1
е	Uninsured discount			1
f	Medicaid/Medicare			1
a	State regulation			1
h	✓ Other (describe in Part VI)			1
13	Explained the method for applying for financial assistance?	13	Yes	1
	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			1
b	The policy was attached to billing invoices			1
с	The policy was posted in the hospital facility's emergency rooms or waiting rooms			1
d	The policy was posted in the hospital facility's admissions offices			1
e	The policy was provided, in writing, to patients on admission to the hospital facility			1
f	The policy was available upon request			1
g	Other (describe in Part VI)			1
Bil	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
10	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP			1
а	Reporting to credit agency			1
b	Lawsuits			1
с	Liens on residences			1
d	Body attachments			1
e	Other similar actions (describe in Part VI)			1
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before			1
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No
а	Reporting to credit agency			I
b				I
с	Liens on residences			I
d	Body attachments			I
е	Other similar actions (describe in Part VI)			I
	Schedule	H (For	m 990)	2012

Sch	edule H (Form 990) 2012		P	age
Pa	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	🔽 Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
С	🔽 Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy			
е	✓ Other (describe in Part VI)			
Ро	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
С	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that			
_	can be charged			
	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
С	iggraphi The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual?	22		No

Part V	Facility 1	Information	(continued)	
Section	B. Facility	Policies and	Practices	
(Complete	a separate S	ection B for each	n of the hospita	I facilities or

tal facilities or facility reporting groups listed in Part V , Section A) USMD Hospital at Arlington

Name of hospital facility or facility reporting group

			Yes	Ţ
Com	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			T
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community	1		
	health needs assessment (CHNA)? If "No," skip to line 9	1		╞
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the			
4	persons the hospital facility consulted	3		ł
1	facilities in Part VI	4		I
5	Did the hospital facility make its CHNA report widely available to the public?	5		t
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			Ī
а	Hospital facility's website			
b	Available upon request from the hospital facility			
с	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)			
a	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
с	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	Inclusion of a community benefit section in operational plans			
f				
a	Prioritization of health needs in its community			
э h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			
,	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI			
	which needs it has not addressed and the reasons why it has not addressed such needs	7		l
3a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			ĺ
	required by section 501(r)(3)?	8a		╀
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		Ŧ
С	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

т

Fir	ancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 %			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11		No
	If "Yes," indicate the FPG family income limit for eligibility for discounted care% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	Income level			
b	Asset level			
С	Medical indigency			
d	Insurance status			
е	Uninsured discount			
f	Medicaid/Medicare			
g	T State regulation			
h	▼ Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
С	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	The policy was posted in the hospital facility's admissions offices			
е	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	C ther (describe in Part VI)			
	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial	15		No
16	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15		NO
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	Lawsuits			
с	Liens on residences			
d	Body attachments			
е	C Other similar actions (describe in Part VI)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before			
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No
_	If "Yes," check all actions in which the hospital facility or a third party engaged			
a	Reporting to credit agency			
b				
C	Liens on residences			
d	Body attachments			
e	Other similar actions (describe in Part VI)			
	Schedule	H (For	m 990) 2012

Sch	edule H (Form 990) 2012		F	age
Pa	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	🔽 Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
с	🔽 Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Part VI)			
Ро	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а				
b				
С	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Ch	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
С	iggraphi The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	🔽 Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual?	22		No

Yes No

1

3

4

5

Sch	edule H (Form 990) 2012
	art V Facility Information (continued)
	ction B. Facility Policies and Practices
(Co	mplete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
Nan	Sherman Grayson Health System
For	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A) 6
_	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community
	health needs assessment (CHNA)? If "No," skip to line 9
а	A definition of the community served by the hospital facility
	Demographics of the community
	Existing health care facilities and resources within the community that are available to respond to the health needs of
C	the community
d	How data was obtained
е	The health needs of the community
f	🔽 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority
	groups
g	The process for identifying and prioritizing community health needs and services to meet the community health needs
h	The process for consulting with persons representing the community's interests
i	Information gaps that limit the hospital facility's ability to assess the community's health needs
j	🔽 Other (describe in Part VI)
	Indicate the tax year the hospital facility last conducted a CHNA 20
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in
	Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital
•	
5	Did the hospital facility make its CHNA report widely available to the public?
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)
а	Hospital facility's website
b	Available upon request from the hospital facility
с	Other (describe in Part VI)
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)
а	A doption of an implementation strategy that addresses each of the community health needs identified through the CHNA
ь.	Execution of the implementation strategy

- **b** Execution of the implementation strategy
- c $\[\] Participation in the development of a community-wide plan \]$
- d **F** Participation in the execution of a community-wide plan
- e 🔽 Inclusion of a community benefit section in operational plans
- f 🔽 A doption of a budget for provision of services that address the needs identified in the CHNA
- **g [** Prioritization of health needs in its community

h 🔽 Prioritization of services that the hospital facility will undertake to meet health needs in its community

i 🔽 Other (describe in Part VI)

7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7	
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	8a	
b	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b	
с	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

Pa	art V Facility Information (continued)			_
	ancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200%			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care <u>300</u> % If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	Asset level			
с	Medical indigency			
d	✓ Insurance status			
е	Uninsured discount			
f	Medicaid/Medicare			
q	State regulation			
h	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
с	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	🔽 The policy was posted in the hospital facility's admissions offices			
е	$igsimed{\Gamma}$ The policy was provided, in writing, to patients on admission to the hospital facility			
f	🔽 The policy was available upon request			
g	C ther (describe in Part VI)			
	ing and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial	15	Yes	
16	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	<u> </u>	103	
	the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	Lawsuits			
С	Liens on residences			
d	Body attachments			
е	C ther similar actions (describe in Part VI)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before	17		Na
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No
а	Reporting to credit agency			
a h				
С	Liens on residences			
с л	Body attachments			
u	Other similar actions (describe in Part VI)			
	Schedule	L H (For	m 990	2012

Sch	edule H (Form 990) 2012		F	age
Pa	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	🔽 Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
с	🔽 Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Part VI)			
Ро	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а				
b				
С	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Ch	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
С	iggraphi The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	🔽 Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual?	22		No

Yes No

Sch	edule H (Form 990) 2012	
Pa	art V Facility Information (continued)	
	ction B. Facility Policies and Practices	
(Co	mplete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V , Section A) USMD Hospital at Fort Worth	
Nar	ne of hospital facility or facility reporting group	_
For	single facility filers only: line Number of Hospital Facility (from Schedule H, Part V, Section A) 7	_
Con	nmunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)	
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1
	If "Yes," indicate what the CHNA report describes (check all that apply)	
а	A definition of the community served by the hospital facility	
b	Demographics of the community	
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community	
d	How data was obtained	
е	The health needs of the community	
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups	
g	The process for identifying and prioritizing community health needs and services to meet the community health needs	
h	The process for consulting with persons representing the community's interests	
i	Information gaps that limit the hospital facility's ability to assess the community's health needs	
j	🔽 Other (describe in Part VI)	
2	Indicate the tax year the hospital facility last conducted a CHNA 20	
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	3
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	4
5	Did the hospital facility make its CHNA report widely available to the public?	5
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)	
а	Hospital facility's website	
b	Available upon request from the hospital facility	
с	O ther (describe in Part VI)	
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date)	
а	CHNA	
b	Execution of the implementation strategy	
с	Participation in the development of a community-wide plan	
d	Participation in the execution of a community-wide plan	
е	Inclusion of a community benefit section in operational plans	
f	Adoption of a budget for provision of services that address the needs identified in the CHNA	
g	Prioritization of health needs in its community	
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community	
		1

i 🦵 O ther (describe in Part VI)

		i	4 I	
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	8a		
b	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		
С	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its			
	hospital facilities? \$	1	i	

Fir	ancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care <u>200</u> % If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11		No
	If "Yes," indicate the FPG family income limit for eligibility for discounted care% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	Income level			
b	Asset level			
с	Medical indigency			
d	✓ Insurance status			
e	Uninsured discount			
f	Medicaid/Medicare			
a	State regulation			
y h	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)		100	
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
- c	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	The policy was posted in the hospital facility's admissions offices			
u o	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	Other (describe in Part VI)			
	ling and Collections			
_	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15		No
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	Lawsuits			
С	Liens on residences			
d	Body attachments			
е	C ther similar actions (describe in Part VI)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before	47		N
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		No
а	Reporting to credit agency			
b				
с	Liens on residences			
d	Body attachments			
e	Other similar actions (describe in Part VI)			
	Schedule	H (For	m 990)	2012

Sch	edule H (Form 990) 2012		F	age
Pa	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	🔽 Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
с	🔽 Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Part VI)			
Ро	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а				
b				
С	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Ch	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
С	iggraphi The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	🔽 Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21		No
22	During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual?	22		No

Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 7

Nam	e and address	Type of Facility (describe)	
1	Health Imaging Partners LLC 8610 Explorer Dr 300 Colorado Springs, CO 80920	Outpatient Diagnostic Imaging	
2	Surgical Caregivers of Fort Worth LP 3000 Riverchase Galleria 500 Birmingham, AL 35244	Ambulatory Surgery Center	
3	THR-STT Southlake ASC LLC 1545 E Southlake Blvd Southlake,TX 76092	Ambultory Surgery Center	
4	TX Health Flower Mound Orthopedic Surg 5000 Long Prairie Rd Flower Mound, TX 75028	Ambulatory Surgery Center	
5	THR-STT Rockwall ASC LLC 1545 E Southlake Blvd Southlake,TX 76092	Ambulatory Surgery Center	
6	Greenville Surgery Center LLC 3000 Riverchase Galleria 500 Birmingham, AL 35244	Ambulatory Surgery Center	
7	Denton Surgery Center LLC 3000 Riverchase Galleria Birmingham, AL 35244	Ambulatory Surgery Center	
8			
9			
10			

Part VI Supplemental Information

Complete this part to provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, Part V, Section A, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g, open medical staff, community board, use of surplus funds, etc)
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report
- 8 Facility reporting group(s). If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22

Identifier	ReturnReference	Explanation			
Patient Eligibility	Pt I, Ln 3c	The Schedule H for Texas Health Resources ("THR") is filed solely because it has an ownership interest in 7 taxable joint ventures operating as hospitals THR is a functionally integrated supporting organization and does not operate its own hospital THR supports a system of faith-based, non-profit hospitals, an employed physician organization and an organization for medical research and education THR has adopted a charity care policy which covers all 14 non-profit hospitals it supports. Patients with family income at or below 200% of applicable FPG may be eligible for free care if the patient lacks sufficient funds and assets to pay the out-of-pocket portion of their hospital bill. All self pay patients who don't qualify for the organization's charity program, regardless of income, are eligible for a discount of 45% off the hospital's charge for general hospital services. In addition, a 60% discount is available on charges associated with certain implantable devices. Patients with family income above 200% of applicable FPG who have unpaid medical bills exceeding a specified percentage of the patient's annual gross income may be deemed medically indigent and eligible for charity care. The patient may be eligible for a charity adjustment up to 100% of the unpaid balance of their hospital bill without incurring an undue financial hardship. The patient responsible amount is based on a percentage of the patient's annual income. A determination as to whether or not a patient has insufficient funds and/or assets to pay for purposes of determining both financial and medical indigence is made at the time a patient's charity care application is reviewed. Assets considered when determining eligibility include cash, stocks, bonds and other financial assets that can be readily converted to cash. An additional process to screen for charity patients using publicly available financial information is also in place for patients not submitting a charity care application.			
Cost to Charge Ratıo	PtI, Ln 7	A cost to charge ratio is used in computing the amounts reported in Lines 7a-7c The amounts reported on Lines 7e-7i were obtained using direct costs, as determined by a cash outlay or, in the case of reporting employee volunteer hours, by using an average national volunteer wage rate			

Identifier	ReturnReference	Explanation
Bad Debt Expense		The bad debt expense shown on Part III, line 2 is THR's share of the bad debt expense of its taxable hospital joint ventures The amount of the bad debt expense attributable to patients eligible under the charity care policy is unknown Bad debt expense is not included as a community benefit for purposes of reporting community benefits to the state of Texas
Medıcare Shortfall		The state of Texas treats any Medicare shortfall as a community benefit for meeting the state statutory requirements for charity care & community benefit For state purposes, the shortfall is computed by comparing actual Medicare reimbursements with the estimated cost the hospital incurs in providing these services to Medicare patients Cost is determined by applying a cost-to-charge ratio (with costs determined in accordance with generally accepted accounting principles) to billed charges

Identifier	ReturnReference	Explanation
Debt Collection	Pt III, Ln 9b	During the year, standard collection procedures were in place and uniformly applicable to all patient accounts Except to the extent a patient receives a recovery from any third party or other source, no attempts are made to collect unpaid charges from patient accounts approved for adjustment under the Charity Care Program
Discounted Care	Pt V , Sec B , Ln 11	Charity Care Program For Rockwall Regional, Physicians Medical Center, Southlake Specialty, and Flower Mound, see response to Part I Line 3c For USMD at Arlington & USMD at Fort Worth Patients with family income at or below 200% of applicable FPG may be eligible for free care if the patient lacks sufficient funds and assets to pay the out-of-pocket portion of their hospital bill All self pay patients who don't qualify for the organization's charity program, regardless of income, are eligible for a discount of 35% off the hospital's charge for general hospital services Patients with family income above 200% of applicable FPG who have unpaid medical bills exceeding a specified percentage of the patient's annual gross income may be deemed medically indigent and eligible for charity care The patient may be eligible for a charity adjustment up to 100% of the unpaid balance of their hospital bill in excess of a specified patient responsible amount if the patient has insufficient funds/assets to pay his hospital bill without incurring an undue financial hardship. The patient responsible amount is based on a percentage of the patient's annual income A determination as to whether or not a patient has insufficient funds and/or assets to pay for purposes of determing both financial and medical indigence is med at the time a patient's charity care application is reviewed Assets considered when determining eligibility include cash, stocks, bonds and other financial assets that can be readily converted to cash. For Sherman Grayson Health System Patients with family income at or below 200% of applicable FPG may be eligible for free care if the patient lacks sufficient funds assets to pay the out-of- pocket portion of their hospital bill. All self pay patients who don't qualify for the organization's charity program, regardless of income, are eligible for a discount of 15% off the hospital's charge for general hospital services Patients with family income between 200-300% of applicable FPG who
		bonds, land, savings and housing

Identifier	ReturnReference	Explanation
Calculating Charges	Pt V , Sec B, Ln 12h	See response to Part I, Line 3c and Part V Sec B, Line 11
Publicize FAP	Pt V, Sec B, Ln 14g	

Identifier	ReturnReference	Explanation
FAP Outreach	Pt V, Sec B, Ln 18e	For Rockwall Regional, Physicians Medical Center, Southlake Specialty, and Flower Mound, all uninsured patients who have not completed a charity care application are screened using analytics technology Patients meeting the charity care qualifications using this methodology are granted a presumptive charity reduction and collection efforts will cease
Determination of Charges	Pt V, Sec B, Ln 20d	USMD at Arlington and USMD at Fort Worth provide at least a 35% discount to self pay patients The 35% discount is approximately the average discount provided to a non- government third party payer Additionally, patients who qualify under the FAP maybe eligible for a charity adjustment up to 100% of their hospital bill Sherman Grayson provides at least a 15% discount to self pay patients Additionally, patients who qualify under the FAP may be eligible for a charity adjustment up to 100% of their hospital bill

Identifier	ReturnReference	Explanation
Needs Assessment		THR is the parent company of a healthcare system and is facilitating the implementation, during 2013, of the community health needs assessment for each of its wholly owned hospitals and its related joint venture hospitals
Community Information	PtVI,Ln4	Texas Health does not operate a hospital Therefore, there is no information to provide regarding a hospital service area

Identifier	ReturnReference	Explanation
Promotion of Community Health	Pt VI, Ln 5	Texas Health does not operate a hospital The Schedule H reflects Texas Health's ownership interest in its taxable joint ventures which operate hospitals
Affiliated Health Care System	Pt VI, Ln 6	The organization is part of the THR healthcare system THR is one of the largest faith-based, nonprofit healthcare delivery systems in the U S and the largest in North TX in terms of patients served The system of 14 wholly controlled hospitals includes an organization for medical research and education The system also includes two foundations that foster philanthropic relationships which support the programs and services of the hospitals they support The mission of the hospitals in the THR system is to improve the health of the people in the communities we serve THR takes its responsibility to its communities seriously and invests charitable resources to promote good health and prevent disease Not only does THR provide health care to those who do not have the means to pay, its hospitals also conduct a variety of programs designed to improve health and prevent illness in the community The community health strategies of THR and its affiliated healthcare organizations are driven by community health needs, are community-based and include confronting health problems at the source and emphasize health promotion, disease prevention, and early treatment of illness

Identifier	ReturnReference	Explanation					
State Community Benefit Report	Pt VI, Ln 7	The organization files a Texas Annual Statement of Community Benefit Standard Texas has established a minimum level of charity care and community benefit that must be provided by nonprofit hospitals in order to retain their Texas tax-exempt status The standard set by the state is met when charity care and community benefits are provided in a combined amount equal to at least five percent of the hospital's or hospital system's net patient revenue, provided that charity care and government-sponsored indigent health care are provided are at least four percent of net patient revenue THR is the parent company of a healthcare system filing the combined community benefit report in Texas THR reported other community benefit in this report The data provided for Schedule H is THR's share of operations from its taxable joint ventures which operate hospitals in Texas The taxable joint ventures are not required to file community benefit reports with the state of Texas					

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Schedule I (Form 990)			er Assistance to	—			No 1545-0047 2012
Department of the Treasury Internal Revenue Service							
Name of the organization Texas Health Resources						Employer identificati	on number
Part I General Infor	motion on Cronte and					75-2702388	
1 Does the organization m the selection criteria us	aintain records to substanti ed to award the grants or as organization's procedures fo	ate the amount of the sistance?					🖓 Yes 🥅 No
Part II Grants and O	ther Assistance to Gov IV, line 21, for any recip	vernments and O	rganizations in the	United States. Cor			es" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table			1				1
	ction 501(c)(3) and governr					· · · · _	16

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
	1	1	1	1	1
Part IV Supplemental Inform	nation.	1	I	1	
Complete this part to provide the information		2, Part III, column (b), a	nd any other additional infor	mation	
	· · · · · · · · · · · · · · · · · · ·				

Identifier	Return Reference	Explanation
Procedures for Monitoring Grants		Texas Health Resources (THR) receives various requests from the community for assistance THR management reviews these requests to verify that they are benefiting the community and they are in agreement with THR's mission The grants or assistance given by THR are generally to local organizations that have a longstanding record of benefiting the local community Since the vast majority of the assistance given by THR is to local organizations, management is able to monitor the use of the funds using personal inspection Many of the events are published in the local paper Many are community wide events where THR employees attend, or work as volunteers or coordinators

Software ID:

Software Version:

EIN: 75-2702388

Name: Texas Health Resources

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
American Cancer Society 8901 Carpenter Freeway Dallas,TX 75247	74-1185665	501(c)(3)	31,000				General Purpose
American Diabetes Association4101 Alpha Rd Dallas,TX 75244	13-1623888	501(c)(3)	28,500				General Purpose

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Central TX Conference of United Methodist Churchs 464 Bailey Ave Fort Worth,TX 76107	75-0851211	501(c)(3)	25,000				General Purpose
Davey O'Brien Foundation 306 W Seventh St Fort Worth, TX 76102	75-1620423	501(c)(3)	10,000				General Purpose

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DFW Hospital Council250 Decker Drive Irving,TX 75062	75-1254380	501(c)(3)	14,500				General Purpose
March of Dimes12660 coit Road Dallas,TX 75251	13-1846366	501(c)(3)	45,500				General Purpose

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
North TX Accountable Healthcare Pship140 E 12th St Dallas,TX 75203	27-3651426	501(c)(3)	25,000				General Purpose
Parkland Foundation27770 N Stemmons Fwy Dallas,TX 75207	75-2089180	501(c)(3)	51,000				General Purpose

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Plano Independent School District2700 W 15th St Plano,TX 75075	75-2481906	501(c)(3)	5,090				General Purpose
TX Health Harris Methodist Foundation612 E Lamar Blvd Arlington, TX 76011	75-2401033	501(c)(3)	16,500				General Purpose

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TX Health Presbyterian Foundation612 E Lamar Blvd Arlington,TX 76011	75-2022128	501(c)(3)	208,100				General Purpose
Texas Medical Association 401 W 15th Street Austin, TX 78701	74-1078510	501(c)(3)	8,250				General Purpose
Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
The Cooper Institute12330 Preston Road Dallas,TX 75230	23-7075529	501(c)(3)	10,000				General Purpose
Wye Rıver Group on HelathcarePO Box 1682 Austin,TX 78767	74-3002171	501(c)(3)	15,000				General Purpose

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
American Red Cross		501(c)(3)	10,000				General Purpose

efile	GRAPHIC p	rint - DO NOT PROCESS	As Filed Data -	DLI	DLN: 93493318045863					
Sched	dule J	Co	mpensation In	formation	Ο ΜΒ Νο	1545-	0047			
(Form §		For certain Office	rs, Directors, Trustees Compensated Emp	, Key Employees, and Highest ployees	20)12)			
Department	of the Treasury	Complete if	the organization answ Part IV, questio	vered "Yes" to Form 990, n 23	Open	to Pul	blic			
nternal Rev	enue Service	► Attach	to Form 990. 🕨 See se			ectio				
	of the organiz			Employer ide	ntification nu	ımber				
Texas F	lealth Resources			75-2702388	1					
Part	I Ouesti	ons Regarding Compensa	ition	75 2702500						
						Yes	No			
				ollowing to or for a person listed in Form levant information regarding these items	5					
ন	- Fırst-class	or charter travel	☐ Housing	allowance or residence for personal use						
v	- Travel for d	companions	Payment	s for business use of personal residence						
\										
v	Image: State of the state o									
	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain									
				wing expenses incurred by all officers,						
dı	rectors, trust	ees, and the CEO/Executive Dir	ector, regarding the ite	ems checked in line 1a?	2	Yes				
				stablish the compensation of the						
		CEO/Executive Director Check ed organization to establish com		/Executive Director, but explain in Part I	11					
ন		tion committee	· ·	employment contract						
, घ		nt compensation consultant	·	sation survey or study						
, L	-	of other organizations	· · ·	by the board or compensation committe	e					
	uring the year r a related org		90, Part VII, Section	A , line 1a with respect to the filing orgar	nization					
a Re	eceive a seve	rance payment or change-of-co	ntrol payment?		4 a	Yes				
b Pa	artıcıpate ın, d	or receive payment from, a suppl	emental nonqualified r	etirement plan?	4b	Yes				
c Pa	articipate in, d	or receive payment from, an equi	ty-based compensatio	on arrangement?	4c		No			
If	"Yes" to any	of lines 4a-c, list the persons a	nd provide the applical	ple amounts for each item in Part III						
5 Fo	or persons list	and 501(c)(4) organizations on ted in Form 990, Part VII, Section contingent on the revenues of								
	he organization	5			5a		No			
	ny related org				5a 5b		No			
		sanzation? 5a or 5b, describe in Part III			50					
6 Fo	or persons list	ted in Form 990, Part VII, Section contingent on the net earnings of		rganization pay or accrue any						
a ⊺ł	he organızatıo	n ²			6a		No			
b A	ny related org	anization?			6b		No			
If	"Yes," to line	e 6a or 6b, describe in Part III								
7 Fo	or persons list			rganızatıon provıde any non-fixed I	7		No			
รเ		nts reported in Form 990, Part \ nitial contract exception describ		irsuant to a contract that was tion 53 4958-4(a)(3)? If "Yes," describe	e 8		No			
9 If	"Yes" to line	8, did the organization also follo	w the rebuttable presi	Imption procedure described in Regulation						
	ection 53 495				9					

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred In prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Identifier	Return Reference	Explanation
L Fırst Class Travel	Schedule J, Part I, Line 1a	THE CEO uses first class travel infrequently, upgrading to first class when available and/or possible to specific destinations where flights are overbooked by the airlines and passengers with coach tickets are not guaranteed to be on the specific flight booked
Travel for Companions	Schedule J, Part I, Line 1a	The organization and/or related organizations allow spouses or guests to accompany an officer of the organization on business related travel. The value of the spouse/guest travel is included in the taxable compensation of the employee.
Gross-Up Payments	Schedule J, Part I, Line 1a	Certain imputed income is grossed-up to include the employment taxes paid on the listed person's behalf. The grossed up amount is included in the taxable compensation of the employee.
Discretionary Spending Account	Schedule J, Part I, Line 1a	Each Executive at the vice president level and above receives a perk allowance which is included in the taxable compensation of the employee
Social Club Dues	Schedule J, Part I, Line 1a	The Foundation Presidents are reimbursed for social club dues. The portion of the dues allocable to personal use is included in the taxable compensation of these employees.
Personal Services	Schedule J, Part I, Line 1a	The CEO is provided financial planning and tax preparation services. These services are included in the taxable compensation of the CEO
CEO Compensation	Schedule J, Part I, Line 3	Texas Health Resources (THR) uses the following methods to establish the compensation of the organization's CEO * THR has a compensation committee comprised of external Board Members that review compensation philosophy and design * THR Board hired independent compensation consultants * THR & the independent compensation consultants utilize published third-party compensation surveys * Written employment contract * Approval by the board and compensation committee An independent third party compensation consultant is hired by the THR Board of Trustees (Board) to review base pay annually as compared to a peer group of employers similar in size and scope to THR Every three years the independent compensation consultant reviews all aspects of executive compensation (base, incentives, benefits, etc.) which includes * Review and confirmation of the executive compensation philosophy * Market review of base and incentive pay for all positions. National, regional, and local data is reviewed when available * Market review of benefits and perquisites, * Interview of selected officers and members of the Governance Committee of the Board (Compensation Committee), and * Review of financial reports, job descriptions, organizational charts, current salaries, incentive opportunities, incentive payments, benefits, perquisites and plan documents. The independent third party compensation consultant meets directly with the executive compensation committee to report the results of the total compensation study. At the beginning of each year, the compensation committee reviews the results of the outside consultant's market analysis for base salaries, and makes recommendations to the Board and the Board approves the following for the CEO * Base salary and benefits * Prior year executive annual incentive awards * Current year executive annual incentive plan targets, key performance indicators and potential payout amount if new cycle is staring, and * Employment agreement in years of renewal
Severance Payments	Schedule J, Part I, Line 4a	The severance payment was paid out of the Separation Pay Plan of Texas Health Resources (THR), a related 501(c) (3) organization THR's Separation Pay Plan provides payments to employees whose positions were eliminated by the organization based on the employee's years of services and the level of the affected position. The listed employees qualified for severance based on an involuntary separation from service without a comparable position being open and available at the time of separation. Richard Boyd \$177,080. Stanley Ryfa \$250,574
Nonqualified Retirement Plan	Schedule J, Part I, Line 4b	Participation in the plan is made available to a select group of management and highly compensated employees, as determined by the THR Board of Trustees, who are providing services to an employer in key positions of management and responsibility Benefits are calculated for eligible employees when base pay and incentives exceed the IRS qualified plan compensation limit SERP benefits vest while the participant is employed if the participant reaches age 65, becomes disabled, dies, or reaches the following years of service 2 years - 25%, 3 years -50%, 4 years - 75%, and 5 or more - 100% For Frozen Restoration Accounts (account balances prior to 1/1/2010), the participant or beneficiary shall be taxed on his or her vested SERP benefits upon the earliest of * Remaining employed by THR to age 68 * Termination of employment for disability or death * Involuntary termination of employment without reasonable cause, or * Satisfying a 24 month non-compete period following his or her termination of employment payment is made following the before mentioned events, except in the case of involuntary separations for which the participant must wait until after 24 months to receive the previously taxed benefit For the Active Restoration Account (account balances after 12/31/2009) participants must be employed on Dec 1 to qualify for the current year's SERP amount unless separation is due to death, disability, retirement (age 65) or early retirement (age 60 or above with 15 or more years of service) SERP amounts are calculated each Dec 1, vested balances are taxed, and the net balances can begin accruing earnings Vested balances are paid in cash lump sums within the 90 day period commencing upon the earlier of death, disability, or separation from service THR owns any investments purchased in connection with its obligations under the SERP Plan_IfTHR becomes insolvent, executives are unsecured creditors and will have no preferred claim to any assets Contribution to the following employees were made during the year. The amounts below

Schedule J (Form 990) 2012

Software ID:

Software Version:

EIN: 75-2702388

Name: Texas Health Resources

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

			y Employees, and				
(A) Name	(B) Breakdown o	fW-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation reported in prior Form
	(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
HawthorneDouglas D (1	1,051,730)	1,126,575	311,305	180,141	15,592	2,685,343	362,256
Berdan Barclay ((I) 588,928)	3 3 7 ,2 3 4	163,657	91,374	23,296	1,204,489	140,760
HansonStephen C ((1) 572,815)	332,314	138,598	80,648	23,147	1,147,522	150,033
LongRonald R ((1) 524,123 1)	299,659	111,729	77,123	25,324	1,037,958	132,681
AmparanOscar L ((1	1) 297,043 1) 212,173		54,188 38,706	46,703 33,360	8,348 5,963		65,126 46,518
SchollJonathan Wade ((1	1) 492,666 1)	159,511	87,130	145,502	20,024	904,833	32,019
CanoseJeffrey L ((1) 250,195 1) 178,711	1 2 5 ,1 5 9 8 9 ,3 9 9	53,443 38,174	39,288 28,063	10,512 7,508		39,022 27,873
BoesCharles ((1) 365,401	207,256	99,997	60,068	14,060	746,782	89,313
	onnie L (1) 367,739		97,137	62,832	16,182	744,739	84,664
KramerKenneth J ((1) 2 36,576 1)	101,817	59,331	70,750	26,539	495,013	40,686
MıtchellJohn D ((1) 209,594 1)	43,454	66,550	34,933	21,003	375,534	159
BerrettBritt R ((1) 1) 493,661	531,254	106,567	84,234	20,310	1,236,026	289,725
LesterMark C ((1) 222,016 1) 158,583		55,173 39,409	27,829 19,878	7,689 5,492		1,610 1,150
BerenzweigHarold K ((1			44,699 31,928	39,941 28,529	9,387 6,705		
VargaDaniel W ((i))	250,000	2 5 0,0 0 0			500,000	
RansomElizabeth ((1	1) 2 2 5 ,8 8 6 1)	6,160	61,404	11,450	11,215	316,115	
RyfaStanley R ((139,419)	190,986	321,390	9,644	12,899	674,338	125,237
VelascoFerdinand T (() 347,892	227,485	54,508	93,350	21,204	744,439	150,883
MarxEdward ((1) 366,202	162,023	86,415	40,706	23,647	678,993	61,700
DennisStanley G ((1) 276,959 1)	81,243	147,991	18,750	21,636	546,579	3,224

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, Part	<u>11 - Officers, Direc</u>	<u>cors, Trustees, Ke</u>	y Employees, and	Highest Compens	ated Employees		
(A) Name	(B) Breakdown oʻ	of W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
	(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
GaidaJohn B (i		1 3 2 ,5 0 2	2 76,418	42,697	20,035	5 563,476	50,710
GortıSudhakar (ı (ıı	ι) 164,358 ι)	3 24,349	296,242	7,132	22,513	3 514,594	
Shınkus ClarkJoan (I Frances (II	() () ()	. 105,805	5 48,625	35,660	17,588	519,699	37,417
RoperJack R (I	() 267,772	2 120,308	3 75,804	40,589	15,666	5 520,139	47,092
MımsKrystal (ı (ıı	и) 356,362 и)	378,100	41,387	63,509	25,413	864,771	216,319
KırbyMıchelle Rıddle (ı (ıı	и) 254,386 и)	107,520	57,655	44,264	7,376	5 471,201	41,202
GwaltneyElaıne B (ı	ι) 273,429 ι)	101,462	2 42,845	39,596	10,822	468,154	33,114
TesmerDavid J (i (ii)	и) 263,557 и)	95,024	\$ 52,900	46,300	12,592	2 470,373	35,498
SaldanaLuıs Eduardo (ı (ıı	1) 400,682 1)		2,150	15,000	22,734	440,566	
HolmesKevin B (i	и) 227,223 и)	3 101,524	4 68,160	38,006	26,093	3 461,006	39,363
AndersonSusan Elaine (i	1) 226,334 1)	96,412	2 56,426	37,051	853	417,076	38,282
JonesRobert Douglas (I	() 274,751	- 59,696	5 43,446	35,692	23,057	436,642	248
PearsonGeorge (I	1) 214,339	93,994	4 65,869	36,619	15,996	426,817	38,117
McWhorterRicky E (I	() 234,328	66,242	2 70,589	37,771	7,419	416,349	9,504
Stolz Michael (i	и) 373,992 и)	2 247,616	5 118,646	58,358	15,359	813,971	116,629
Ziesmann Thomas (i	и) 356,587 и)	, 184,326	5 52,130	135,018	28,219	756,280	39,104
Peterson Lisa (i	и) 326,537 и)	, 107,585	5 38,050	17,319	22,382	2 511,873	750
Tabuena Jose (I	1) 1) 88,377	, 60,395	5 249,072	6,623	14,448	418,915	
Soderstrom Carl (I	1) 393,584 1)	531,701	3,089	18,750	14,284	961,408	
Heighten Clay (i	() 390,150	531,701	L 3,064	18,750	22,737	966,402	

(A) Name (D) Nontaxable (E) Total of columns (F) Compensation (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Deferred reported in prior Form 990 or Form 990-EZ compensation benefits (B)(ı)-(D) (ii) Bonus & (i) Base (iii) Other Incentive Compensation compensation compensation (1) (11) 352,899 Myers Lynne 2,200 18,750 3,639 377,488

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

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Schedule K (Form 990)

Department of the Treasury

Internal Revenue Service Name of the organization

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

► Attach to Form 990.

See separate instructions.



Employer identification number

DLN: 93493318045863

	e of the organization as Health Resources						mployer i			inder					
Pa	rt I Bond Issues														
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(1	f) Descriptio	on of purpose	(g) [(g) Defeased		(h) O n behalf of issuer		Pool ncing
										Yes	No	Yes	No	Yes	No
A	Tarrant Cnty Cultural Education Facility Fin Corp	04-3833551	87638TAS2	05-31-2007	620,36	57,416	Refu	und 10/30/93	7 Issue Bond	ls	x		×		х
в	Tarrant Cnty Cultural Education Facility Fin Corp	04-3833551	87638TBE2	05-31-2007	102,32	23,221	Con: Faci	struction & E ility	quip for		x		x		х
c	Tarrant Cnty Cultural Education Facility Fin Corp	04-3833551	87638TCL5	10-30-2008	366,12	20,000		und 1/31/89 4/03 Bo	& Refund		x		x		х
D	Tarrant Cnty Cultural Education Facility Fin Corp	04-3833551	87638TEE9	11-23-2010	151,9!	50,525	Rede & G	eem 10/30/0)8 Series D,	F	x		x		х
Ра	rt III Proceeds														
			A			E	;		С			D			
1	A mount of bonds retired				0		0		190,06	5,000			0		
2	Amount of bonds legally defea				0 0					0			0		
3	Total proceeds of issue		62	20,432,	,581 109,908,750				366,26	4,054		151,	950,525		
4	Gross proceeds in reserve fur				0		0			0			0		
5	Capitalized interest from proc						0		0			0			0
6	Proceeds in refunding escrow				6:	17,372,			0		327,90	0,000			425,000
7	Issuance costs from proceed					3,060,477 529,732				1,868,320			1,525,		
8	Credit enhancement from pro-						0 0				0				0
9	Working capital expenditures				0 0			0			-		0		
10	Capital expenditures from pro	ceeds				0 109,379,018			36,495,734			<u>+</u>			
11	O ther spent proceeds						0 0			0			2		0
12	O ther unspent proceeds						0		0			0			0
13	Year of substantial completio	n			20			20			2009			2010	
14	Were the bonds issued as par	t of a current refund	ing issue?		Yes	No X		Yes	No X	Yes X		10	Yes X		No
	Were the bonds issued as par		_		x	^			×	^		x	^		x
15	Has the final allocation of pro		ang issue.						^		_	^			^
16			X			Х		Х			Х				
17	Does the organization mainta allocation of proceeds?	X			х		Х			Х					
Par	t IIII Private Business l		1												
						A			3	X	<u>c</u>			D	
1	Was the organization a partne property financed by tax-exer	_C, which owned	Yes	No X		Yes	No X	Yes		No X	Yes		No X		
2	Are there any lease arranger financed property?	s use of bond-	x		x			х			х				
For	Paperwork Reduction Act Notice	, see the Instructio	perwork Reduction Act Notice, see the Instructions for Form 990.									Sch	edule K	(Form	990) 2012

Sched	dule K (Form 990) 2012									Page 2
Part	III Private Business Use (Continued)									
			<i>I</i>	-		В		c		D
			Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private to of bond-financed property?		Х		Х		х		X	
Ь	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the fina property?		х		х		х		x	
с	Are there any research agreements that may result in private business use financed property?	e of bond-		х		х		x		x
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed propert									
4	Enter the percentage of financed property used in a private business use by other than a section 501(c)(3) organization or a state or local government			0%		0%		0.0	/0	0 %
5	Enter the percentage of financed property used in a private business use as unrelated trade or business activity carried on by your organization, anothe 501(c)(3) organization, or a state or local government			0%		0 00000%		0 00000	/0	0 00000%
6	Total of lines 4 and 5			0%		0 %		0.0	/o	0 %
7	Does the bond issue meet the private security or payment test?			Х		X		Х		Х
8a	Has there been a sale or disposition of any of the bond financed property to nongovernmental person other than a 501(c)(3) organization since the bond issued?			х		x		х		x
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or d	disposed of		%		%			/o	%
с	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations s 1 141-12 and 1 145-2?	sections		х		×		х		x
9	Has the organization established written procedures to ensure that all nonq bonds of the issue are remediated in accordance with the requirements und Regulations sections 1 141-12 and 1 145-2?			x		x		x		x
Part	t IV Arbitrage									
		A			В		С		D	
		Yes	No	Yes	No	Ye	s	No	Yes	No
1	Has the issuer filed Form 8038-T?		Х	Х				Х		Х
2	If "No" to line 1, did the following apply?									
а	Rebate not due yet?		Х					Х		х
b	Exception to rebate?									
с	No rebate due?									
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed				·	·				
3	Is the bond issue a variable rate issue?		Х		X	Х				Х
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		x			х		х
b	Name of provider	0		0		0				
с	Term of hedge									
d	Was the hedge superintegrated?		х		x			Х		Х
e	Was a hedge terminated?		х		X			Х		Х

Par	t IV Arbitrage (Continued)								
		A		В		c		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		x		x		x		х
b	Name of provider	0		0		0		0	
с	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		x		x		x		х
7	Has the organization established written procedures to monitor the requirements of section 148?		x		x		x		х
Pa	rt V Procedures To Undertake Corrective Action					_		_	
		A		В	_	c		D	
		Yes No		Yes	No	Yes	No	Yes	No
1	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?		x		x		x		х

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions).												
Identifier	Return Reference	Explanation										
Monitoring Procedures	0	The organization has established processes and procedures to ensure All nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations section 1 141-12 and 1 145-2, To monitor the requirement of section 148, To ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations Although the procedures have been drafted and are currently being implemented, they have not completed the formal approval process prescribed by THR Although the procedures have been drafted the formal approval process prescribed by THR										

Schedule K (Form 990) 2012

efi	<u>le GRAPHIC pri</u>	<u>nt - DO N</u>	OT PROCESS	As Filed Data -									DLN:	93493	<u>3180 33180 33180 33180 33180 33180 33180 33180 33180 33180 33180 33180 33180 33180 33180 33180 33180 33180 33</u>	045863
	nedule K orm 990)			Supplemental f the organization an		orm 990, Part	IV, line	24a.	Provide dese	criptions,			OM	^{B No 15}		047
	rtment of the Treasury nal Revenue Service			► Attach to F		See separate								Open to Inspec		2
	e of the organization										Em	ployer id	lentifica	ation num		
	as Health Resource	S									75	-27023	88			
Ра	rt I Bond Iss	sues		1	1											
	(a) Issuer na	me	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(1	f) Descriptio	n of purpose		feased	beha iss	On alfof uer	finai	Pool ncing
											Yes	No	Yes	No	Yes	No
	, ,		04-3833551		11-30-2010	135,00	000,00	Cons Faci	istruction & E Ili	quıp Health		x		x		х
	Tarrant Cnty Cultu Education Facility		04-3833551	87638TEH2	10-04-2012	50,00	000,000		istruction & E ilth Fa	quipment		x		x		х
Pa	rt III Proceed	s		ł	I									<u> </u>		
							4		I	3		С			D	
1	A mount of bonds	retired						0		0						
2	A mount of bonds	legally defe	eased					0		0						
3	Total proceeds o					1	35,000	,000,		50,000,000						
4	Gross proceeds	ın reserve fu	Inds					0		0						
5	Capitalized inter	est from pro	ceeds					0		0						
6	Proceeds in refu	ndıng escrov	NS					0		0						
7	Issuance costs	from proceed	ds				444	,565		0						
8	Credit enhancem	ent from pro	oceeds					0		0						
9	Working capital e	expenditures	s from proceeds					0								
10	Capital expendit	ures from pr	oceeds				97,531	,456		0						
11	O ther spent proc	eeds						0		0						
12	O ther unspent p	roceeds					37,023	,979		50,000,000						
13	Year of substant	ial completion	on			20	13									
						Yes	No)	Yes	No	Yes	<u> </u>	10	Yes	\square	No
14	Were the bonds I	ssued as pa	rt of a current refur	nding issue?			X			Х						
15	Were the bonds I	ssued as pa	rt of an advance re	funding issue?			x			Х						
16	Has the final allo	cation of pro	oceeds been made?)			x			х						
17	Does the organiz allocation of prod		aın adequate books	and records to supp	ort the final	x			x							
Par	t IIII Private	Business	Use							L. L						
							A		E			с			D	
1	Was the organiza property finance			or a member of an Ll	_C, which owned	Yes	No X		Yes	No X	Yes	<u> </u>	lo	Yes	+	No
2		ase arranger		ult in private busines	s use of bond-		×			x						
For F	Paperwork Reduction	on Act Notic	e, see the Instruct	ions for Form 990.			at No	5019	93E				Sch	edule K (Form '	990) 201

	ule K (Form 990) 2012									Page 2		
Part	IIII Private Business Use (Continued)											
			A		В		<u>c</u>		D			
			Yes	No	Yes	No	Yes	No	Yes	No		
3a	Are there any management or service contracts that may result in private of bond-financed property?			X		X						
ь	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the fina property?	inced										
с	Are there any research agreements that may result in private business use financed property?	e of bond-		×		×						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed property											
4	Enter the percentage of financed property used in a private business use b other than a section $501(c)(3)$ organization or a state or local government			0%		0 00000%		%).	%		
5	Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, anothe $501(c)(3)$ organization, or a state or local government			0 00000%		0 00000%		%		%		
6	Total of lines 4 and 5			0%		0 00000%	0 00000%			%		
7	Does the bond issue meet the private security or payment test?			X		Х						
8a	Has there been a sale or disposition of any of the bond financed property to nongovernmental person other than a $501(c)(3)$ organization since the bon issued?			x		x						
Ь	If "Yes" to line 8a, enter the percentage of bond-financed property sold or o	disposed of		%		%		%	,	%		
с	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?			x		x						
9	Has the organization established written procedures to ensure that all none bonds of the issue are remediated in accordance with the requirements und Regulations sections 1 141-12 and 1 145-2?			×		×						
Part	IV Arbitrage											
		A			В		С		D			
		Yes	No	Yes	No	Ye	s	No	Yes	No		
1	Has the issuer filed Form 8038-T?		Х		X							
2	If "No" to line 1, did the following apply?											
а	Rebate not due yet?		Х		X							
Ь	Exception to rebate?											
с	No rebate due?											
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed				•							
3	Is the bond issue a variable rate issue? X			Х								
4 a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?				x							
Ь	Name of provider	0		0								
с	Term of hedge											
d	Was the hedge superintegrated?		Х		Х							
е	Was a hedge terminated?		Х		X							
		1		- (1	I	I	I				

Par	t IV Arbitrage (Continued)										
		A		В		с		D			
		Yes	No	Yes	No	Yes No		o Yes No Yes		Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		х		x						
b	Name of provider	0		0							
с	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
6	Were any gross proceeds invested beyond an available temporary period?		х		x						
7	Has the organization established written procedures to monitor the requirements of section 148?	x x		x							
Pa	rt V Procedures To Undertake Corrective Action										
		A		В		С		D			
		Yes	No	Yes	No	Yes	No	Yes	No		
1	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?		х		x						

Part VI Supplemental Info	ormation. Complete this part to p	provide additional information for responses to questions on Schedule K (see instructions).
Ident if ier	Return Reference	Explanation

Schedule K (Form 990) 2012

efile GRAPHI	C print -	DO NO	DT PROCES	S A	s Filed Da	ta -				DLN:	9349	33180	45863
chedule L			Trans	sactio	ons with	Intereste	d Persons	5					5-0047
Form 990 or 990	-EZ)		"Yes" on Fo	rm 990,	Part IV, line		27, 28a, 28b, oi	r 28c,			2	201	2
epartment of the Treasury			► Attach to			art V, line 38a o 90-F7. ⊫ See se	or 40b. eparate instruct	ions				-	Public
ternal Revenue Service												spect	
Name of the orga Texas Health Resou								Em	ploye	r ident i	icatior	n numbe	er
Texas nealth Resou	ices							75	-2702	2388			
							501(c)(4) org						
Comple 1 (a) Name					on Form 990 hip between (25a or 25b, or f (c) Descrip						rected?
I (u) Hame	or aloqual	incu per			and organiza		(0) Deserie		r crant	Juction		Yes	No
													_
													-
													-
													-
													-
Contartha an	a comt of to						ana duuna tha						-
2 Enterthear 4958						isqualified pers		year u	inder s	section			
3 Enter the ar										▶ \$			
	_				_								
			From Inter zation answer				lıne 38a, or Fo	rm 99	0.Par	t TV. lın	e 26. o	rıfthe	
	nızatıon re	eported a	<u>n amount on</u>	Form 9		ne 5, 6, or 22			o, i ui				
(a) Name of Interested	(b) Rela		(c) Purpose of loan	(d) Lo		(e)Original principal	(f) Balance due) In ault?	(h Appro	-		ritten
person	organi		orioan	organiz		amount	uue		uitr	by boa			inent'
						_		<u> </u>	1	commi	1		
See Additional				Το	From			Yes	No	Yes	No	Yes	No
Data Table													
												_	
									 			_	
												_	
												_	
otal	1		1	▶	\$		5,785,383		1	1	1	٦	
			nce Benefi	tting I	nterested					ι		1	
Com	plete if t	he orga	inization an	swered	"Yes" on F	⁻ orm 990, Pa	rt IV, line 27.						
(a) Name of int person	erested	1	elationship be sted person a		(c) A mount	t of assistance	(d) Type of	assis	tance	(e)	Purpos	e of ass	sistance
person			organization										
							·						
							_						
							_						
							_ _ _						
or Paperwork Redu	uction Act I	Notice, s	ee the Instruc	tions for	Form 990 or	990-EZ.	 Cat No 50056A		Sched			or 990	-EZ) 201

Part IV Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (d) Description of transaction (a) Name of interested person (b) Relationship (c) A mount of (e) Sharing between interested transaction of person and the organization's revenues? organızatıon Yes No (1) Cantey Hanger LLP S Tatum - Entity 190,103 Legal Services No Owner Part V Supplemental Information Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

	Ident if ier	Return Reference	Explanation
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Schedule L (Form 990 or 990-EZ) 2012

Software ID: Software Version: EIN: 75-2702388 Name: Texas Health Resources

Form 990, Schedule L, Part II - Loans to and from Interested Persons

(a) Name of interested person and purpose	and (b) Loan to or from the organization?		or from the principal amount		(e) In default?		(f) Approved by board or committee?		(g) Written agreement?	
	То	From			Yes	No	Yes	No	Yes	No
(1) A mparan O scar Split Dollar Life		×	383,824	343,303		No	Yes		Yes	
(2) Anderson Elaine Split Dollar Life		x	132,286	118,934		No	Yes		Yes	
(3) Bell Bonnie Split Dollar Life		x	292,408	285,071		No	Yes		Yes	
(4) Berdan Barclay Split Dollar Life		x	391,073	338,965		No	Yes		Yes	
(5) Boes Charles Split Dollar Life		x	339,306	315,982		No	Yes		Yes	
(6) Bourland Ronald Split Dollar Life		X	667,796	608,083		No	Yes		Yes	
(7) Canose Jeffrey MD Split Dollar Life		X	195,328	195,328		No	Yes		Yes	
(8) Deegan Mıchael MD Splıt Dollar Lıfe		X	606,664	580,260		No	Yes		Yes	
(9) Gaıda John Splıt Dollar Lıfe		X	325,505	296,028		No	Yes		Yes	
(10) Hanson Stephen Splıt Dollar Lıfe		X	633,598	633,598		No	Yes		Yes	
(11) Hawthorne Douglas Split Dollar Life		X	679,621	593,571		No	Yes		Yes	
(12) Holmes Kevın Splıt Dollar Lıfe		X	126,284	122,651		No	Yes		Yes	
(13) Kırby Mıchelle Splıt Dollar Lıfe		X	50,114	46,368		No	Yes		Yes	
(14) Kramer Kenneth Splıt Dollar Lıfe		х	147,009	138,577		No	Yes		Yes	
(15) Long Ronald Split Dollar Life		х	462,774	462,774		No	Yes		Yes	
(16) Pearson George Split Dollar Life		х	301,931	285,329		No	Yes		Yes	
(17) Roper Jack Split Dollar Life		×	232,399	179,472		No	Yes		Yes	
(18) Tesmer Davıd Splıt Dollar Lıfe		х	118,239	114,742		No	Yes		Yes	
(19) White Douglas A Split Dollar Life		х	1 34 ,1 5 2	126,347		No	Yes		Yes	

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SCHEDULE O (Form 990 or 990-EZ)	••		D Form 990 or 990-EZ		омв № 1545-0047 2012
Department of the Treasury Form 990 or to provide any additional information. Internal Revenue Service ► Attach to Form 990 or 990-EZ.				Open to Public Inspection	
Name of the organizatio Texas Health Resources	n				cation number
			75-270	2388	

ldentifier	Return Reference	Explanation
Business Relationship	Part VI, Section A, Line 2	Texas Health Resources (THR) and its related organizations included in the THR healthcare system encourage employees to become involved in philanthropic endeavors in their communities. As a result, THR healthcare system employees who are serving as officers, board members, or key employees may, from time to time, also serve on the boards of various community organizations such as church boards. United Way, etc. There may be a business relationship as a result of multiple THR employees serving on the same community boards. THR employees serve as the corporate officers of each subsidiary organization. As THR system employees, all officers have a business relationship within the organizations of the THR healthcare system. THR also appoints system officers to the boards of various controlled joint ventures. As THR system employees, various officers of the organization may have a business relationship through serving on THR controlled joint venture boards.

ldentifier	Return Reference	Explanation
Form 990 Filing	B, Line 11b	A full copy of the Form 990 is provided to members of the governing board before filing In addition, the Audit & Compliance Committee of the Texas Health Resources (THR) Board of trustees is given the opportunity to review, comment, and ask questions regarding the Form 990s filed for THR and each of its wholly controlled affiliates

ldentifier	Return Reference	Explanation
Conflict of Interest	Part VI, Section B, Line 12c	Texas Health Resources (THR) has adopted a Conflict of Interest Policy that applies to THR and all of its wholly ow ned or wholly controlled affiliates During the first quarter of each fiscal year, a Duality and Conflict Statement Form is distributed by the THR Chief Compliance Officer to all persons who are covered by this policy. All disclosed conflicts are review ed by the THR Chief Compliance Committee. A report, listing each reported Duality of Interest or Conflict of Interest is given to both the Chair of the Governing body and the President of the Corporation with which the reporting person is affiliated. The THR Board of Trustees receives a report when the Annual Disclosure process is complete.

ldentifier	Return Reference	Explanation
Compensation Determination	Part VI, Section B, Line 15 a & b	Texas Health Resources (THR) uses the following methods to establish the compensation of the organization's CEO * THR has a compensation committee comprised of external Board Members that review compensation philosophy and design * THR Board hired independent compensation consultants * THR & the independent compensation consultants utilize published third-party compensation surveys * Written employment contract * Approval by the board and compensation committee An independent third party compensation consultants is hired by the THR Board of Trustees (Board) to review base pay annually as compared to a peer group of employers similar in size and scope to THR Every three years the independent compensation consultant reviews all aspects of executive compensation (base, incentives, benefits, etc.) which includes * Review and confirmation of the executive compensation philosophy * Market review of base and incentive pay for all positions. National, regional, and local data is reviewed when available * Market review of benefits and perquisites, * Interview of selected officers and members of the Governance Committee of the Board (Compensation consultant meets directly with the executive compensation & benefits, current salaries, incentive opportunities, incentive payments, benefits, perquisites and plan documents. The independent third party compensation study. At the beginning of each year, the compensation committee reviews the results of the total compensation study. At the beginning of each year, the compensation commutee reviews the results of the Board approves the following for the CEO * Base salary and benefits * Prior year executive annual incentive awards * Current year executive annual incentive plan targets, key performance indicators and potential payout amounts finewers and selected * Long-term incentive plan targets, key performance indicators and potential payout amount if new cycle is staring, and * Employment agreement in years of renew al

ldentifier	Return Reference	Explanation
Public Disclosure	Part VI, Section C, Line 19	The organization does not make its governing documents or conflict of interest policy available to the public. The consolidated financial statements of Texas Health Resources (THR) are made available to the public on the w ebsite w w w dacbond com Consolidated financial statements are posted to this w ebsite quarterly and the audited financial statements are posted annually. The financial statements of the w holly controlled affiliates of THR are not posted to the w ebsite nor are they generally made available to the public in any other manner.

ldentifier	Return Reference	Explanation
Consolidated Financial Statements	Part XII, Line 2c	Texas Health Resources (THR) prepares consolidated financial statements with its related entities. The THR Board appoints an audit and compliance sub-committee that assumes responsibility for oversight of the consolidated audit for all related entities. The related entities do not have a separate audit committee, but abide by the THR committee's oversight. There has been no change during the year in the organizations oversight selection process.

ldentifier	Return Reference	Explanation
Other Changes in Fund Balance	Part XI, Line 9	Treasury Share Adjustments \$-764,340 Transfers to/from related IRC Section 501(c)(3) entities \$7,979,374

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SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service	Complete if the org	•		t IV, line 33, 34, 3	•	OMB No 1545-0047 2012 Open to Public Inspection
Name of the organization Texas Health Resources					Employer ide 75-270238	entification number 8
Part I Identification of	Disregarded Entities (Complet	te if the organization	on answered "Yes"	to Form 990, Pa	rt IV, line 33.)	
(a) Name, address, and EIN (if apple	cable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) Texas Health Partners LLC 14131 Midway Rd Ste 1050 Addison, TX 75001 02-0546958		Mgmt Co	ТХ	29,498,402	6,247,615	TH Resources
(2) Texas Health SingleSource Staffing LLC 612 E Lamar Blvd 14th Flr Arlington, TX 76011 27-0324828		Staffing	ТХ	0	165,973	TH Resources
(3) THR-SCA Holdings LLC 612 E Lamar Blvd 14th Flr Arlington, TX 76011 46-1096461		Holding Co	ТХ	742,354	16,334,845	TH Resources
Part II I Identification of	Polated Tax-Exampt Organiz	tions (Complete	if the exercise	answarad "Vac"	to Form 000 Da	rt IV lung 24 bacquica it had one

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

		(a)		(-)	(6)		->
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state	(d) Exempt Code section	(e) Public charity status	(f) Direct controlling	(g Section (13) col	J) 512(h)
hume, duress, and En of related organization		or foreign country)		(if section 501(c)(3))	entity	(13) co	ntrolled
						ent	ity?
						Yes	No
See Additional Data Table							
						_	
						+	
For Paperwork Reduction Act Notice, see the Instructions for Form 990.		Cat No 501.	35Y		Schedule R (Form	1 990) 2(012

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

Decause it had one or more related organizations treated	eu as a part	nersnip	o during the	e tax year.)								
(a) Name, address, and EIN of related organization		(c) Legal domicile (state or foreign country)	entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h Disprop allocat	ions?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gener mana partr	aging	(k) Percentage ownership
							Yes	No		Yes	No	
See Additional Data Table												_

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(b)(contr ent	n 512 13) olled ity?
(1) AMH Health Ventures Inc	Comp/Billing Svc		N/A	C Corp				Yes	No
800 W Randol Mill Road Arlington, TX 76012 75-2141114		тх							
(2) Fort Worth Surgical Care Givers Inc	Holding Company		THR-SCA Holding	C Corp	116,488	1,299,339	100 000 %	Yes	
3000 Riverchase Galleria Ste 500 Birmingham, AL 35244 62-1204446		ТХ							
(3) Greenville Surgery Center Inc	Holding Company		THR-SCA Holding	C Corp	0	1,586,811	100 000 %	Yes	
3000 Riverchase Galleria Ste 500 Birmingham, AL 35244 75-2123689		ТХ							
(4) Texas Health Biomedical Advancement Ctr	Inactive		N/A	C Corp					
612 E Lamar Blvd Arlington, TX 76011 75-2636884		ТХ							
(5) Texas Health Resources Casualty Company	Insurance		TH Resources	C Corp	19,978	309,088	100 000 %	Yes	
612 E Lamar Blvd Arlington, TX 76011 03-0310676		VT							
(6) Charitable Remainder Trusts (4)	CR Trust		TH Resources	Trust					
612 E Lamar Blvd Arlington, TX 76011		ТХ							

Schedule R (Form 990) 2012

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	s No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	Г	+	+
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	14	a Yes	
 b Gift, grant, or capital contribution to related organization(s) 	11		<u> </u>
	10	_	
	10		_
d Loans or loan guarantees to or for related organization(s)	16		No
e Loans or loan guarantees by related organization(s)	16		
f Dividends from related organization(s)	11	ŕ	No
g Sale of assets to related organization(s)	10	, †	No
h Purchase of assets from related organization(s)	11	<u>ا</u> ر	No
i Exchange of assets with related organization(s)	1	i 🕇	No
j Lease of facilities, equipment, or other assets to related organization(s)	1j	1	No
k Lease of facilities, equipment, or other assets from related organization(s)	11	<	No
I Performance of services or membership or fundraising solicitations for related organization(s)	1	I Yes	3
m Performance of services or membership or fundraising solicitations by related organization(s)	1,	m Yes	\$
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1	n	No
• Sharing of paid employees with related organization(s)	10	,	No
p Reimbursement paid to related organization(s) for expenses	1,	p Yes	5
q Reimbursement paid by related organization(s) for expenses	10	q Yes	;
r Other transfer of cash or property to related organization(s)	1	r Yes	5
s Other transfer of cash or property from related organization(s)	1:	s Yes	;

Part VI Unrelated Organizations Taxable as a Partnership (Complete of the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512-		(e) all partners section 501(c)(3) ganizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Dispropitiona allocations	ate 7	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
											[1	

Software ID: Software Version: EIN: 75-2702388

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Name: Texas Health Resources

Schedule R (Form 990) 2012

Part VII Supplemental Information

Page **5**

	part to provide ad			esponses to que	stions on Schedule R				1			
Identifier		Return	Reference		E	xplanation						
Form 990, Schedule R,	Part III - Iden		on of Relate		ons Taxable as	a Partnership						
(a) Name, address, and EIN of related organization	Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under	(f) Share of total income		(h) Disproj allocat	prtionate	(i) Code V-UBI amount on Box 20 of K-1	Gen c Mana	i) eral or aging ner?	(k) Percentage ownership
				sections 512-514)			Yes	No		Yes	No	
AMH Cath Labs LLC	Hospital	тх	N/A									
811 Wright St Arlington, TX 76012 20-3003947												
Cleburne Imaging LLC	Outpatient	тх	N/A									
6301 Abrams Road Ste 131 Dallas, TX 75231 46-0767278	Diagno											
Denton Surgery Center LLC	Amb Surg Ctr			Related	487,697	3,284,063		No	0	Yes		70 300 %
3000 Rıverchase Gallerıa Ste 500 Bırmıngham, AL 35244 47-0926556			Resources									
Flower Mound Hospital Partners LLC	Hospital	ТХ	TH Resources	Related	7,588,119	86,291,158		No	0		No	54 597 %
14131 Midway Rd Ste 1050 Addison, TX 75001												
26-0684968 Greenville Surgery Center Ltd	Amb Surg Ctr	ТХ	N/A									
3000 Rıverchase Gallerıa Ste 500 Bırmıngham, AL 35244 74-2411643												
Health Imaging Partners	O utpatient Diagno	ТХ	TH Resources	Related	3,555,441	19,814,780		No	0		No	51 000 %
8610 Explorer Drive Ste 300 Colorado Springs, CO 80920 27-1385885												
	Hospital	тх	TH Plano	Related	1,671,475	1,915,832		No	0		No	6 003 %
14131 Mıdway Road Ste 1050 Addıson, TX 75001 48-1281376												
	Medical Mgmt	ТХ	N/A									
1221 Merit Dr Ste 500 Dallas, TX 75251 26-0422749												
	Hospital	ТХ	TH Resources	Related	9,823,512	35,214,506		No	0	Yes		53 242 %
14131 Mıdway Rd Ste 1050 Addıson, TX 75001 20-2848116												
ShermanGrayson Healthcare System LLC	Hospital	тх	TH Resources	Related	-18,047,954	33,836,843		No	0		No	50 100 %
2400 Dallas Pkwy Plano, TX 75093 27-2025497												
	Hospital	ТХ	ТН НЕВ	Related	1,060,455	1,771,799		No	0	Yes		6 112 %
14131 Mıdway Rd Ste 1050 Addıson, TX 75001 02-0555370												
Surgical Caregivers of Fort Worth LP	Amb Surg Ctr	ТХ	N/A									
3000 Riverchase Galleria Ste 500 Birmingham, AL 35244 75-1925497												
Texas Health Flower Mound Orthopedic Sur	Amb Surg Ctr	ТХ	TH Resources	Related	-242	1,677,029		No	0	Yes		51 000 %
5000 Long Prairie Road Flower Mound, TX 75028 80-0866449												
Texas Health MedSynergies LLC	Mgmt Services	ТХ	Th Resources	Related	1,101,996	16,204,294		No	0		No	93 200 %
12550 Corporate Drive Flr 3 Irvin Irving, TX 75038 80-0272951												
Texas Health SingleSource Staffing LLC	Temp Staffing	тх	TH Resources	Related	-52,682			No	0	Yes		100 000 %
612 E Lamar Blvd Ste 1400 Arlıngton, TX 76011 27-0324828												

Form 990, Schedule F	ې Part III - Ide	intificat	ion of Relate	ed Organizat	ions Taxable as	a Partnership						P
(a) Name, address, and EIN of related organization	(b) f Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	income		(h) Disproj allocat Yes	prtionate	e (i) Code V-UBI amount on Box 20 of K-1	Geno t o Mana	(j) neral or laging tner?	(k) Percentage ownership
Texas Institute for Surgery LLP	Hospital	ТХ	N/A									
7715 Greenville Ave Ste 100 Dallas, TX 75231 77-0628004												
THR-STT Rockwall ASC LLC	Amb Surg Ctr	ТХ	TH Resources	Related	603,051	1,597,671		No	0	Yes	ļ	51 000 %
1545 E Southlake Blvd Southlake, TX 76092 26-2429878												
THR-STT Southlake ASC LLC	Amb Surg Ctr	тх	TH Resources	Related	1,146,331	1,921,443		No	0	Yes		51 000 %
1545 E Southlake Blvd Southlake, TX 76092 20-1728912												
USMD Hospital at Arlington LP	Hospital	ТХ	TH Resources	Related	8,436,038	32,366,892		No	0		No	51 000 %
801 I -20 West Arlington, TX 76017 73-1662763												
USMD Hospital at Fort Worth LP	Hospital	тх	TH Resources	Related	3,773,853	7,217,547		No	0		No	51 000 %
6333 North State Hwy 161 Ste 200 Irving, TX 75038 20-3571243												
Women's Specialty Surgery Center	Amb Surg Ctr	ТХ	N/A									
8230 Walnut Hill Ln Ste 101 Dallas, TX 75231												
26-2310072	1	1 '	1)	1	1	1	I	'	1	1 1	1 I	

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

> Form 990, Schedule R, Part V - Transactions with Related Organizations			
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
Texas Health Fort Worth	а	2,913,753	Contract
Texas Health HEB	а	902,285	Contract
Texas Health Dallas	а	776,454	Contract
Texas Health Plano	а	2,210,537	Contract
Texas Health Presbyterian Foundation	а	146,991	Contract
Texas Health Harris Methodist Foundation	а	54,434	Contract
Texas Health Allen	а	374,987	Contract
Texas Health Kaufman	а	31,220	Contract
Texas Health Physician Group	a	6,203,132	Contract
Texas Health Research & Education Institute	а	224,266	Contract
Texas Health Stephenville	a	121,987	Contract
Texas Health Azle	а	355,278	Contract
Texas Health Denton	a	1,850,621	Contract
Texas Health Alliance	а	139,601	Contract
Texas Health Outpatient Surg Ctr Alliance	а	229,458	Contract
Womens Specialty Surgery Center	а	317,704	Contract
Flower Mound Hospital Partners LLC	m	135,199	Contract
Health Imaging Partners LLC	m	53,492	Contract
Rockwall Regional Hospital LLC	m	157,089	Contract
Southlake Specialty Hospital	m	168,045	Contract
AMH Cath Labs LLC	1	2,598,997	Contract
USMD Hospital at Fort Worth LP	m	90,648	Contract
TH Flower Mound Orthopedic Surgery Center	r	1,677,271	JV Agreement
ShermanGrayson Healthcare System LLC	r	4,607,999	JV Agreement
THR-STT Rockwall ASC	r	1,831,091	JV Agreement
	Ι	1	1

--> Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount I nvolved	(d) Method of determining amount involved
THR-STT Southlake ASC	r	5,871,585	JV Agreement
Denton Surgery Center	S	303,000	JV Agreement
Flower Mound Hospital Partners	S	1,746,383	JV Agreement
Health Imaging Partners	S	2,856,347	JV Agreement
Physician Medical Center	S	1,607,299	JV Agreement
Rockwall Regional Hospital	s	3,726,546	JV Agreement
Southlake Specialty Hospital	s	921,762	JV Agreement
THR-STT Rockwall ASC	s	596,854	JV Agreement
THR-STT Southlake ASC	S	1,225,564	JV Agreement
USMD Hospital at Arlington LP	S	4,595,711	JV Agreement
USMD Hospital at Fort Worth LP	S	509,650	JV Agreement

Form 990, Schedule R, Part V - Transactions With Related Organizations



Texas Health Resources

Consolidated Financial Statements

December 31, 2012 and 2011

(With Independent Auditors' Report Thereon)



KPMG LLP Suite 3100 717 North Harwood Street Dallas, TX 75201-6585

INDEPENDENT AUDITORS' REPORT

The Board of Trustees, Texas Health Resources

We have audited the accompanying consolidated financial statements of Texas Health Resources, a Texas non-profit corporation, which comprise the consolidated balance sheets as of December 31, 2012 and 2011, and the related consolidated statements of operations and changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with U S generally accepted accounting principles, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Texas Health Resources as of December 31, 2012 and 2011, and the results of its operations and its cash flows for the years then ended, in accordance with U S generally accepted accounting principles



Emphasis of Matter

As discussed in note 2 to the consolidated financial statements, effective January 1, 2012, Texas Health Resources changed the presentation of the provision for bad debts associated with patient service revenue for the adoption of Financial Accounting Standards Board Accounting Standards Update 2011-07, *Health Care Entities: Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities* Our opinion is not modified with respect to this matter

KPMG LIP

Dallas, Texas

April 11, 2013

TEXAS HEALTH RESOURCES CONSOLIDATED BALANCE SHEETS December 31, 2012 and 2011

(Dollars in Thousands)

	2012	2011
Assets		
Current Assets		
Cash and cash equivalents	\$ 448,503	\$ 277,342
Short-term investments	1,526	1,495
Receivables -		
Patient, less allowance for doubtful accounts		
of \$103,280 in 2012 and \$115,559 in 2011	361,091	343,695
Other, net	92,162	64,263
Assets limited as to use	254,394	154,051
Other current assets	95,495	102,585
Total current assets	1,253,171	943,431
Assets Limited as to Use	2,050,969	1,752,144
Property and Equipment, net	1,696,318	1,665,322
Investments in Unconsolidated Affiliates	121,030	68,249
Goodwill and Intangible Assets, net	141,238	144,141
Other Assets, net	38,891	36,368
Total assets	\$ 5,301,617	\$ 4,609,655
Liabilities and Net Assets		
Current Liabilities		
Current portion of long-term debt	\$ 209,634	\$ 161,647
Accounts payable	152,646	117,293
Estimated third-party payor settlements	38,412	38,160
Accrued salaries, wages, and employee benefits	213,180	191,775
Other accrued liabilities	161,970	158,978
Total current liabilities	775,842	667,853
Long-Term Debt, net of current portion	1,245,181	1,115,622
Other Noncurrent Liabilities	67,482	68,996
Total liabilities	2,088,505	1,852,471
Net Assets		
Net Assets of THR		
Unrestricted	3,013,216	2,578,718
Temporanly restricted	82,427	75,870
Permanently restricted	56,559	53,253
Total net assets of THR	3,152,202	2,707,841
Non-controlling ownership interest in equity of		
consolidated affiliates - unrestricted	60,910	49,343
Total net assets	3,213,112	2,757,184
Total liabilities and net assets	\$ 5,301,617	\$ 4,609,655

See accompanying notes to consolidated financial statements
TEXAS HEALTH RESOURCES

CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS

Years ended December 31, 2012 and 2011

(Dollars in Thousands)

	2012	2011
Operating Revenue		
Operating Revenue Net patient service revenue before provision for bad debts	\$ 3,825,963	\$ 3,591,503
Less Provision for bad debts	278,616	306,793
Net patient service revenue	3,547,347	3,284,710
Equity in earnings of unconsolidated affiliates	6,255	8,646
Other operating revenue	171,156	144,965
Total operating revenue	3,724,758	3,438,321
Operating Expenses		
Salaries, wages, and employee benefits	1,821,461	1,712,615
Supplies	593,777	578,692
Other operating expenses	786,272	751,842
Depreciation and amortization	185,161	183,336
Interest expense	49,344	48,721
Total operating expenses	3,436,015	3,275,206
Operating Income	288,743	163,115
Nonoperating Gains (Losses)	83,757	98,630
Net realized investment income and gains Net unrealized gains (losses) on investments	115,824	,
Equity in earnings (losses) of unconsolidated affiliates,	115,024	(96,238)
nonoperating	4,009	(136)
Release of Related Foundations net assets upon transfer	4,003	(150)
of control	-	64,784
Other, net	1,174	5,729
Total nonoperating gains, net	204,764	72,769
Total honoperating gains, net	204,704	12,100
Revenue and Gains In Excess of Expenses and Losses before		
Income Taxes	493,507	235,884
Less Income Tax Expense	10,170	6,166
Revenue and Gains In Excess of Expenses and Losses	483,337	229,718
·	,	,
Less Revenue and Gains in Excess of Expenses and Losses		
Attributable to Non-Controlling Interest	53,215	43,358
Revenue and Gains In Excess of Expenses and Losses from		
Continuing Operations Attributable to THR	430,122	186,360

(Continued)

TEXAS HEALTH RESOURCES

CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS, Continued

Years ended December 31, 2012 and 2011

(Dollars in Thousands)

	2012	2011
Other Changes in Unrestricted Net Assets Net unrealized gains on investments, other than		
trading securities	\$ 3,801	\$ 21,352
Net assets released from restrictions used for purchase		
of property and equipment	4,127	10,209
Change in fair value of interest rate swap agreements	42	(3,381)
Transfers to permanently restricted net assets	(200)	(360)
Other changes, net	(3,394)	59_
Increase in Unrestricted Net Assets	434,498	214,239
Changes in Temporarily Restricted Net Assets		
Contributions received for purchase of property and		
equipment	12,264	1,770
Contributions received for operations	10,392	9,388
Net realized investment gain	3,176	4,489
Net unrealized gains (losses) on investments	2,053	(2,462)
Change in value of split-interest agreement	104	412
Net assets released related to Foundations		
transfer of control	-	(64,784)
Net assets released from restrictions	(20,665)	(20,522)
Transfers to permanently restricted net assets	(767)	(1,580)
Increase (Decrease) in Temporarily Restricted Net Assets	6,557	(73,289)
Changes in Permanently Restricted Net Assets		
Contributions	2,136	152
Unrealized investment gains (losses) on beneficial		
interest in perpetual trust, net	203	(417)
Transfers from unrestricted net assets	200	360
Transfers from temporanly restricted net assets	767	1,580
Increase in Permanently Restricted Net Assets	3,306	1,675
Increase in Net Assets of THR	444,361	142,625
Net Assets of THR, beginning of year	2,707,841	2,565,216
Net Assets of THR, end of year	\$ 3,152,202	\$ 2,707,841

TEXAS HEALTH RESOURCES CONSOLIDATED STATEMENTS OF CASH FLOWS Years ended December 31, 2012 and 2011

(Dollars in Thousands)

	2012	2011
Cash Flows From Operating Activities		
Increase in net assets of THR	\$ 444,361	\$ 142,625
Adjustments to reconcile increase in net assets to net cash	φ 111,001	φ 112,020
provided by operating activities, excluding the net effects		
of acquisitions -		
Net unrealized (gains) losses on investments	(121,881)	77,765
Net realized gains on investments	(31,116)	(68,418)
Change in value of split-interest agreement	(104)	(412)
Provision for bad debts	279,185	307,997
Restricted contributions received for purchase of	,	,
property and equipment	(12,264)	(1,770)
Depreciation and amortization	185,161	183,336
Amortization of bond premiums	(1,457)	(1,542)
Net losses on impairment and disposal of property		,
and equipment	8,312	7,003
Gain on sale of Denton Surgery Center	(4,158)	-
Equity in earnings of unconsolidated affiliates	(6,255)	(8,646)
Distributions from unconsolidated affiliates	12,389	10,581
Equity in (earnings) losses of unconsolidated affiliates,		
nonoperating	(4,009)	136
Change in fair value of interest rate swap agreements	(42)	3,381
Revenue and gains in excess of expenses and losses		
attributable to non-controlling interest	53,215	43,358
Other changes in non-controlling interest of consolidated		
affiliates	(281)	-
(Increase) decrease in		
Receivables, patient, net	(296,824)	(311,150)
Receivables, other, net	(29,476)	5,130
Other assets, net	3,324	(18,915)
Increase (decrease) in		
Accounts payable and accrued liabilities	52,596	51,221
Other noncurrent liabilities	(1,472)	(11,879)
Net cash provided by operating activities	529,204	409,801

(Continued)

TEXAS HEALTH RESOURCES CONSOLIDATED STATEMENTS OF CASH FLOWS, Continued Years ended December 31, 2012 and 2011

(Dollars in Thousands)

	2012	2011
Cash Flows From Investing Activities		
Purchases of property and equipment, net	\$ (222,104)	\$ (139,255)
Proceeds from disposal of property and equipment	2,633	2,194
Acquisition of physician practices	(957)	(60)
Investment in unconsolidated affiliates, net	(31,470)	97
Cash acquired due to transfer of control of Related Foundations	(,,,,,,,,,,,,,,,,	3,671
Cash used in deconsolidation of Denton Surgery Center	(1,226)	_,
Purchases of short-term investments and assets limited	(-) /	
as to use, net	(246,202)	(245,052)
Net cash used in investing activities	(499,326)	(378,405)
Cash Flows From Financing Activities		
Proceeds from issuance of long-term debt	206,985	62,739
Debt issuance costs	(1,797)	
Principal payments on capital lease obligations	(1,396)	(2,871)
Principal payments on long-term debt, net	(34,459)	(32,124)
Contributions from non-contolling interest holders	2,352	4,682
Distributions to non-controlling interest holders	(42,666)	(41,980)
Proceeds from restricted contributions received for purchase	(42,000)	(41,000)
of property and equipment	12,264	1,770
Net cash provided by (used in) financing activities	141,283	(7,784)
Net Increase in Cash and Cash Equivalents	171,161	23,612
Cash and Cash Equivalents, beginning of year	277,342	253,730
Cash and Cash Equivalents, end of year	\$ 448,503	\$ 277,342
Cash and Cash Equivalents, end of year	\$ 440,505	<u>φ 211,542</u>
Supplemental Disclosure of Cash Flow Information		
Cash paid for interest	\$ 50,861	\$ 50,508
Supplemental Schedule of Noncash Investing Activities		
Contributions of property and equipment and other assets		
to THR-SCA Holdings, LLC	\$ 14,435	\$ -
Supplemental Schedule of Noncash Financing Activities		
Property and equipment acquired through capital lease		
obligations	\$ 381	\$ 595
Ŭ		

December 31, 2012 and 2011

1. Organization

Texas Health Resources (THR), a Texas non-profit corporation, operates through its controlled affiliates a health care system with services and facilities throughout north central Texas THR is organized and operated for the benefit of its tax-exempt controlled affiliates and has been recognized by the Internal Revenue Service (IRS) as exempt from federal income taxes under Section 501(a) of the Internal Revenue Code of 1986, as amended (the Code), as an organization described in Section 501(c)(3) THR's wholly-controlled facilities include 13 acute care hospitals and a 10-bed long-term care hospital The following table provides the locations of THR's tax-exempt member hospitals (the Tax-Exempt Hospitals) as of December 31, 2012 The Tax-Exempt Hospitals have been recognized as exempt from federal income taxes under the Code as organizations described in Section 501(c)(3), with the exception of Texas Health Harris Methodist Hospital Alliance whose application is currently pending with the IRS

Tax-Exempt Hospital	Location (Texas)
Texas Health Arlington Memorial Hospital	Arlington
Texas Health Harris Methodist Hospital Alliance	Fort Worth
Texas Health Harris Methodist Hospital Azle	Azle
Texas Health Harris Methodist Hospital Cleburne	Cleburne
Texas Health Harris Methodist Hospital Fort Worth	Fort Worth
Texas Health Harris Methodist Hospital Hurst-Euless-Bedford	Bedford
Texas Health Harris Methodist Hospital Southwest Fort Worth	Fort Worth
Texas Health Harris Methodist Hospital Stephenville	Stephenville
Texas Health Presbyterian Hospital Allen	Allen
Texas Health Presbyterian Hospital Dallas	Dallas
Texas Health Presbyterian Hospital Denton	Denton
Texas Health Presbyterian Hospital Kaufman	Kaufman
Texas Health Presbyterian Hospital Plano	Plano
Texas Health Specialty Hospital Fort Worth (10-bed long-term	
care hospital)	Fort Worth

In addition, THR is the sole member or sole shareholder of certain other wholly-controlled affiliates engaged in health care related activities in support of its mission including Texas Health Physicians Group (THPG), a Texas 5 01(a) physician organization and recognized as exempt from federal income taxes under the Code as an organization described in Section 501(c)(3) that consists of approximately 800 employed physicians, physician assistants, and nurse practitioners in over 230 locations throughout north central Texas

1. Organization, continued

THR and some of its controlled affiliates participate in joint ventures with physicians and non physicians to operate hospitals and other health related ventures The following table provides the location of the joint venture hospitals along with THR and its controlled affiliate's ownership interest in those hospitals at December 31, 2012

Hospital	Location (Texas)	Ownership Interest
Consolidated:		
Texas Institute for Surgery, LLP (d/b/a Texas Institute for		
Surgery at Texas Health Presbyterian Hospital Dallas)	Dallas	50 0%
Physicians Medical Center, L L C (d/b/a Texas Health Center for Diagnostics & Surgery Plano)	Plano	53 3%
Southlake Specialty Hospital, L L C (d/b/a Texas Health	1 Idilo	00 0 /0
Harris Methodist Hospital Southlake)	Southlake	53 8%
Rockwall Regional Hospital L L C (d/b/a Texas Health		
Presbyterian Hospital Rockwall) Flower Mound Hospital Partners, L L C (d/b/a Texas Health	Rockwall	53 3%
Presbyterian Hospital Flower Mound)	Flower Mound	54 6%
AMH Cath Labs, L L C (d/b/a Texas Health Heart &		
Vascular Hospital Arlington)	Arlington	55 4%
Unconsolidated:		
USMD Hospital of Arlington, L P	Arlington	51 0%
USMD Hospital of Fort Worth, L P	Fort Worth	51 0%
Texas Health Huguley, Inc (d/b/a Huguley Memorial		
Medical Center)	Fort Worth	51 0%
Sherman/Grayson Health System, L L C (d/b/a Texas Health Presbytenan Hospital - WNJ)	Sherman	50 1%
Texas Rehabilitation Hospital of Fort Worth, L L C	Fort Worth	30 0%
•		

In addition to the hospitals listed above, there are numerous other non-hospital health related joint ventures included in THR's accompanying consolidated financial statements, including outpatient imaging and surgery centers

Effective December 31, 2010, THR acquired certain assets and assumed certain liabilities of Medical Edge Healthcare Group, P A (Medical Edge), a physician group, and all of the stock of PhyServe Physician Services, Inc (PhyServe), a provider of management services to Medical Edge and other physician groups The acquisition was funded by available cash Simultaneously, THR sold all of the PhyServe stock to MedSynergies, Inc The net purchase price of Medical Edge was originally recorded at December 31, 2010 as approximately \$39,957,000 current assets, \$59,521,000 goodwill, \$42,176,000 other intangibles and long term assets, and \$34,699,000 in liabilities During 2011, adjustments were made to the purchase price accounting based on revisions to valuations resulting in a final allocation of approximately \$45,137,000 current assets, \$75,652,000 goodwill, \$39,086,000 other intangibles and long term assets, and \$52,920,000 in liabilities The transaction more than doubled the number of physicians employed by Texas Health Physician Group (THPG), a wholly controlled affiliate of THR and a 501(a) physician organization

1. Organization, continued

THR and its tax-exempt controlled affiliates receive support from two foundations, Texas Health Harris Methodist Foundation (THHMF) and Texas Health Presbyterian Foundation (THPF) These foundations (collectively, the Foundations) operate as non-private foundations exempt from federal income taxes under Section 501(a) of the Code as organizations described in Section 501(c)(3) Effective January 1, 2011, the sole corporate membership of THHMF and THPF was transferred from Harris Methodist Health System and Presbyterian Healthcare Resources, respectively, to THR Following the transfer, THR began consolidating the Foundations Prior to obtaining control of the Foundations, THR recognized their right to the assets held by the Foundations as an interest in the net assets of the Related Foundations in the consolidated balance sheets As a result of this transfer, approximately \$64,784,000 of the Foundations net assets which had been previously reflected as temporarily restricted on THR's financial statements were released THR had recorded its interest in this portion of the Foundations net assets as temporarily restricted because it did not have immediate access to these funds and they were therefore not considered readily available Due to the transfer of control, these funds are now readily available to THR Under normal circumstances, THR records the release of such funds as other operating revenue, however, because this transfer of control is not an ordinary occurrence, this release has been recorded in nonoperating gains (losses) Total assets, liabilities and net assets of the Foundations at January 1, 2011, were approximately \$196,283,000, \$7,817,000, and \$188,466,000, respectively

The accompanying consolidated financial statements include the accounts of THR, its wholly controlled affiliates and its consolidated joint ventures (collectively, the System) All significant intercompany accounts and transactions have been eliminated in the accompanying consolidated financial statements

2. Summary of Significant Accounting Policies

Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period Actual results could differ from those estimates

Cash and Cash Equivalents

Cash and cash equivalents include cash, money market funds, and governmental or other securities with original maturities of three months or less at time of purchase, excluding amounts limited as to use by board designation or other arrangements

2. Summary of Significant Accounting Policies

Investments and Investment Income

Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value in the consolidated balance sheets Realized investment income or loss (including realized gains and losses on investments, interest, and dividends) is included in revenue and gains in excess of expenses and losses unless the income or loss is restricted by donor or law Investments in mineral interests, which have limited marketability, are stated at fair value, as estimated based on a multiple of annual revenues Investments in real estate are stated at fair value, as estimated by using private valuations Investments in hedge funds are stated at fair value, as estimated by the general partner of the hedge fund and reviewed by management Unrealized gains and losses on investments are excluded from revenue and gains in excess of expenses and losses unless the investments are trading securities Management reviews individual securities to determine whether a decline in fair value below the amortized cost basis is other than temporary. If the decline in fair value is judged to be other than temporary, the cost basis of the individual security is written down to fair value as a new cost basis and the amount of the write-down is included in realized investment gains or losses in the consolidated statements of operations and changes in net assets To determine whether a decline is other than temporary, management considers whether it has the ability and intent to hold the investment until a market price recovery, which may be maturity, and whether evidence indicating the cost of the investment is recoverable outweighs evidence to the contrary

The System invests in various securities Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility risks. Due to the level of risk associated with certain investment securities, it is reasonable to assume that changes in the values of investment securities will occur in the near term and that such changes could be material to the accompanying consolidated financial statements

Split-Interest Agreements

The Foundations have received as contributions various types of split-interest agreements, including charitable gift annuities, charitable remainder unitrusts and perpetual trusts held by a third party

Under charitable gift annuity arrangements for which the Foundations are the trustee of the assets, the Foundations record the assets at fair value and the liabilities to the beneficiaries at the present value of the estimated future payments to be distributed by the Foundations to such beneficiaries. The amount of the contribution is the difference between the asset and the liability and is recorded as unrestricted revenue, unless otherwise restricted by the donor Subsequent changes to the annuity liability are recorded as changes in value of split-interest agreements in the appropriate net asset class

Under charitable remainder unitrust arrangements for which the Foundations are the trustee of the assets, the Foundations record as donor-restricted contributions the present value of the residual interest in the trust in the period in which the trust is established. The assets held in trust are recorded at fair value when received, and the liabilities to the beneficiaries are recorded at the present value of the estimated future payments to be distributed by the Foundations to such beneficiaries. The amount of the contribution is the difference between the asset and the liability and is recorded as temporarily restricted or permanently restricted support. Subsequent changes in fair value for charitable remainder unitrusts are recorded as changes in value of split-interest agreements in the appropriate net asset class.

2. Summary of Significant Accounting Policies, continued

Split-Interest Agreements, continued

Under perpetual trusts held by a third-party arrangement, the Foundations record contribution revenue and an asset when it is notified of the trust's existence. The fair value of the contribution is measured at the present value of the estimated future cash receipts from the trust's assets and that value may generally be measured by the fair value of the assets contributed to the trust, unless facts and circumstances indicate that the fair value of the assets contributed to the trust differs from the present value of the expected future cash flows Distributions from the trust are reported as investment income that increases the appropriate net asset class. Adjustments to the amount reported as an asset, based on periodic review, are recognized as unrealized investment gains or losses on beneficial interest in perpetual trust in the permanently restricted net asset class.

Under the charitable gift annuity arrangements and charitable remainder unitrust arrangements for which the Foundations are not the trustee of the assets, the Foundations record a receivable and contribution revenue at the present value of the estimated future distributions expected to be received by the Foundations over the expected term of the agreement However, if an unrelated third-party has variance power to redirect the benefits to another organization or if the Foundations' rights to the benefits are conditional, the Foundations do not recognize its potential for future distributions from the asset held by the trustee

The discount rates and actuarial assumptions used in calculating present values have been based on Internal Revenue Service guidelines and actuarial tables. For agreements in which the Foundations are the trustee, the discount rates used are commensurate with the risks involved at the time the contributions are initially recognized and are not subsequently revised. For agreements in which the Foundations are not the trustee, under Financial Accounting Standards. Board (FASB) Accounting Standards Codification (ASC) 958-30, Not-for-Profit Entities Split Interest Agreements, and the guidance as provided in the AICPA Audit and Accounting Guide, Not-for-Profit Organizations, split-interest agreements held by others net expected cash flows are revalued to fair value at each year-end using a current risk-free rate of return, which ranged from 0.72% to 2.95% and 0.83% to 2.89% for the years ended December 31, 2012 and 2011, respectively

Accounts Receivable and Allowance for Doubtful Accounts

Patient accounts receivable are reported net of estimated allowances for doubtful accounts and contractual adjustments in the balance sheets The allowance and resulting provision for bad debts is based upon a combination of the aging of receivables and management's assessment of historical and expected net collections considering business and economic conditions, trends in health care coverage and other collection indicators for each of its major payor sources of revenue Management assesses the adequacy of the allowance for doubtful accounts based upon historical write-off experience and payment trends by payor category Patient accounts are also monitored and, if necessary, past due accounts are placed with collection agencies in accordance with guidelines established by management For receivables associated with services provided to patients who have third-party coverage, the System analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for bad debts, if necessary (for example, for expected uncollectible deductibles and copayments, or for payors who are known to be having financial difficulties that make the realization of amounts due For receivables associated with self-pay patients (which includes both patients unlikelv) without insurance and patients with deductible and copayment balances due for which thirdparty coverage exists for part of the bill), the System records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible The difference between the billed rates and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts

2. Summary of Significant Accounting Policies, continued

Accounts Receivable and Allowance for Doubtful Accounts, continued

The System's allowance for doubtful accounts for self-pay patients (including allowances for charity care) decreased from 94 7% of self-pay accounts receivable at December 31, 2011, to 94 2% of self-pay accounts receivable at December 31, 2012 In addition, the System's self-pay write-offs for bad debts decreased from approximately \$327,667,000 for fiscal year 2011 to approximately \$263,887,000 for fiscal year 2012 Both decreases were the result of shifts in payor mix and an overall increase in patients qualifying for the System's charity care policy in fiscal year 2012 The System does not maintain a material allowance for doubtful accounts from third-party payors, nor did it have significant write-offs from third-party payors

Assets Limited as to Use

The System maintains certain assets that are limited as to use under board designation, indenture agreements, and other provisions, including self insurance trust agreements Amounts required to fund current liabilities of the System have been classified as current assets in the consolidated balance sheets

Property and Equipment

Property and equipment acquisitions are recorded at cost Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed using the straight-line method Equipment under capital lease obligations is amortized on the straight-line method over the shorter period of the lease term or the estimated useful life of the equipment Such amortization is included in depreciation and amortization in the consolidated statements of operations and changes in net assets. Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets.

Gifts of long-lived assets such as land, buildings, or equipment are reported as unrestricted support and are excluded from revenue and gains in excess of expenses and losses unless explicit donor stipulations specify how the donated assets must be used Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service

2. Summary of Significant Accounting Policies, continued

Goodwill and Intangible Assets

Goodwill represents the excess of costs over fair value of assets of businesses acquired Goodwill and intangible assets acquired in a purchase business combination and determined to have an indefinite useful life are not amortized The System reviews goodwill annually or more frequently if circumstances warrant a more timely review, to determine if there has been an Impairment FASB Accounting Standards Update (ASU) 2011-08, Intangibles—Goodwill and Other (Topic 350): Testing Goodwill and Impairment, provides an entity the option to first assess gualitative factors to determine whether the existence of events or circumstances leads to the determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount If, after assessing the totality of events and circumstances, an entity determines it is not more likely than not that the fair value of the reporting unit is less than its carrying amount, then performing the two-step goodwill impairment test described in Topic 350 THR adopted the provisions of this ASU for the fiscal year ended is unnecessary December 31, 2011 and prepared a qualitative assessment of goodwill impairment for all reporting units that have assigned goodwill No impairments were identified for the years ended December 31, 2012 and 2011

In July 2012, the FASB issued ASU 2012-02, *Intangibles—Testing Indefinite-Lived Assets for Impairment*, which provides an entity the option to first assess qualitative factors to determine whether the existence of events and circumstances indicates that it is more likely than not that indefinite-lived intangible assets are impaired. If, after assessing the totality of events and circumstances, an entity concludes that it is not more likely than not that the indefinite-lived intangible asset is impaired, then the entity is not required to take further action. However, if an entity concludes otherwise, then it is required to determine the fair value of the indefinite-lived intangible asset and perform a quantitative impairment test by comparing the fair value with the carrying amount. Management elected to early adopt this update for the fiscal year ended December 31, 2012 and prepared a qualitative assessment of indefinite-lived intangible assets impairment in conjunction with the goodwill impairment analysis discussed above. No impairments were identified for the years ended December 31, 2012 and 2011.

Goodwill activity for the years ended December 31, 2012 and 2011 is presented below (dollars in thousands)

	2012		2012 2011	
Balance at beginning of year	\$	124,890	\$	108,800
Goodwill acquired from Medical Edge transaction Goodwill acquired from other transactions		- 334		16,086 4
Balance at end of year	\$	125,224	\$	124,890

Asset Retirement Obligations

The fair value of a liability for a legal obligation associated with the retirement of long-lived assets is recognized in the period in which it is incurred if the fair value can be reasonably estimated. The fair value, which approximates the cost a third party would incur in performing the tasks necessary to retire such assets, is recognized at the present value of expected future cash flows and is added to the carrying value of the associated asset and depreciated over the asset's useful life. The liability is accreted over time and is reduced upon settlement of the obligation.

2. Summary of Significant Accounting Policies, continued

Impairment or Disposal of Long-Lived Assets

When events or changes in circumstances indicate that the carrying amount of long-lived assets, including property and equipment, or other long-lived assets, may not be recoverable, an evaluation of the recoverability of currently recorded costs is performed. When an evaluation is performed, the estimated value of undiscounted future net cash flows associated with the assets is compared to the assets' carrying value to determine if a write-down to fair value is required.

If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets Long-lived assets to be disposed of are reflected at the lower of either their carrying amounts or their fair value less costs to sell or close In such circumstances, estimates of fair value are based on independent appraisals, established market prices for comparable assets, or internal calculations of estimated discounted future cash flows

Derivative Instruments

Certain consolidated joint ventures, Rockwall Regional Hospital, LLC (Rockwall), Flower Mound Hospital Partners, LLC (Flower Mound) and AMH Cath Labs, LLC (ACL), use interest rate swap agreements to manage interest rate risk and account for derivative instruments utilized in connection with these activities at fair value GAAP requires entities to recognize all derivatives as either assets or liabilities in the consolidated balance sheets at their respective fair values. For derivatives designated as hedges, changes in fair value are either offset against the change in fair value of the assets and liabilities through revenue and gains in excess of expenses and losses for any ineffective portion, or recognized in other changes in unrestricted net assets until the hedged item is recognized in revenue and gains in excess of expenses and losses

These consolidated joint ventures only enter into derivative contracts that they intend to designate as a hedge of a forecasted transaction of the variability of cash flows to be received or paid related to a recognized asset or liability (cash flow hedge) For all hedging relationships, these consolidated joint ventures formally document the hedging relationship and its risk management objective and strategy for undertaking the hedge, the hedging instrument, the hedged item, the nature of the risk being hedged, how the hedging instrument's effectiveness in offsetting the hedged risk will be assessed prospectively and retrospectively, and a description of the method of measuring ineffectiveness These consolidated joint ventures also formally assess, both at the hedge's inception and on an ongoing basis, whether the derivatives that are used in the hedging transactions are highly effective in offsetting cash flows of hedged items Changes in the fair value of a derivative that is highly effective and that is designated and gualifies as a cash flow hedge are recorded in other changes in unrestricted net assets to the extent that the derivative is an effective hedge, until earnings are affected by the variability in cash flows of the designated hedged item. The ineffective portion of the change in fair value of a derivative instrument that qualifies as a cash flow hedge is reported in revenues and gains in excess of expenses and losses

These consolidated joint ventures discontinue hedge accounting prospectively when it is determined that the derivative is no longer effective in offsetting cash flows of the hedged item, the derivative expires or is sold, terminated, or exercised, the derivative is undesignated as a hedging instrument because it is unlikely that a forecasted transaction will occur, or management determines that designation of the derivative as a hedging instrument is no longer appropriate

2. Summary of Significant Accounting Policies, continued

Derivative Instruments, continued

In all situations in which hedge accounting is discontinued and the derivative is retained, these consolidated joint ventures continue to carry the derivative at its fair value in the consolidated balance sheets and recognize any subsequent changes in its fair value in revenues and gains in excess of expenses and losses. When it is probable that a forecasted transaction will not occur, these consolidated joint ventures discontinue hedge accounting and recognize immediately any gains and losses that were accumulated in other changes in unrestricted net assets.

By using derivative financial instruments to hedge exposures to changes in interest rates and commodity prices, the System exposes itself to credit risk and market risk. Credit risk is the failure of the counterparty to perform under the terms of the derivative contract. When the fair value of a derivative contract is positive, the counterparty owes the System, which creates credit risk for the System. When the fair value of a derivative contract is negative, the System owes the counterparty and, therefore, the System is not exposed to the counterparty's credit risk in these circumstances. The System minimizes counterparty credit risk in derivative instruments by entering into transactions with high-quality counterparties. The derivative instruments entered into by the System do not contain credit-risk-related contingent features.

Market risk is the adverse effect on the value of a derivative instrument that results from a change in interest rates. The market risk associated with interest-rate contracts is managed by establishing and monitoring parameters that limit the types and degree of market risk that may be undertaken.

The System does not enter into derivative instruments for any purpose other than cash flow hedging The System does not speculate using derivative instruments

Physician Income Guarantees

Consistent with its policy on physician relocation and recruitment, THR hospitals provide income guarantee agreements to certain non-employed physicians who agree to relocate to its communities to fill a need in the hospital's service area and commit to remain in practice there Under such agreements, THR hospitals are required to make payments to the physicians in excess of the amounts they earn in their practice up to the amount of the income guarantee The income guarantee periods are typically 12 months. Such payments are recoverable from the physicians if they do not fulfill their commitment period to the community, which is typically three years subsequent to the guarantee period. At December 31, 2012, the maximum potential amount of future payments under these guarantees was approximately \$5,922,000

At December 31, 2012 and 2011, THR had a liability of approximately \$3,136,000 and \$3,281,000, respectively, for the fair value of new or modified guarantees entered into, with a corresponding asset recorded in other current assets in the consolidated balance sheets, which will be amortized over the commitment period

Donor-Restricted Gifts

Unconditional promises to give cash and other assets to THR and its tax-exempt controlled affiliates are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the accompanying consolidated statements of operations and changes in net assets as net assets released from restrictions and other operating revenue

2. Summary of Significant Accounting Policies, continued

Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use by THR and its tax-exempt controlled affiliates have been limited by donors to a specific time period or purpose Permanently restricted net assets have been restricted by donors to be maintained by THR and its tax-exempt controlled affiliates in perpetuity

Revenue and Gains in Excess of Expenses and Losses

The consolidated statements of operations and changes in net assets include revenue and gains in excess of expenses and losses. Changes in unrestricted net assets which are excluded from revenue and gains in excess of expenses and losses, consistent with industry practice, include unrealized gains and losses on investments other than trading securities, permanent transfers of assets to and from affiliates for other than goods and services, contributions of long-lived assets (including assets acquired using contributions which by donor restriction were to be used for the purposes of acquiring such assets), and other items required by GAAP to be reported separately

Net Patient Service Revenue

Net patient service revenue is recognized as services are provided and reported at the estimated net realizable amounts from patients, third-party payors and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

Charity Care

The Tax-Exempt Hospitals provide care to patients who meet criteria established under THR's charity care policy without charge or at amounts less than their established rates Because the Tax-Exempt Hospitals do not pursue collection of amounts determined to qualify as charity care, those amounts are not reported as net patient service revenue or patient receivables

Electronic Health Record Incentive Payment Program

The American Recovery and Reinvestment Act of 2009 established incentive payments under the Medicare and Medicaid programs for hospitals that meaningfully use certified electronic health record (EHR) technology In order to qualify for the Act's Year One reporting period, a hospital must meet certain designated EHR meaningful use criteria from both mandatory and optionally selected requirements for ninety consecutive days within the Act's reporting year During 2011, THR's eligible hospitals received approximately \$26,977,000 of reimbursement payments under the Act's Year One reporting period At December 31, 2012 and 2011, approximately \$1,795,000 of these payments were recorded in the accompanying consolidated balance sheets for potential adjustments The remainder of the payments were recorded as other operating revenue in the accompanying consolidated statements of operations and changes in net assets for the year ended December 31, 2011

2. Summary of Significant Accounting Policies, continued

Electronic Health Record Incentive Payment Program, continued

THR has elected to apply the grant accounting guidance in International Accounting Standards (IAS) 20 to these incentive payments IAS 20 does not allow incentive payments to be recognized as income until there is reasonable assurance that the entity will successfully demonstrate compliance with the minimum number of meaningful use objectives THR's management believes the relevant criteria was met for Year One reporting and determined compliance was reasonably assured At December 31, 2011, THR's management was evaluating the reliability of the recently developed reports demonstrating each of its eligible hospitals' compliance with the applicable EHR meaningful use requirements for the Act's Year Two reporting period As a result, management did not believe adequate reliable information was available at that time to make a determination of reasonable assurance that the hospitals would be able to successfully demonstrate compliance with the minimum number of meaningful use objectives for the Act's Year Two reporting period Therefore, THR did not record an accrual as of December 31, 2011 in the accompanying consolidated financial statements for estimated EHR incentive payments under the Act's Year Two reporting period

During 2012, THR's management completed its evaluation and testing of the developed reports intended to demonstrate compliance with the applicable EHR meaningful use requirements In order to qualify for the Act's Year Two and Year Three reporting periods, a hospital must meet certain designated EHR meaningful use criteria from both mandatory and optionally selected requirements for 365 consecutive days within the Act's reporting year THR's management believes the relevant criteria was met for Year Two and is being met for Year Three reporting periods and has determined compliance is reasonably assured During 2012. THR's eligible hospitals received approximately \$18,467,000 of reimbursement payments under the Act's Year Two reporting period At December 31, 2012, approximately \$1,954,000 of the 2012 payments were recorded in the accompanying consolidated balance sheets for potential adjustments The remainder of the payments were recorded as other operating revenue in the accompanying consolidated statements of operations and changes in net assets for the year ended December 31, 2012 At December 31, 2012, THR's management has accrued EHR meaningful use payments of approximately \$5,910,000 and \$3,712,000 for the Act's Year Two and Year Three reporting periods, respectively This accrual is included in other receivables in the accompanying consolidated balance sheets and in other operating revenue in the accompanying consolidated statements of operations and changes in net assets

Self-Insurance

Under THR's self-insurance programs, claims are reflected as liabilities based upon actuarial estimation, including both reported, and incurred but not reported claims, taking into consideration the severity of the incidents and the expected timing of claim payments

Recent Accounting Pronouncements

In December, 2010, the FASB issued ASU 2010-28, *When to Perform Step 2 of the Goodwill Impairment Test for Reporting Units with Zero or Negative Carrying Amounts,* an amendment of ASC 350, *Intangibles – Goodwill and Other* For qualifying reporting units, an entity is required to perform Step 2 of the goodwill impairment test if it is more likely than not that a goodwill impairment exists. In determining whether it is more likely than not that a goodwill impairment exists, an entity should consider whether there are any adverse qualitative factors indicating that an impairment may exist, such as when an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying amount THR adopted the provisions of this ASU effective January 1, 2012, and adoption did not have a material impact on the consolidated financial statements for the current or prior years

2. Summary of Significant Accounting Policies, continued

Recent Accounting Pronouncements, continued

In May 2011, the FASB issued ASU 2011-04, *Fair Value Measurements (Topic 820): Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRS* which will improve comparability of fair value measurements presented and disclosed The update is not intended to change the application of Topic 820 THR adopted the provisions of this ASU effective January 1, 2012, and adoption did not have a material impact on the consolidated financial statements for the current or prior years

In July 2011, the FASB issued ASU 2011-07, *Health Care Entities (Topic 954): Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities, which is intended to increase transparency about a health care entity's net patient service revenue and related allowance for doubtful accounts. This update requires certain health care entities to change the presentation of their statement of operations by reclassifying the provision for bad debts associated with patient service revenue from an operating expense to a deduction from patient service revenue (net of contractual allowances and discounts), under certain circumstances. Additionally, these health care entities are required to provide enhanced disclosures about their policies for recognizing revenue and assessing bad debts. The amendments also require disclosures of patient service revenue (net of contractual allowances and discounts) as well as qualitative and quantitative information about changes in the allowance for doubtful accounts. THR adopted the provisions of this ASU effective January 1, 2012. The provision for bad debts has been reclassified from an operating expense to a deduction from patient service revenues, and the prior year has been reclassified to conform to this presentation.*

In October 2012, the FASB issued ASU 2012-05, *Statement of Cash Flows (Topic 230): Notfor-Profit Entities: Classification of the Sale Proceeds of Donated Financial Assets in the Statement of Cash Flows*, which requires an entity to classify cash receipts from the sale of donated financial assets consistently with cash donations received in the statement of cash flows if those cash receipts were from the sale of donated financial assets that upon receipt were directed without any imposed limitations for sale and were converted nearly immediately into cash Accordingly, the cash receipts from the sale of those financial assets should be classified as cash inflows from operating activities, unless the donor restricted the use of the contributed resources to long-term purposes, in which case those cash receipts from the sale of donated financial assets should be classified as cash flows from investing activities by the entity. The ASU is effective for THR beginning January 1, 2014 and is not expected to have a material impact on the consolidated financial statements.

Reclassifications

Certain reclassifications have been made to the December 31, 2011 financial statements to conform to the December 31, 2012 presentation The reclassifications had no effect on revenue and gains in excess of expenses or net assets as previously reported The provision for patient bad debts is now reported as a component of net patient service revenue rather than an operating expense

3. Net Patient Service Revenue

The System has agreements with third-party payors that provide for payments to the hospitals and THPG at amounts different from established rates A summary of the payment arrangements with major third-party payors follows

Medicare. Inpatient acute care services rendered to Medicare program beneficiaries are paid at prospectively determined rates per discharge These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors Inpatient nonacute services, outpatient services, and certain capital and medical education costs related to Medicare beneficiaries are paid based on a combination of prospective and cost reimbursement methodologies or fee schedule. The hospitals are reimbursed for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports by the hospitals and audits thereof by the Medicare fiscal intermediary

Medicaid. Inpatient services rendered to Medicaid program beneficiaries are reimbursed under a prospectively determined system similar to Medicare Most outpatient services are reimbursed by the Medicaid program under a cost reimbursement methodology or fee schedule. The hospitals are reimbursed for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports by the hospitals and audits thereof by the Medicaid fiscal intermediary

Medicare and Medicaid cost report settlements are estimated in the period services are provided to the program beneficiaries. These estimates are revised as needed until final settlement of the cost report. Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. Net patient service revenue increased approximately \$18,934,000 and \$12,489,000 in 2012 and 2011, respectively, due to reassessment of settlement issues and other changes in estimates related to final settlements. Additionally, in 2012, the System received approximately \$20,930,000 additional Medicare payments from The Rural Floor Provision Settlement that was signed on April 5, 2012. This settlement related to the improper calculation of the Medicare DRG rate for System facilities by the Centers for Medicare and Medicaid Services (CMS) for years 2004 to 2011.

The System has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations. The basis for payment to the hospitals and THPG under these arrangements includes prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates. Items such as high cost drugs and implants are generally paid as an add-on to prospectively determined rates. All of these payment methods can occur independently or in combination for different commercial agreements.

Additionally, the Tax-Exempt Hospitals provide discounted pricing to uninsured patients The pricing is calculated by applying a discount to charges for services received The discount rate was 40% effective January 1, 2011 and 45% effective May 1, 2011 The consolidated and unconsolidated joint venture hospitals also provide similar discounted pricing to uninsured patients

The System recognizes patient service revenue associated with services provided to patients who have third-party payor coverage on the basis of contractual rates for the services rendered. For uninsured patients that do not qualify for charity care, the System recognizes revenue on the basis of its standard rates for services provided (or on the basis of discounted rates, if negotiated or provided by policy). On the basis of historical experience, a significant portion of the System's uninsured patients will be unable or unwilling to pay for the services provided. Thus, the System records a significant provision for bad debts related to uninsured patients in the period the services are provided.

3. Net Patient Service Revenue, continued

Patient service revenue, net of contractual allowances and discounts (but before the provision for bad debts), recognized in the year ended December 31, 2012 from these major payor sources, is as follows (dollars in thousands)

	2012	
Medicare	\$740,	746
Medicare Managed Care	306,	026
Medicaid	162,	935
Medicaid Managed Care	125,	159
Managed Care	2,183,	667
Commercial and Other	113,	292
Private Pay	194,	138
	\$ 3,825,	963

THR (through Texas Health Presbyterian Hospital Dallas), Baylor Health Care System, HCA North Texas Division, and Methodist Hospitals of Dallas have entered into an Affiliation Agreement with Parkland Memorial Hospital and Healthcare System (Parkland), and have created Dallas County Indigent Care Corporation (DCICC), a Texas non-profit corporation, to effectuate participation in the Texas Private Hospital Medicaid Upper Payment Limit (UPL) program and subsequent 1115 waiver program The UPL program ended on September 30, 2011 and was replaced with the 1115 waiver when it was approved by CMS on December 12, 2011 retroactive to October 1, 2011 DCICC has separately entered into a series of agreements with Parkland and the University of Texas Southwestern Medical Center of Dallas (UT Southwestern) In September, 2009, THR and its affiliates agreed to expand the Dallas County UPL program by adding additional hospitals and assuming additional contracts with UT Southwestern THR added the following hospitals Texas Health Presbyterian Hospitals Plano, Allen, Denton, Kaufman and the joint venture hospital Texas Health Presbyterian Hospital Rockwall

Beginning in August, 2009, THR (through Texas Health Harris Methodist Hospitals Fort Worth, Hurst-Euless-Bedford, Southwest Fort Worth, Azle and Texas Health Arlington Memorial Hospital), Baylor Health Care System, HCA North Texas Division, and Methodist Hospitals of Dallas have entered into an Affiliation Agreement with John Peter Smith Hospital and Healthcare System (JPS), and have created Tarrant County Indigent Care Corporation (TCICC), a Texas non-profit corporation In January 2010, THR and its affiliates agreed to expand the Tarrant County UPL program by adding Texas Health Harris Methodist Hospital Cleburne and Texas Health Harris Methodist Hospital Stephenville During 2012, Huguley Memorial Medical Center entered into an affiliation agreement with JPS TCICC has separately entered into a series of agreements with JPS and various physician groups

During 2012 and 2011, THR, on behalf of its participating hospitals, recorded supplemental Medicaid revenue of approximately \$133,154,000 and \$113,515,000, respectively, under the UPL and subsequent 1115 waiver programs At December 31, 2012 and 2011, THR had a receivable of \$44,665,000 and \$23,367,000, respectively, related to the UPL and subsequent 1115 waiver program for both the DCICC and TCICC programs

During 2012 and 2011, THR, on behalf of its participating hospitals, recorded expense of approximately \$79,229,000 and \$64,920,000, respectively, representing disbursements made to the companies listed above through the DCICC and TCICC for providing services to Dallas and Tarrant County indigent patients

3. Net Patient Service Revenue, continued

At December 31, 2012 and 2011, THR has deferred revenue of approximately \$9,811,000 and \$23,197,000, respectively included in other accrued liabilities on the consolidated balance sheets. The deferred revenue at December 31, 2012 is comprised of approximately \$15,454,000 representing 10% of the payments that have been received or are expected under the waiver programs (Dallas and Tarrant County) relating to uncertainties surrounding the State of Texas capacity limits, offset by approximately \$5,643,000 net receivable due from the other partners in the DCICC and TCICC relating to indemnity agreement requirements Approximately \$13,661,000 of the deferred revenue at December 31, 2011 represents 10% of payments that were received under the UPL programs (Dallas and Tarrant County) relating to uncertainties surrounding the State of Texas capacity limits. The remaining \$9,536,000 represents liabilities incurred when the UPL program ended on September 30, 2011 related to both DCICC and TCICC. The end of the UPL program caused certain provisions under the indemnity agreements to become effective relating back to the start of both the DCICC and TCICC and TCICC metating back to the start of both the DCICC and TCICC metating back to the start of both the DCICC and TCICC metating back to the start of both the DCICC and TCICC metating back to the start of both the DCICC and TCICC metating back to the start of both the DCICC and TCICC metating back to the start of both the DCICC and TCICC metating back to the start of both the DCICC and TCICC metating back to the start of both the DCICC and TCICC metating back to the start of both the DCICC and TCICC metating back to the start of both the DCICC and TCICC metating back to the start of both the DCICC and TCICC metating back to the start of both the DCICC and TCICC metating back to the start of both the DCICC and TCICC metating back to the start of both the DCICC and TCICC metating back to the start of both the DCICC and TCICC metating back to the start of both the DCICC and TCI

4. Charity Care and Community Benefit

In accordance with its mission and promise, THR, through its hospitals, commits substantial resources to sponsor a broad range of services for the indigent as well as the broader community. Community benefit provided to the indigent includes the cost of providing services to persons who cannot afford health care due to inadequate resources and/or to persons who are undernsured. This category of community benefit in accordance with Texas law includes the unreimbursed costs of traditional charity care as well as the estimated unreimbursed costs of care provided to beneficiaries of Medicaid and other indigent public programs. THR also benefits the communities it serves by providing facilities for the education and training of health care professionals and by participating in research activities that offer the potential of improving health care

THR also promotes access to health care services by providing support for indigent care clinics, promotes community health education and wellness programs, supports other local community based non-profit organizations through charitable donations, and sponsors a variety of health-related support groups and programs. These activities are classified as community benefits under Texas law

Finally, THR hospitals provide a significant amount of health care services to uninsured and underinsured individuals who do not pay for the services they receive When THR does not have the information required to properly determine charity status, the amounts owed by these individuals are classified as bad debt expense

THR provides care to patients who meet criteria established under its charity care policy without charge or at amounts less than their established rates Because THR does not pursue collection of amounts determined to qualify as charity care, they are not reported as net patient service revenue THR estimated costs associated with charity care based on the ratio of cost to gross charges and applying this ratio to charity care provided THR estimates direct and indirect costs associated with providing charity care was approximately \$183,650,000 and \$144,044,000 for the years ended December 31, 2012 and 2011, respectively THR receives certain funds to offset or subsidize charity services provided from gifts or grants restricted for charity or indigent care. The amount of such funds recognized in unrestricted operations from such sources totaled approximately \$621,000 and \$568,000 for the years ended December 31, 2012 and 2011, respectively

5. Investments

Short-Term Investments

The composition of short-term investments at December 31, 2012 and 2011 is set forth in the following table (dollars in thousands)

	2012		 2011
Fixed income securities	\$	1,526	\$ 1,495

Assets Limited as to Use

Assets limited as to use that are required for obligations classified as current liabilities are included in current assets in the consolidated balance sheets. The composition of assets limited as to use at December 31, 2012 and 2011 is set forth in the following table (dollars in thousands)

	2012	2011	
Internally designated			
Cash and cash equivalents	\$ 45	\$ 77	
U S government securities	1,151	1,138	
Fixed income securities	694,536	603,374	
Equity securities	1,357,276	1,111,370	
Hedge funds	1,570	1,396	
Donor-restricted special purpose and	.,	.,	
endowment funds			
Cash and cash equivalents	1,382	1,030	
Mutual funds	- ,	842	
Mineral interests	4,330	4,650	
Real estate	2,768	2,768	
Fixed income securities	36,580	33,956	
Equity securities	73,033	61,822	
Beneficial interest in perpetual trust, held			
in charitable remainder unitrusts, and			
held in chantable gift annuities			
Cash and cash equivalents	273	364	
Mutual funds	276	272	
Mineral interests	1,144	1,371	
Real estate	842	842	
Fixed income securities	3,974	3,807	
Equity secunties	4,022	3,653	
Other provisions			
Cash and cash equivalents	51,657	1,658	
Fixed income securities	44,583	49,530	
Equity secunties	13,330	11,790	
	2,292,772	1,895,710	
Less Assets limited as to use -			
required for current liabilities	(254,394)	(154,051)	
	\$ 2,038,378	\$ 1,741,659	

5. Investments, continued

Assets Limited as to Use, continued

Excluded from the above table are promises to give of approximately \$12,591,000 and \$10,485,000 at December 31, 2012 and 2011, respectively that are included in assets limited as to use in the accompanying consolidated balance sheets. These promises to give are comprised of the following at December 31, 2012 and 2011 (dollars in thousands)

		2012		2011
Unconditional promises to give before unamortized discount and allowance for uncollectibles Less Unamortized discount	\$	13,396 (121)	\$	11,251 (235)
Less Allowance for uncollectibles		13,275 (684)		11,016 (531)
Net unconditional promises to give	\$	12,591	\$	10,485
Schedule of future amounts due Less than one year	\$	7,632	\$	5,032
One to five years Over five years	• 	3,961 1,803	•	4,477 1,742
Total	\$	13,396	\$	11,251

Discount rates for these promises to give ranged from 0 16% to 4 82% and from 0 36% to 4 82% for the years ended December 31, 2012 and 2011, respectively

THR and its wholly-controlled affiliates participate with Presbyterian Healthcare Resources, a founding member of THR, in a pooled, long term investment fund administered by THR Amounts internally designated represent THR and its wholly-controlled affiliates pro rata share of the fund These funds exist to provide liquidity for the System, to support its capital program, and to backstop short-term reserves as a buffer against interruption of business operations due to catastrophic events The fund's asset allocation is a reflection of the System's investment objectives as stated in its investment policy statement. Prior to July 16, 2012, the fixed income securities in the pool, which are primarily US government obligations, were designated as other-than-trading securities while the equity securities were designated as trading. As a result of modifications to THR's investment policy statement effective July 16, 2012, all purchases of fixed income securities in the pool after this date are designated as trading securities.

Management evaluates THR and its wholly-controlled affiliates' fixed income securities to determine whether any are deemed to be other-than-temporarily impaired due to credit worthiness of the bond issuers. There were no securities deemed to be other-than-temporarily impaired at December 31, 2012 or 2011.

At December 31, 2012, THR and its wholly-controlled affiliates' were not invested in any fixed income securities that are deemed not to be other-than-temporarily impaired and have been in a continuous unrealized loss position for twelve months or greater. At December 31, 2012, the fair value and gross unrealized losses on THR and its wholly-controlled affiliates' pro rata share of fixed income securities that are deemed not to be other-than temporarily impaired and have been in a continuous unrealized loss position for less than twelve months were approximately \$83,097,000 and \$705,000, respectively

5. Investments, continued

Investment Income

Net realized investment income, included in revenue and gains in excess of expenses and losses in the consolidated statements of operations and changes in net assets, is comprised of the following for the years ended December 31, 2012 and 2011 (dollars in thousands)

	2012	2011
Interest and dividends Realized gains, net	\$ 55,817 31,116	\$ 34,701 <u>68,418</u>
Total net realized investment income	86,933	103,119
Less Net realized investment gain related to restricted funds	(3,176)	(4,489)
Net realized investment income, other than amount related to restricted funds	\$ 83,757	\$ 98,630

6. Property and Equipment

A summary of property and equipment at December 31, 2012 and 2011 is as follows (dollars in thousands)

	2012	2011
Land	\$ 140,994	\$ 145,338
Buildings and improvements	1,904,294	1,794,580
Fixed equipment	318,165	306,315
Major movable equipment	840,159	759,555
Building and equipment under capital lease obligations	8,103	8,123
Less Accumulated depreciation and	3,211,715	3,013,911
amortization	(1,556,082)	(1,416,000)
	1,655,633	1,597,911
Construction and renovation in progress	40,685	67,411
	\$ 1,696,318	\$ 1,665,322

Depreciation and amortization expense related to property and equipment from continuing operations for the years ended December 31, 2012 and 2011 was approximately \$178,999,000 and \$178,738,000, respectively Included in the above table is the cost, approximately \$322,321,000 and \$298,752,000, and accumulated depreciation, approximately \$168,088,000 and \$151,490,000, of land, buildings, and equipment held out for lease at December 31, 2012 and 2011, respectively

6. Property and Equipment, continued

The System has several construction projects in progress, which include renovation and modernization of existing facilities and construction of new facilities Total remaining estimated costs of these projects is approximately \$154,959,000, of which the System has outstanding commitments of approximately \$63,074,000 at December 31, 2012 Total interest capitalized during the years ended December 31, 2012 and 2011 was approximately \$2,230,000 and \$1,001,000, respectively

The System recognizes a liability for the fair value of a conditional asset retirement obligation if the fair value of the liability can be reasonably estimated. Uncertainty about the timing and (or) method of settlement of a conditional asset retirement obligation should be factored into the measurement of the liability when sufficient information exists. This applies to legal obligations to perform an asset retirement activity in which the timing and (or) method of settlement are conditional on a future event that may or may not be within the control of the entity. The fair value of a liability for a legal obligation associated with the retirement of long-lived assets is recognized in the period in which it is incurred. The fair value, which approximates the cost a third party would incur in performing the tasks necessary to retire such assets, is recognized at the present value of expected future cash flows and is added to the carrying value of the associated asset and depreciated over the asset's useful life

Asset retirement obligations related to asbestos removal are recorded as other non-current liabilities in the accompanying consolidated balance sheets and totaled approximately \$6,894,000 and \$7,335,000 at December 31, 2012 and 2011, respectively As a result of changes in estimated costs to abate certain types of asbestos, the System recorded decreases to the liability and a reduction in asbestos abatement expenses of approximately \$29,000 during the year ended December 31, 2012, and increases to the liability and additional asbestos abatement expenses of approximately \$138,000 during the year ended December 31, 2011 Depreciation expense related to the associated assets was approximately \$46,000 and \$47,000 in 2012 and 2011, respectively Additional accretion costs were approximately \$373,000 and \$365,000 for the years ended December 31, 2012 and 2011, respectively

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7. Long-Term Debt

A summary of long-term debt at December 31, 2012 and 2011 is as follows (dollars in thousands)

	 2012		2011
System Revenue Bonds (Texas Health Resources), Series 2012A (Taxable), fixed interest rates of 4 366%, due through 2047 System Revenue Bonds (Texas Health Resources), Series 2012B,	\$ 100,000	\$	-
variable interest rates, due through 2047 (interest rate was 0 11% at December 31, 2012)	50,000		-
System Revenue Bonds (Texas Health Resources), Series 2010, fixed interest rates of 5 00%, due through 2040	157,550		157,550
System Tax-Exempt Loan (Texas Health Resources), Series 2010 Bank of America Private Loan, variable interest rates, due through 2035, (interest rates were 0 78% and 0 82% at	,		,
December 31, 2012 and 2011, respectively) System Tax-Exempt Loan (Texas Health Resources), Series 2010 Compass Private Loan, variable interest rates, due through 2033, (interest rates were 1 17% and 1 19% at December 31, 2012	33,388		20,157
and 2011, respectively) System Revenue Bonds (Texas Health Resources), Series 2008A, 2008B, and 2008C, variable interest rates, due through 2047, (interest rates ranging from 0 11% to 0 13% and 0 03% to 0 30%	64,588		36,293
at December 31, 2012 and 2011, respectively) System Revenue Bonds (Texas Health Resources), Series 2007A	176,055		176,055
and 2007B, fixed interest rates of 5 00%, due through 2047 Term and Revolving Loans (Rockwall Regional Hospital, L L C), variable interest rates, due through 2017, (interest rates ranging from 2 16% to 2 26% and 2 13% to 2 26% at December 31, 2012	671,005		684,565
and 2011, respectively) Term and Revolving Loans (Flower Mound Hospital Partners, L L C), variable interest rates, due through 2018, (interest rates ranging from 1 53% to 1 78% and 1 30% to 1 53% at December 31, 2012	47,086		56,043
and 2011, respectively) Term and Revolving Loans (AMH Cath Labs, L L C), variable interest rates, due through 2022, (interest rates ranging from 1 11% to 1 51% and 1 19% to 1 59% at December 31, 2012 and 2011,	93,809		102,517
respectively) Notes Payable (Health Imaging Partners, LLC) varying rates of imputed interest, due through 2018, (interest rates ranging from 2 94% to 7 95% and 2 94% to 7 90% at December 31, 2012 and	21,700		22,524
2011, respectively) Note Payable (THR-SCA Holdings, LLC), convertible to equity,	9,498		2,360
Interest rate of 4% fixed or 49% of available cash flow, due 2032 Capital Lease Obligations, at imputed interest rates ranging from	7,492		-
4 74% - 8 09% collateralized by leased equipment Other loans and notes payable, variable interest rates due through 2017 (interest rates ranging from 1 96% to 3 30% and 2 71% to	3,142		4,157
8 00% at December 31, 2012 and 2011, respectively)	 8,998 1,444,311	1	3,087
Add Unamortized original issue premium/discount, net Less	10,504		11,961
Current portion of long-term debt	 (209,634)		(161,647)
Long-term debt, net of current portion	\$ 1,245,181	\$ 1	,115,622

7. Long-Term Debt, continued

In December, 2012, THR entered into credit agreements with Wells Fargo Bank N A and U S Bank N A for lines of credit of \$75,000,000 each (the Credit Agreements) Under the Credit Agreements, outstanding balances under the lines of credit generally bear interest at a variable rate calculated as a percentage of LIBOR plus a spread At December 31, 2012, there were no outstanding balances under these Credit Agreements

THR issued Series 2012A (Series 2012A Bonds) and 2012B (Series 2012B Bonds) bonds (collectively the Series 2012 Bonds) through Tarrant County Cultural Education Facilities Finance Corporation (official statements dated September 27, 2012) in the amounts of \$100,000,000 and \$50,000,000, respectively The proceeds of the Series 2012 Bonds will be used to (a) finance and reimburse THR for the costs of the acquisition, construction, renovation, remodeling and/or equipping of capital improvements and (b) pay certain costs incurred in connection with the issuance of the Series 2012 Bonds. The Series 2012A Bonds are taxable fixed rate bonds that were priced to yield 4 366% interest. The Series 2012B Bonds are tax-exempt variable rate demand bonds, and are as such subject to periodic tender and remarketing provisions. The interest rates at which the bonds are remarketed are determined in accordance with the remarketing agreement applicable to the Series 2012B Bonds. Liquidity for payment of the Series 2012B Bonds tendered for purchase and not remarketed is provided by THR under a self liquidity program. As a result, THR has classified the Series 2012B Bonds as a current liability in the current portion of long-term debt.

In November, 2010, THR entered into tax-exempt loan agreements with Bank of America, N A and Compass Mortgage Corporation in the aggregate principal amount of \$135,000,000 (the Bank Loans) The proceeds of these Bank Loans will be used (a) to pay costs of acquiring, constructing, renovating, remodeling and/or equipping capital improvements for certain THR tax-exempt health facilities, and (b) to pay certain costs incurred in connection with the Bank Loans The Bank Loans bear interest at variable rates calculated as a percentage of LIBOR plus a spread At December 31, 2012 and 2011, THR had drawn approximately \$33,388,000 and \$20,157,000, and \$64,588,000 and \$36,293,000 on the Bank of America and Compass Bank Loans, respectively

THR issued Series 2010 bonds (the Series 2010 Bonds) through the Tarrant County Cultural Education Facilities Finance Corporation (official statement dated November 11, 2010) in the amount of \$157,550,000 The proceeds of the Series 2010 Bonds were used (a) to refund the Tarrant County Health Facilities Development Corporation Texas Health Resources System Revenue Bonds, Series 2008D, 2008F, and 2008G, and (b) to pay certain costs incurred in connection with the issuance of the Series 2010 Bonds and the provisions for payment of the refunded Series 2008D, 2008F, and 2008G Bonds

THR issued Series 2008A-G bonds (the Series 2008 Bonds) through the Tarrant County Cultural Education Facilities Finance Corporation (official statement dated October 27, 2008) in the amount of \$366,120,000 The proceeds of the Series 2008 Bonds were used (a) to refund the Tarrant County Health Facilities Development Corporation Texas Health Resources System Revenue Bonds, Series 2003 (the Series 2003 Bonds) (\$300,000,000) and the Plano Health Facilities Development Corporation Unit Priced Demand Adjustable Revenue Bonds (Children's and Presbyterian Healthcare Center of North Texas Project) Series 1989 (the Series 1989 Bonds) (\$27,900,000), (b) to finance or refinance the purchase, development, construction, reconstruction, renovation, rehabilitation and/or equipping of certain THR tax-exempt health facilities (\$35,900,000), and, (c) pay certain costs incurred in connection with the issuance of the Series 2008 Bonds and the provisions for payment of the refunded Series 2003 and Series 1989 Bonds As previously discussed, THR defeased all of the outstanding Series 2008D, 2008F, and 2008G Bonds in November, 2010, with proceeds from the issuance of the Series 2010 Bonds In addition, THR redeemed all of the outstanding Series 2008E Bonds on November 22, 2010 at a purchase price equal to the principal amount (\$36,140,000) thereof plus interest accrued thereon to the redemption date THR used available cash to redeem the Series 2008E Bonds

7. Long-Term Debt, continued

The Series 2008 Bonds are variable rate demand bonds Accordingly, the Series 2008 Bonds are subject to periodic tender and remarketing provisions The interest rates at which the bonds are remarketed are determined in accordance with the remarketing agreement applicable to each series of the Series 2008 Bonds Liquidity for payment of the Series 2008A (\$65,000,000) and 2008B (\$50,285,000) Bonds tendered for purchase and not remarketed is provided by THR under a self liquidity program As a result, THR has classified these two series as current liabilities in the current portion of long-term debt Liquidity for payment of the Series 2008C Bonds tendered for purchase and not remarketed is provided by a Standby Bond Purchase Agreement (SBPA) with JPMorgan Chase Bank, NA With respect to the bonds supported by a SBPA, any principal balance that would require repayment within twelve months under the terms of the SBPA agreement is classified as current Based on the payment terms in the SBPA, at the end of any reporting period, THR could have up to three of twelve quarterly payments due within a one-year period of time, therefore, THR carries 3/12 of the outstanding principal amount on these bonds as a current liability in the current portion of long-term debt THR's management believes that the lending institution holding this SBPA has the ability to meet its obligation, if necessary The SBPA expires November 23, 2015 and may be renewed or replaced In the event the SBPA is not renewed and THR is unable to replace the liquidity facilities, the outstanding bonds become bank bonds under a mandatory tender provision The SBPA also contains certain liquidity facility agreement special default provisions that would result in immediate termination of the agreement requiring THR to purchase any tendered bonds that are unable to be remarketed

In the event all of the Series 2008 and Series 2012B Bonds were tendered and the remarketing agents were unable to remarket the bonds, THR's required repayment of principal as compared to scheduled principal repayments are as follows (dollars in thousands)

Series 2008 and 2012B Bonds				
Year Ending December 31,	F	cheduled Principal ayments	ar	Self .iquidity nd SBPA rovisions
2013 2014 2015 2016 Thereafter	\$	- - - 226,055	\$	180,477 20,257 20,257 5,064 -
Total	\$	226,055	\$	226,055

Concurrent with the issuance of the Series 1997 Bonds and amended in connection with the issuance of the Series 2008 and Series 2012 Bonds, THR entered into the Second Amended and Restated Master Trust Indenture (the Master Indenture) Among other requirements, THR granted a security interest in (a) certain of its revenue (as defined in the Master Indenture) and accounts receivable of the grantor, (b) all money and investments held or required to be held for the credit of the funds and accounts established by or under the Master Indenture, and (c) any and all property that may, from time to time, be subjected to the lien and security interest of the Master Indenture

7. Long-Term Debt, continued

In April and May 2007, at THR's request, Tarrant County Cultural Education Facilities Finance Corporation issued \$597,840,000 of Refunding Revenue Bonds and \$100,000,000 of Revenue Bonds, Series 2007A and 2007B, respectively The proceeds of the Series 2007A Bonds were used (a) to provide payment of principal, redemption premium, and interest to redemption or maturity on \$366,985,000 outstanding Series 1997A Bonds, \$157,090,000 outstanding Series 1997B Bonds, and \$68,745,000 outstanding Series 1997C Bonds, and (b) to pay certain costs incurred in connection with the issuance of the Series 2007A Bonds will be used (a) to pay or reimburse THR for the costs of acquiring, constructing, renovating, remodeling, and/or equipping capital improvements for THR and its tax-exempt controlled affiliates, and (b) to pay certain costs incurred in connection with the issuance of the Series 2007B Bonds

In December, 2010, Rockwall entered into a Credit Agreement with JP Morgan Chase Bank NA (the Chase Agreement) The Chase Agreement provides Rockwall with a Real Estate Term Loan of \$42,000,000, an Equipment Term Loan of \$13,000,000, and a Revolving Loan of \$5,000,000 to be used as working capital Under the Chase Agreement, outstanding balances bear interest based on a one-, two-, or three-month LIBOR rate plus 1 95% The Real Estate Term Loan and Equipment Term Loan had outstanding balances of approximately \$37,800,000 and \$9,286,000, and \$39,900,000 and \$11,143,000 at December 31, 2012 and 2011, respectively The Revolving Loan had no outstanding balance at December 31, 2012 with an outstanding balance of \$5,000,000 at December 31, 2011

On January 13, 2011, Rockwall entered into a forward starting swap agreement with JPMorgan Chase Bank with respect to the \$42,000,000 Real Estate Term Loan This swap is intended to reduce the financial risk related to rising LIBOR interest rates by executing a cash flow hedge that will convert the floating rate exposure to a fixed rate hedge instrument. The fixed rate on this hedge is 2 70%, with a start date of January 31, 2011 and ending date of December 31, 2017 The fair value of this swap was a liability of approximately \$3,252,000 and \$2,892,000 at December 31, 2012 and 2011, respectively, and is included in other noncurrent liabilities on the accompanying consolidated balance sheets

In February 2008, Flower Mound entered into a Credit Agreement (the Agreement) with various lending institutions with JP Morgan Chase Bank, NA acting as agent for the lenders The Agreement provides Flower Mound with an Advancing Term Loan Commitment of \$105,000,000 used for the construction of the hospital building and the acquisition of equipment and a Revolving Loan Commitment of \$20,000,000 to be used as working capital During 2010, the Agreement was amended to reduce the Revolving Loan to \$15,000,000 as of December 31, 2010 and to \$10,000,000 as of December 31, 2011 During 2012, the Agreement was amended to reduce the Revolving Loan to \$5,000,000 Under the Agreement, outstanding balances for the Term and Revolving Loans bear interest based on one-, two-, three-, or six-month Eurodollar rates, plus 1 15% for the Term Loan and 0 90% for the Revolving Loan The balance outstanding on the Term Loan as of December 31, 2012 and 2011 was approximately \$93,809,000 and \$99,517,000, respectively There was no outstanding balance on the Revolving Loan as of December 31, 2012 The balance outstanding on the Revolving Loan as of December 31, 2011 was approximately \$3,000,000

Flower Mound also entered into a forward starting interest swap agreement with respect to \$73,500,000 of the Term Loan This swap is intended to reduce the financial risk related to rising interest rates by executing a cash flow hedge that will convert the floating rate exposure to a fixed rate hedge instrument. The fixed rate on the hedge is 4 76% with a start date of September 30, 2009 The fair value of the swap was a liability of approximately \$11,137,000 and \$11,524,000 at December 31, 2012 and 2011, respectively and is included in other noncurrent liabilities on the accompanying consolidated balance sheets. All of the increase or decrease in the fair value for the years ended December 31, 2012 and 2011 is recorded in other changes in unrestricted net assets in the accompanying consolidated statement of operations and changes in net assets.

7. Long-Term Debt, continued

On December 28, 2011, ACL entered into Loan Agreements with Bank of America, N A (the Agreements) The Agreements provide ACL with a ten year floating rate Service Line Term Loan of \$15,300,000, a seven year floating rate Equipment Term Loan of \$6,400,000 and a five year floating rate Revolving Line of Credit of \$10,000,000 The loans bear interest at LIBOR plus a credit spread of 1 3% for the Service Line Term Loan and 0 9% for the Equipment Term Loan and Revolving Line of Credit Balances outstanding as of December 31, 2012 and 2011 were \$15,300,000 on the Service Line Term Loan and \$6,400,000 on the Equipment Term Loan The balance outstanding as of December 31, 2011 on the Revolving Line of Credit was \$750,000 with no balance outstanding as of December 31, 2012

On December 22, 2011, ACL entered into Interest Rate Swap Agreements with Bank of America N A with respect to the Service Line Term Loan and Equipment Term Loan. These swaps are intended to reduce the financial risk related to rising LIBOR interest rates by executing a cash flow hedge that will convert the floating rate exposure to a fixed rate hedge instrument. The fixed rate on the Service Line Term Loan hedge is 2 0025%, with a start date of December 28, 2011 and ending date of January 1, 2022. The fixed rate on the Equipment Term Loan hedge is 1 6470%, with a start date of December 28, 2011 and ending date of January 1, 2012 and 2011 was a liability of approximately \$835,000 and \$255,000, respectively and is included in other noncurrent liabilities on the accompanying balance sheets. The swaps are considered effective hedges as of December 31, 2012 and 2011, therefore, the change in fair value of the swaps for the years ended December 31, 2012 and 2011 is recorded in other changes in unrestricted net assets in the accompanying consolidated statements of operations and changes in net assets.

Scheduled principal repayments on long-term debt are as follows (dollars in thousands)

Year Ending December 31,	Scheduled Principal Payments		
2013 2014	\$	29,157 29,839	
2015		30,633	
2016		37,032	
2017		37,060	
Thereafter		1,280,590	
Total	\$	1,444,311	

Unamortized bond and debt issuance costs at December 31, 2012 and 2011 were approximately \$6,224,000 and \$5,314,000, respectively, and are included in other assets in the accompanying consolidated balance sheets

The Master Indenture, SBPA, Bank Loans and Credit Agreements contain various covenants which require, among other things, the maintenance of certain financial ratios and certain other restrictions Management believes THR is in compliance with its covenants as of December 31, 2012

8. Net Assets

Temporarily Restricted Net Assets

Temporarily restricted net assets at December 31, 2012 and 2011 were restricted for the following purposes (dollars in thousands)

	2012		2011	
Capital improvements	\$	36,007	\$	32,819
Education and training		18,204		16,833
Patient care		10,654		9,230
Research		6,786		6,721
Community outreach		3,560		3,914
Other restricted purposes		7,216		6,353
	\$	82,427	\$	75,870

Permanently Restricted Net Assets

Permanently restricted net assets at December 31, 2012 and 2011 were restricted by donors to be maintained by THR in perpetuity for the following purposes (dollars in thousands)

	2012		2011	
Education and training	\$	22,378	\$	20,163
Research		11,945		11,549
Patient care		7,968		7,597
Capital improvements		3,526		3,467
Community outreach		2,566		2,491
Other restricted purposes		8,176		7,986
	\$	56,559	\$	53,253

9. Endowment

The Foundations' endowments consist of donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments Net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions

9. Endowment, continued

Based on the interpretation of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) by the Board of Trustees of the Foundations, the guidance in FASB ASC 958-205, Not-for-Profit Entities Presentation of Financial Statements, and absent explicit donor stipulations to the contrary, the Foundations classify the original value of gifts donated to the permanent endowment as well as accumulations to the permanent endowment made at the direction of the donor or by policy as permanently restricted net assets. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets used as temporarily restricted net assets until those amounts are appropriated for expenditure by the Foundations in a manner consistent with the standard of prudence prescribed in UPMIFA. In accordance with UPMIFA, the Foundations consider the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds

- (1) The duration and preservation of the fund
- (2) The purposes of the Foundations and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
 - (6) Other resources of the Foundations
 - (7) The investment policies of the Foundations

Changes in the Foundations' endowment net assets for the years ended December 31, 2012 and 2011 is as follows (dollars in thousands)

	Des End	Board signated lowment Funds estricted	Donor- R Endowme nporarily estricted	ent Fi Per		Total Iowment Funds
Balance at December 31, 2010	\$	-	\$ -	\$	-	\$ -
Transfer in from change in control of						
Foundations		42,712	26,758		43,583	113,053
Contributions		-	-		541	541
Interest and dividends		629	1,747		-	2,376
Realized and unrealized gains, net		(137)	192		-	55
Transfers		-	(1,501)		1,940	439
Amounts appropriated for expenditure		(209)	 (2,325)			 (2,534)
Balance at December 31, 2011		42,995	24,871		46,064	113,930
Contributions		-	-		2,221	2,221
Interest and dividends		827	1,883		-	2,710
Realized and unrealized gains, net		2,818	2,974		-	5,792
Transfers		-	(718)		1,267	549
Amounts appropriated for expenditure		(236)	 (1,433)			 (1,669)
Balance at December 31, 2012	\$	46,404	\$ 27,577	\$	49,552	\$ 123,533

From time to time, the fair value of assets associated with an individual donor-restricted endowment fund may fall below the original value of the fund In accordance with GAAP, deficiencies of this nature are reported in unrestricted net assets There were no deficiencies of this nature as of December 31, 2012 and 2011

9. Endowment, continued

The Foundations have adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Under this policy, the endowment assets are invested in securities and other instruments which compliment or balance one another, thereby reducing risk without significantly reducing average returns

To satisfy its long-term rate-of-return objectives, the Foundations rely on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends) The Foundations target a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints

The Foundations have spending policies that allow up to 4% of the endowment to be appropriated for expenditure unless otherwise stipulated in the donor agreement, calculated after the endowment principal has been increased by the annual Consumer Price Index. This is consistent with the Foundations' objectives to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth

10. Non-Controlling Interests

The System controls and therefore consolidates certain investees in its partnerships with physicians and non-physicians to operate hospitals and other health related ventures. The activity for non-controlling interests for the years ended December 31, 2012 and 2011 is summarized below (dollars in thousands).

	 2012	 2011
Non-controlling ownership interest in equity of consolidated		
affiliates, beginning of year	\$ 49,343	\$ 43,283
Revenue and gains in excess of expenses and losses		
attributable to non-controlling interest	53,215	43,358
Elimination of noncontrolling interest on Denton Surgery Center	(1,053)	-
Non-controlling interest in change in fair value of interest rate		
swap agreements	(281)	-
Contributions from non-controlling interest holders	2,352	4,682
Distributions to non-controlling interest holders	 (42,666)	 (41,980)
Non-controlling ownership interest in equity of consolidated		
affiliates, end of year	\$ 60,910	\$ 49,343

11. Retirement Plans

The System has various plans, primarily defined contribution plans, which cover eligible fulltime and part-time employees of the System Plan contributions, included in salaries, wages, and employee benefits in the consolidated statements of operations and changes in net assets, were approximately \$49,165,000 and \$48,952,000 for the years ended December 31, 2012 and 2011, respectively

12. Federal and State Income Taxes

The System has certain subsidiaries and operations such as partnership interests, retail pharmacies and outside laboratory services that are taxable for federal income tax purposes. The taxable activities of all includible entities have approximately \$1,082,000 and \$936,000 in net deferred tax assets, against which a 100% valuation allowance has been recorded, for the years ended December 31, 2012 and 2011, respectively. While the System expects to generate taxable income from certain activities in the future, the valuation allowance has been recorded because the System does not believe taxable income will be incurred by the entities that generated the net deferred tax assets. The Texas franchise tax applies to certain of the System's consolidated for-profit and joint venture interests. Under this law, tax is calculated on a margin base and is therefore reflected in the System's statements of operations and changes in net assets as income tax expense. Federal and state income tax expense of approximately \$10,170,000 and \$6,166,000 is included in the consolidated statements of operations and changes in net assets for the years ended December 31, 2012 and 2011, respectively

13. Concentrations of Credit Risk

Financial institutions that potentially subject the System to concentrations of credit risk consist of deposits in banks and investments in excess of the Federal Deposit Insurance Corporation, Securities Investor Protection Corporation and other privately insured limits The System has not experienced any credit losses on these financial instruments

The hospitals and physician practices grant credit without collateral to their patients, most of whom are local residents and are insured under third-party payor agreements. The mix of gross receivables from patients and third-party payors at December 31, 2012 and 2011 is as follows

	2012	2011
Medicare	19%	21%
Medicare Managed Care	8%	6%
Medicaid	3%	2%
Medicaid Managed Care	6%	5%
Managed care organizations	45 %	45%
Other third-party payors	3%	3%
Patients	16%	18%
	100%	100%

14. Commitments and Contingencies

Management evaluates contingencies based upon available evidence In addition, allowances for losses are provided each year for disputed items which have continuing significance Management believes that allowances for losses have been provided to the extent necessary and that its assessment of contingencies is reasonable. Due to the inherent uncertainties and subjectivity involved in accounting for contingencies, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. To the extent that the resolution of contingencies results in amounts which vary from management's estimates, future operating results will be charged or credited. The principal commitments and contingencies are described below.

14. Commitments and Contingencies, continued

Professional and General Liability Insurance

The System has known professional and general liability claims and incidents that may result in the assertion of claims, as well as exposure from unknown incidents that may be asserted. In connection with these risks, THR maintains a self-insurance program for the professional and general liabilities of THR and its wholly-controlled hospital affiliates whereby undiscounted reserves are recorded based on actuarial estimates from an independent third-party actuary The self-insurance program includes coverage for general liability exposure of THPG Professional liability exposure of THPG is purchased from commercial carriers and is not included in the self-insurance program. In connection with the self-insurance program, THR maintains trust funds, included in assets limited as to use in the consolidated balance sheets, which hold assets for the purpose of paying potential professional liability and general liability claims. The System also purchases insurance for professional liability and general liability claims in excess of THR's self-insurance retention level

Workers' Compensation Insurance

The System purchases workers' compensation insurance from commercial carriers with per claim deductibles and aggregate limits Accrued claims include estimates for known claims and incidents incurred but not reported at December 31, 2012 and 2011, respectively

Employee Health Insurance

THR maintains a self-insurance medical plan for the employees of THR and its whollycontrolled affiliates Accrued claims include estimates for known claims and services incurred but not reported at December 31, 2012 and 2011, respectively THR also purchases insurance to limit its losses on claims for medical expenses

Guarantees of Indebtedness

The Tax-Exempt Hospitals guaranteed approximately \$15,386,000 and \$9,142,000 of patient notes purchased by banks at December 31, 2012 and 2011, respectively The System recorded a contingent liability of approximately \$7,470,000 and \$6,235,000 at December 31, 2012 and 2011, respectively, for these guarantees based on historical default rates

In conjunction with the USMD Hospital of Arlington, L P (USMD Arlington) partnership, THR entered into a limited guaranty agreement with Bank of America whereby THR guaranteed its proportionate share of any indebtedness outstanding between Bank of America and USMD Arlington Effective March 1, 2010, THR acquired an additional 26% ownership interest in USMD Arlington, for a total ownership interest of 51%, and also acquired a 51% ownership interest in USMD Hospital of Fort Worth, LP (USMD Fort Worth) In conjunction with these acquisitions, THR guaranteed an additional 26% of USMD Arlington's bank indebtedness and agreed to guarantee 100% of USMD Fort Worth's Southwest Bank indebtedness and 51% of their Bank of Texas indebtedness for a fee At December 31, 2012 and 2011, THR's share of principal on USMD Arlington's and USMD Fort Worth's outstanding indebtedness was approximately \$18,036,000 and \$8,557,000, and \$19,178,000 and \$10,971,000, respectively Payments are due from THR if USMD Arlington or USMD Fort Worth is unable to fulfill its obligations at the scheduled payment dates As of December 31, 2012, it is not probable that THR will be required to make significant payments under the limited guaranty agreements No amounts have been recorded in the accompanying consolidated financial statements for these guarantees

14. Commitments and Contingencies, continued

Guarantees of Indebtedness, continued

In conjunction with the previously discussed December 31, 2010 sale of Physerve Physicians Services, Inc to MedSynergies, Inc (MSI), THR also entered into a limited guaranty agreement with Comerica Bank whereby THR guaranteed 50% of the indebtedness outstanding between Comerica Bank and MSI under a Revolving Credit and Term Loan Agreement dated as of December 31, 2010 Effective September 29, 2012, Comerica Bank terminated the limited guaranty agreement At December 31, 2011, THR's 50% share of principal on MSI's outstanding indebtedness under this agreement was approximately \$20,000,000 In consideration of THR entering into this guaranty, MSI paid THR a monthly fee equal to a percentage of the indebtedness outstanding

Litigation

The System is a party to several legal actions arising in the ordinary course of its business. In management's opinion, the System has adequate legal defenses, insurance coverage, and (or) self insurance trust assets for each of these actions, and management estimates that these matters will be resolved without material adverse effect on the System's future financial position, results of operations, or cash flows

Regulatory Compliance

The health care industry is subject to numerous laws and regulations of federal, state, and local governments and compliance can be subject to future review and interpretation as well as the possible emergence of regulatory actions unknown or unasserted at this time. Management believes that the System is in substantial compliance with applicable government laws and regulations. Regulatory inquiries and voluntary reports may be made from time-to-time. It is management's policy to cooperate fully in resolving any such reports or inquiries.

In December, 2010, the Department of Justice (DOJ) issued a request for information pursuant to the False Claims Act to THR involving seven THR wholly controlled hospitals. The request involves information regarding Medicare claims submitted by the hospitals in connection with the implantation of implantable cardioverter defibrillators (ICDs) during the period 2003 to the date of the request. The government is seeking this information to determine if ICD implantation procedures were performed in accordance with Medicare coverage requirements. Management understands that the DOJ has submitted similar requests to other hospital systems as well. The System is cooperating with the government regarding its review, to date, the DOJ has not asserted any claim against THR hospitals.

THR's Corporate Compliance Department investigates all compliance matters reported through its compliance program As of the date of this disclosure, there was no additional pending or, to the knowledge of System management, threatened litigation, including professional liability claims, or reported compliance issues which in the opinion of System management involves any substantial risk of material liability for the System, and where applicable, in excess of available reserves and insurance coverage. In management's opinion, the System does not expect the resolution of any known regulatory compliance matters to have a material adverse effect on the System's future financial position, results of operations, or cash flows

14. Commitments and Contingencies, continued

Operating Leases

The System leases various equipment and facilities under operating leases expiring at various dates through 2025 Total rental expense, included in other operating expenses in the consolidated statements of operations and changes in net assets, was approximately \$87,220,000 and \$94,067,000 for the years ended December 31, 2012 and 2011, respectively

The following is a five year schedule, by year, of future minimum lease payments under noncancelable operating leases that have initial terms in excess of one year as of December 31, 2012 (dollars in thousands)

Year Ending	
December 31,	
2013	\$ 57,929
2014	45,322
2015	36,797
2016	32,036
2017	28,716

The System leases office space and land at fair market value to non-THPG physicians, health care related businesses, and others under operating leases expiring at various dates through 2072 Total rental income, included in other operating revenue and other non-operating gains in the consolidated statements of operations and changes in net assets, was approximately \$36,810,000 and \$38,727,000 for the years ended December 31, 2012 and 2011, respectively

The following is a five-year schedule, by year, of future minimum rental income payments under noncancelable leases that have initial terms in excess of one year as of December 31, 2012 (dollars in thousands)

Year Ending	
December 31,	
2013	\$ 26,241
2014	18,369
2015	14,481
2016	10,518
2017	7,819

15. Functional Operating Expenses

The System provides general and comprehensive health care services to residents within its geographic locations Operating expenses related to providing these services for the years ended December 31, 2012 and 2011 were as follows (dollars in thousands)

	2012	2011
Patient care services	\$ 3,004,051	\$ 2,886,043
General and administrative	410,294	368,200
Research and physician education	15,254	14,598
Fundraising	6,416	6,365
	\$ 3,436,015	\$ 3,275,206

16. Fair Value Measurements

The System follows the provisions of FASB ASC 820, *Fair Value Measurements and Disclosures*, for its financial assets and liabilities that are measured and reported at fair value each reporting period. The financial assets recorded at fair value on a recurring basis primarily relate to investments, assets limited as to use, interest rate swap agreements, and contributions receivable from split-interest agreements. FASB ASC 820 establishes a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within Levels 1 and 2 of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within Level 3 of the hierarchy)

The following tables present information about the System's assets and liabilities (dollars in thousands) that are measured at fair value on a recurring basis as of December 31, 2012 and 2011, and indicates the fair value hierarchy of the valuation techniques utilized to determine such fair value. In general, fair values determined by Level 1 inputs utilize quoted prices (unadjusted) in active markets for identical assets or liabilities. Fair values determined by Level 2 inputs utilize data points that are observable, such as quoted prices, interest rates and yield curves. Fair values determined by Level 3 inputs are unobservable data points for the asset or liability, and include situations where there is little, if any, market activity for the asset or liability. The System's assets limited as to use that are categorized as Level 3, or valued using significant unobservable inputs, represent an investment in the Central Texas Methodist Foundation, contributions receivable from split-interest agreements and an endowment fund primarily holding mineral interests that are valued based on a multiple of annual revenues

16. Fair Value of Financial Instruments, continued

	2012		i M Ider	oted Prices n Active arkets for itical Assets 'Level 1)	Ob	gnificant Other servable Inputs _evel 2)	Significant Unobservable Inputs (Level 3)		
Cash and cash equivalents	\$	51,733	\$	50,502	\$	1,231	\$	_	
Domestic equity securities									
Cash equivalents		23,961		23,961		-		-	
Energy		91,964		91,585		379		-	
Materials		69,540		69,540		-		-	
Industrials		102,117		102,117		-		-	
Consumer discretionary		229,656		229,179		477		-	
Consumer staples		67,607		67,293		314		_	
Health care		153,378		152,969		409		-	
Financials		213,697		213,185		512		-	
Information technology		202,800		202,743		57		-	
Telecommunication services		30,815		30,601		214		-	
Utilities		21,335		18,600		2,735		-	
Other		21,009		21,002		7		-	
International equity securities									
Mutual funds		110, 189		110,189		-		-	
Common collective trust		109,593		109,593		-		-	
Fixed income securities									
Cash equivalents		26,204		-		26,204		-	
US Government		13,732		-		13,732		-	
Corporate bonds		3,328		-		3,328		-	
Agency mortgages		208,430		-		208,430		-	
US Agencies		482,737		-		482,737		-	
Other		2,186		-		2,186		-	
Common collective trust		46,207		46,207		-		-	
Mutual funds		276		-		276		-	
Hedge funds		1,570		-		1,570		-	
Central Texas Methodist Foundation		1,151		-		-		1,151	
Real estate		3,610		-		3,592		18	
Mineral interests		5,473		-		-		5,473	
Contributions receivable from									
split-interest agreements		1,803				-		1,803	
Total assets	\$	2,296,101	\$	1,539,266	\$	748,390	\$	8,445	
Interest rate swap agreements	\$	(15,225)	\$		\$	(15,225)	\$	-	

16. Fair Value of Financial Instruments, continued

	2011		i Ma Iden	oted Prices n Active arkets for tical Assets Level 1)	Ob	gnificant Other servable Inputs _evel 2)	Significant Unobservable Inputs (Level 3)		
Cash and cash equivalents	\$ 1,488		\$	\$ 451		1,037	\$	-	
Domestic equity securities									
Cash equivalents		26,166		26,166		-		-	
Energy		118,449		118,045		404		-	
Materials		60,500		60,500		-		-	
Industrials		95,428		95,428		-		-	
Consumer discretionary		164,502		164,180		322		-	
Consumer staples		49,135		48,895		240		-	
Health care		114,836		114,496		340		-	
Financials		155,855		155,501		354		-	
Information technology		171,697		171,642		55		-	
Telecommunication services		17,847		17,651		196		-	
Utilities		29,148		29,062		86		-	
Other		15,570		13,181		2,389		-	
International equity securities									
Mutual funds		83,178		83,178		-		-	
Common collective trust		86,293		86,293		-		-	
Fixed income securities									
Cash equivalents		22,703		-		22,703		-	
US Government		14,123		-		14,123		-	
Corporate bonds		7,902		-		7,902		-	
Agency mortgages		195,444		-		195,444		-	
US Agencies		400,571		-		400,571		-	
Other		1,918		-		1,918		-	
Common collective trust		51,172		51,172		-		-	
Mutual funds		1,114		-		1,114		-	
Hedge funds		1,396		-		1,396		-	
Central Texas Methodist Foundation		1,138		-		-		1,138	
Real estate		3,610		-		3,592		18	
Mineral interests		6,022		-		-		6,022	
Contributions receivable from									
split-interest agreements		1,741				-		1,741	
Total assets	\$	1,898,946	\$	1,235,841	\$	654,186	\$	8,919	
Interest rate swap agreements	\$	(14,671)	\$	-	\$	(14,671)	\$	-	

Included in assets limited as to use in the accompanying statements of financial position is approximately \$10,788,000 and \$8,744,000 at December 31, 2012 and 2011, respectively, of pledges receivable that have been excluded from the above tables

The System's policy is to recognize transfers between levels of the fair value hierarchy on the date of the event or change in circumstances that caused the transfer There were no significant transfers into or out of level 1, level 2, or level 3 for the years ended December 31, 2012 and 2011

16. Fair Value of Financial Instruments, continued

The change in the fair value of the System's assets limited as to use valued using significant unobservable inputs (Level 3) is shown below (dollars in thousands)

	2012	2011		
Fair value recorded at beginning of year	\$ 8,919	\$-		
Transfer in from change in control of Foundations	-	8,109		
Sales/withdrawals	-	(46)		
Adjustment to record increase in estimated fair value				
due to realized investment gains	13	23		
Adjustment to record increase (decrease) in estimated				
fair value due to unrealized gains (losses)	(549)	487		
Change in value of splitt-interest agreements	62	346		
Fair value recorded at end of year	\$ 8,445	\$ 8,919		

The adjustment to record the increase (decrease) in estimated fair value due to realized and unrealized gains (losses) on the investments valued using significant unobservable inputs is included in changes in temporarily restricted net assets in the accompanying consolidated statements of operations and changes in net assets. The change in value of split-interest agreements on the investments valued using significant unobservable inputs is included in changes in unrestricted and temporarily restricted net assets in the accompanying consolidated statements of operations and changes in net assets. The increase in unrestricted and temporarily restricted net assets in the accompanying consolidated statements of operations and changes in net assets. The increase in unrealized gains (losses) relating to assets still held at December 31, 2012 and 2011 is approximately (\$549,000) and \$487,000, respectively

The following methods and assumptions were used by the System in estimating the fair value of its financial instruments

Cash and Cash Equivalents

The carrying amounts, at face value or cost plus accrued interest, approximate fair value because of the short maturity of these instruments

Equity Securities

Equity securities are measured using quoted market prices

Fixed Income Securities

Fixed income securities are measured using quoted market prices, if available, or estimated using quoted market prices for similar assets

Common Collective Trusts

Investments in common collective trusts may be accessed at any time at the net asset value as reported by the manager on a daily basis THR's interest in these trusts contains no other rights or obligations. As such, net asset value represents fair value for these investments Each common collective trust invests in either equity or fixed income securities.

Mutual Funds

Values of investments in mutual funds are based on net asset values

16. Fair Value of Financial Instruments, continued

Hedge Funds

Values of investments in hedge funds are estimated by the general partner of the hedge fund based on the underlying securities which are primarily level 1 and 2 financial instruments and reviewed by management of THR

Central Texas Methodist Foundation

The value of the investment in the Central Texas Methodist Foundation is estimated by the manager of the foundation based on the valuation of loans made by the foundation

Real Estate

Investments in real estate are measured by private valuations

Mineral Interests

Investments in mineral interests are estimated based on a multiple of annual revenues

Contributions Receivable from Split-Interest Agreements

The fair value of the contribution is measured at the present value of the estimated future cash receipts from the trust's assets

Long-Term Debt

Fair value of the System's long-term debt is estimated based on the quoted market prices for the same or similar issues or on the current rates offered to the System for debt of the same remaining maturities and is therefore classified as Level 2 under the fair value hierarchy. The carrying amounts and fair value of the System's long-term debt at December 31, 2012 and 2011 were as follows (dollars in thousands)

	Book \	/alue	Estimated Fair Value					
	 2012		2011		2012	2011		
Fixed rate	\$ 939,059	\$	854,076	\$	994,280	\$	891,539	
Variable rate	494,118		413,589		494,118		413,589	
Other	 21,638		9,604		21,638		9,604	
	\$ 1,454,815	\$	1,277,269	\$	1,510,036	\$	1,314,732	

Interest Rate Swap Agreements

Current market pricing models were used to estimate fair values of interest rate swap agreements

Other Financial Instruments

The carrying amount reported in the consolidated balance sheets for cash and cash equivalents, receivables, accounts payable, estimated third-party settlements, accrued salaries, wages, and employee benefits, and other accrued liabilities approximates its fair value due to the short-term nature of these financial instruments

17. Investments in Unconsolidated Affiliates

THR and its controlled affiliates participate with other non-profit organizations, physicians, and non-physicians to provide health care related services At December 31, 2012, THR and its controlled affiliates own interests in Community Hospice of Texas (Hospice), a provider of hospice services, LHCG XXXIII, LLC (LHC Home Health), a provider of home health services, North Central Texas Services (d/b/a CareFlite) (CareFlite), a provider of helicopter, fixed wing and ground ambulance services, USMD Arlington and USMD Fort Worth, short-stay hospitals, Imaging Center Partnership, LLP (d/b/a Southwest Diagnostic Imaging Center) (SDIC), a provider of outpatient diagnostic imaging services, Sherman/Grayson Health System, LLC (d/b/a Texas Health Presbyterian Hospital – WNJ) (WNJ) and Texas Health Huguley, Inc (d/b/a Huguley Memorial Medical Center) (Huguley), acute care hospitals, THR/STT Rockwall ASC, LLC (STT Rockwall), THR/STT Southlake ASC, LLC (STT Southlake), ambulatory surgery centers, and other partnerships

Effective May 1, 2012, THR entered into an agreement with Adventist Health System to form a joint venture to own and manage Huguley Memorial Medical Center, a 213 bed hospital located in south Fort Worth Huguley Memorial Medical Center will remain a non-profit, faith-based organization, and over time, is expected to adopt the Texas Health brand

Effective June 1, 2012, THR purchased shares of THR/STT Rockwall ASC, LLC and THR/STT Southlake ASC, LLC, two existing ambulatory surgery centers located in Rockwall and Southlake, respectively

Effective July 1, 2012, Texas Health Presbyterian Hospital Dallas sold its Home Health service line to LHCG XXXIII, LLC In conjunction with the transaction, THR acquired a 20% ownership interest in that joint venture and recorded a gain on the sale of the service line of approximately \$3,787,000, which is included in other operating revenue in the accompanying consolidated statements of operations and changes in net assets

Effective October 1, 2012, THR entered into an agreement with Surgical Care Affiliates, LLC (SCA) to form a joint venture to acquire and develop ambulatory surgery centers (ASC's) in the Dallas Fort Worth Metroplex THR owns THR-SCA Holdings, LLC joint venture, and SCA manages the daily operations of the ASC's The ASC's included in the joint venture as of December 31, 2012 are Greenville Surgery Center (Greenville SC), Flower Mound Surgery Center (Flower Mound SC), Surgical Caregivers of Fort Worth (SC Fort Worth), and Denton Surgery Center (Denton SC) THR contributed its existing ownership in Denton SC to THR-SCA Holdings and received approximately \$1,360,000 cash from SCA to compensate THR for the difference between the fair value of Denton SC versus the fair value of the ASC's contributed by SCA. As a result of this transaction, THR deconsolidated Denton SC effective October 1, 2012, and recognized a gain of approximately \$5,518,000, which is included in other operating revenue in the accompanying consolidated statements of operations and changes in net assets

17. Investments in Unconsolidated Affiliates, continued

The ownership interests, carrying amounts, and equity in earnings of investments in unconsolidated affiliates at December 31, 2012 and 2011 were as follows (dollars in thousands)

	Ownership Interest			Carrying Value				Equity in Earnings			
	2012	2011	2012		2011		2012		2011		
USMD Arlington	51 00%	51 00%	\$	25,008	\$	22,135	\$	7,468	\$	6,845	
Hospice	50 00%	50 00%	•	15,577	•	12,965	•	2,612	•	1,573	
USMD Fort Worth	51 00%	51 00%		12,874		10,188		2,881		3,135	
MSI	13 00%	13 00%		10,040		8,862		· -		, _	
CareFlite	50 00%	50 00%		5,544		4,163		1,382		(1,709)	
SDIC	50 00%	50 00%		1,860		1,774		4,565		4,374	
WNJ	50 10%	50 10%		-		2,888		(15,319)		(5,555)	
Huguley	51 00%	0 00%		17,781		· -		2,781		-	
Denton SC	70 30%	0 00%		8,829		-		527		-	
STT Southlake	51 00%	0 00%		6,058		-		1,467		-	
SC Fort Worth	51 00%	0 00%		4,453		-		206		-	
STT Rockwall	51 00%	0 00%		2,009		-		757		-	
Flower Mound SC	51 00%	0 00%		1,677		-		-		-	
Greenville SC	86 30%	0 00%		1,072		-		10		-	
LHC Home Health	20 00%	0 00%		1,056		-		(194)		-	
Others	1 00% - 51 00%	1 00% - 50 00%		7,192		5,274		1,121		(153)	
			\$	121,030	\$	68,249	\$	10,264	\$	8,510	

The equity in earnings of unconsolidated affiliates providing services that the System does not provide as part of its routine services are included in nonoperating gains (losses) in the accompanying consolidated statements of operations and changes in net assets. All others are included in operating revenue

18. Related-Party Transactions

THR incurred expenses for purchased services from North Texas Health Care Laundry Cooperative Association (NTHC Laundry), for which THR holds a 44% ownership interest, of approximately \$8,218,000 and \$7,481,000 for the years ended December 31, 2012 and 2011, respectively, which is recorded in other operating expenses in the accompanying consolidated statements of operations and changes in net assets Amounts due to NTHC Laundry, which total approximately \$511,000 and \$590,000 at December 31, 2012 and 2011, respectively, are reflected in current liabilities in the accompanying consolidated balance sheets THR's hospitals provided services to Hospice totaling approximately \$4,137,000 and \$3,291,000 for the years ended December 31, 2012 and 2011, respectively, which is recorded in net patient service revenue in the accompanying consolidated statements of operations and changes in net assets Amounts due from Hospice for these services, which total approximately \$101,000 and \$94,000 at December 31, 2012 and 2011, respectively, are reflected in patient receivables in the accompanying consolidated balance sheets Additionally, THR has various other immaterial transactions with certain of its nonconsolidated affiliates throughout the year

19. Subsequent Events

The System evaluated events subsequent to December 31, 2012 and through April 11, 2013, the date on which the financial statements were issued